

BUY TP: Rs 140 | A 34%

TATA STEEL

Metals & Mining

24 September 2022

Merger to simplify group structure

- Proposed merger with 7 group entities will simplify the group structure and enable more efficient funding of NINL and mining expansions
- Announced merger ratios with subsidiaries appear broadly valueneutral for TATA
- Retain estimates pending deal completion; TATA (BUY, TP Rs 140) remains our preferred defensive play in a volatile climate

Group structure being simplified: TATA has announced the merger of seven of its group entities with itself. The plan excludes Neelachal Ispat Nigam (NINL) where stake dilution is restricted at this stage. The merger will streamline the overall group structure, enable efficient utilisation of group facilities and optimisation of procurement, logistics costs and aid tighter working capital management.

Enables uncomplicated funding for NINL: Importantly, the merger will enable funding of NINL directly on TATA's balance sheet and also avoid the need for complex structures to extend support to long products subsidiary Tata Steel Long Products (TSLP).

Merger value-neutral: We believe the merger is broadly value-neutral at the proposed swap ratios. While it will result in 2.2% dilution of TATA's shares, this would largely be offset by a lower share of minority interest in earnings and modest cost savings of Rs 7bn pre-tax mainly on account of additional royalty that is currently payable by TATA on the sale of captive iron ore to TSLP and Tata Metaliks (TML). Further cost optimisations can improve value. The changes are modest as subsidiary earnings are already accounted for in consolidated earnings.

We remain constructive on India's steel sector: While near-term uncertainty persists owing to the China slowdown, we believe steel margins will stabilise to midcycle levels over H2FY23. More importantly, we look forward to earnings growth from Indian steel players over FY23-FY26 as they deliver on the next wave of efficiency and value improvement and expansion projects.

Reiterate BUY: We are not revising estimates at this stage pending completion of the merger. We continue to prefer defensive play TATA (BUY, TP Rs 140) from amongst our steel coverage for its ability to generate sector-leading margins via better integration all the way to iron ore and for its focus on downstream and retail businesses to capture value-add. Our TP is based on a one-year forward EV/EBITDA multiple of 5.5x, which is below our 6x mid-cycle multiple for the Indian steel sector to account for global economic uncertainty.

Key changes

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| | Target | Rating | | | | |
|------------|---------------|----------------|--|--|--|--|
| | <► | <► | | | | |
| | | | | | | |
| Ticke | er/Price | TATA IN/Rs 104 | | | | |
| Mark | et cap | US\$ 15.6bn | | | | |
| Free float | | 66% | | | | |
| 3M A | NDV | US\$ 55.0mn | | | | |
| 52wł | high/low | Rs 143/Rs 83 | | | | |
| Pron | noter/FPI/DII | 34%/22%/20% | | | | |
| - | | | | | | |

Source: NSE | Price as of 23 Sep 2022

Key financials

| Y/E 31 Mar | FY22A | FY23E | FY24E |
|-------------------------|-------|--------|--------|
| Total revenue (Rs mn) | 2,423 | 2,278 | 1,975 |
| EBITDA (Rs mn) | 635 | 432 | 400 |
| Adj. net profit (Rs mn) | 402 | 221 | 190 |
| Adj. EPS (Rs) | 33.2 | 18.3 | 15.7 |
| Consensus EPS (Rs) | 33.3 | 17.6 | 14.5 |
| Adj. ROAE (%) | 42.6 | 17.8 | 13.3 |
| Adj. P/E (x) | 3.1 | 5.7 | 6.6 |
| EV/EBITDA (x) | 3.4 | 4.4 | 4.4 |
| Adj. EPS growth (%) | 436.1 | (44.9) | (14.2) |

Source: Company, Bloomberg, BOBCAPS Research

Stock performance



Source: NSE







Decoding the merger

TATA has announced the merger of six of its major subsidiaries and an affiliate TRF with itself. The company has proposed share swap ratios with four of its group entities – Tata Steel Long Products (TSLP), Tinplate Company (TMKN), Tata Metaliks (TML) and TRF. TATA proposes to pay Rs 25.6bn for the merger of Indian Steel & Wire Products. The remaining two subsidiaries – Tata Steel Mining and S & T Mining – are to be merged without any cash or share payments.

Fig 1 – Proposed merger ratios

| Commony | Price 22-Sep-22 | Price arbitrage on | Proposed merger | Historical market value ratios over past | |
|---------------------------------|-----------------|------------------------|-----------------|--|-----|
| Company | (Rs/sh) | (Rs/sh) Last Close (%) | | 1M | 3M |
| Tata Steel (TATA) | 103.6 | - | - | - | - |
| Tata Steel Long Products (TSLP) | 748.6 | (7.3) | 6.7 | 6.0 | 6.1 |
| Tinplate Company (TPC) | 338.0 | 1.1 | 3.3 | 3.0 | 3.2 |
| Tata Metaliks (TML) | 800.0 | 2.3 | 7.9 | 7.4 | 7.3 |
| TRF | 375.4 | (53.1) | 1.7 | 2.0 | 1.6 |

Source: Bloomberg, BOBCAPS Research | *Issue of Tata Steel shares for every share of the subsidiary

The proposed share swap ratios for the listed subsidiaries are broadly in line with their historical one-month and three-month market value ratios. However, the swap ratios imply negative arbitrage of 7.3% and 53.1% for TSLP and TRF shareholders respectively due to the sharp run-up in their stock prices over the last 2-4 weeks.

Restructuring to be broadly value-neutral

As the subsidiaries were already consolidated with TATA, we anticipate only modest changes to earnings following the merger primarily arising out of savings on royalty and a lower share of minority interest. We thus expect the proposed amalgamation to be broadly value-neutral for TATA before accounting for synergy benefits.

Fig 2 – Proposed merger value-neutral at consolidated entity level

| (Rs bn) | FY22 earnings | Potential changes due to merger | Change (%) | Proforma earnings post merger |
|--|---------------|------------------------------------|------------|----------------------------------|
| Profit or loss before minority interest | 417.5 | 5.3* | - | 422.7 |
| Minority interest | 16.0 | (3.4)** | - | 12.5 |
| Owners' share | 401.5 | 8.7 | 2.2 | 410.2 |
| Less: Distribution on hybrid perpetual securities (net of tax) | 0.0 | - | - | 0.0 |
| Profit attributable to ordinary shareholders | 401.5 | - | - | 410.2 |
| Shares (mn) | 12.2 | 0.3 | 2.2 | 12.5 |
| EPS (Rs) | 32.9 | - | (0.1) | 32.8 |

Source: Company, BOBCAPS Research | * Based on 7bn of pre-tax cost savings, **Minority earnings share of three major subsidiaries – TSLP, TPC and TML as a proxy



Valuation methodology

Maintain BUY, TP Rs 140

We retain our TP of Rs 140 based on a one-year forward EV/EBITDA multiple of 5.5x. Despite TATA's healthy margin and growth profile, our target multiple for the stock is below our 6x mid-cycle multiple for the Indian steel sector to account for uncertainty due to a slower-than-anticipated recovery in China and risks to global demand from the inflationary impact of the Russia-Ukraine war. The target multiple is also below the stock's historical trading average of 5.7x over the past ten-year period. Maintain BUY.

Fig 3 – Valuation summary

| (Rs bn) | Value |
|---|-------|
| FY24E EBITDA | 400 |
| Target EV/EBITDA multiple (x) | 5.5 |
| EV | 2,201 |
| FY23E Net debt | 501 |
| Equity value | 1,700 |
| Fair value (Rs) | 141 |
| Target price Mar'23 (rounded to nearest Rs 5) | 140 |
| | |

Source: BOBCAPS Research



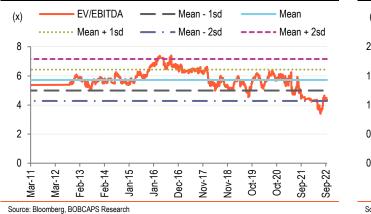
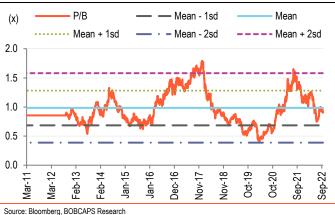


Fig 5 – P/B 1Y forward



Key risks

- Steel producer valuations are highly sensitive to product and raw material prices. Key downside risks to our estimates are unfavourable changes in global demandsupply balance for steel and its raw materials, leading to lower prices and margins than our assumptions
- TATA is exposed to the risk of delays in implementation of its capital investment plan, including expansion, which could impact earnings growth. The company is targeting completion of margin enhancement projects such as the pellet plant and cold roll mill at Kalinaganagar plant by mid-FY24. It is also expanding Kalinaganagar capacity by 5mtpa to raise total India capacity to 25mt by FY25.



Sector recommendation snapshot

| Company | Ticker | Market Cap (US\$ bn) | Price (Rs) | Target (Rs) | Rating |
|----------------------|---------|----------------------|------------|-------------|--------|
| Jindal Steel & Power | JSP IN | 5.4 | 426 | 460 | BUY |
| JSW Steel | JSTL IN | 20.0 | 669 | 655 | HOLD |
| SAIL | SAIL IN | 4.0 | 78 | 90 | HOLD |
| Tata Steel | TATA IN | 15.6 | 104 | 140 | BUY |

Source: BOBCAPS Research, NSE | Price as of 23 Sep 2022



Financials

Income Statement

| FY21A | FY22A | FY23E | FY24E | FY25E |
|-------|--|---|---|--|
| 1,547 | 2,423 | 2,278 | 1,975 | 1,988 |
| 305 | 635 | 432 | 400 | 427 |
| (92) | (91) | (96) | (101) | (105) |
| 213 | 544 | 336 | 299 | 322 |
| (76) | (55) | (47) | (42) | (36) |
| 9 | 8 | 12 | 10 | 11 |
| (10) | (1) | 0 | 0 | 0 |
| 138 | 502 | 307 | 274 | 303 |
| (57) | (85) | (77) | (77) | (91) |
| 0 | 0 | 0 | 0 | 0 |
| 3 | 6 | 6 | 6 | 6 |
| 75 | 402 | 221 | 190 | 204 |
| 0 | 0 | 0 | 0 | 0 |
| 75 | 402 | 221 | 190 | 204 |
| | 1,547 305 (92) 213 (76) 9 (10) 138 (57) 0 3 75 0 | 1,547 2,423 305 635 (92) (91) 213 544 (76) (55) 9 8 (10) (1) 138 502 (57) (85) 0 0 3 6 75 402 0 0 | 1,547 2,423 2,278 305 635 432 (92) (91) (96) 213 544 336 (76) (55) (47) 9 8 12 (10) (1) 0 138 502 307 (57) (85) (77) 0 0 0 3 6 6 75 402 221 0 0 0 | 1,547 2,423 2,278 1,975 305 635 432 400 (92) (91) (96) (101) 213 544 336 299 (76) (55) (47) (42) 9 8 12 10 (10) (1) 0 0 138 502 307 274 (57) (85) (77) (77) 0 0 0 0 3 6 6 6 75 402 221 190 0 0 0 0 |

Balance Sheet

| Y/E 31 Mar (Rs bn) | FY21A | FY22A | FY23E | FY24E | FY25E |
|---------------------------|-------|-------|-------|-------|-------|
| Accounts payables | 260 | 368 | 354 | 302 | 299 |
| Other current liabilities | 241 | 260 | 241 | 209 | 210 |
| Provisions | 47 | 28 | 28 | 28 | 28 |
| Debt funds | 885 | 756 | 676 | 596 | 516 |
| Other liabilities | 247 | 273 | 258 | 230 | 231 |
| Equity capital | 12 | 12 | 12 | 12 | 12 |
| Reserves & surplus | 730 | 1,132 | 1,332 | 1,495 | 1,670 |
| Shareholders' fund | 775 | 1,171 | 1,380 | 1,550 | 1,733 |
| Total liab. and equities | 2,455 | 2,854 | 2,936 | 2,914 | 3,017 |
| Cash and cash eq. | 130 | 244 | 175 | 183 | 208 |
| Accounts receivables | 95 | 122 | 125 | 108 | 109 |
| Inventories | 333 | 488 | 455 | 388 | 385 |
| Other current assets | 44 | 71 | 66 | 60 | 60 |
| Investments | 43 | 66 | 66 | 66 | 66 |
| Net fixed assets | 1,190 | 1,162 | 1,314 | 1,275 | 1,283 |
| CWIP | 190 | 220 | 290 | 385 | 455 |
| Intangible assets | 168 | 171 | 135 | 138 | 141 |
| Deferred tax assets, net | 0 | 0 | 0 | 0 | 0 |
| Other assets | 305 | 376 | 376 | 376 | 376 |
| Total assets | 2,455 | 2,854 | 2,936 | 2,914 | 3,017 |

Cash Flows

| Y/E 31 Mar (Rs bn) | FY21A | FY22A | FY23E | FY24E | FY25E |
|----------------------------|-------|-------|-------|-------|-------|
| Cash flow from operations | 369 | 455 | 365 | 335 | 344 |
| Capital expenditures | (100) | (97) | (283) | (160) | (185) |
| Change in investments | (9) | (23) | 0 | 0 | 0 |
| Other investing cash flows | 89 | (40) | 12 | 10 | 11 |
| Cash flow from investing | (19) | (159) | (271) | (150) | (175) |
| Equities issued/Others | 1 | 0 | 0 | 0 | 0 |
| Debt raised/repaid | (248) | (129) | (80) | (80) | (80) |
| Interest expenses | (76) | (55) | (47) | (42) | (36) |
| Dividends paid | (30) | (616) | (30) | (35) | (37) |
| Other financing cash flows | 19 | 619 | (6) | (20) | 9 |
| Cash flow from financing | (335) | (181) | (163) | (177) | (144) |
| Chg in cash & cash eq. | 15 | 114 | (70) | 9 | 25 |
| Closing cash & cash eq. | 130 | 244 | 175 | 183 | 208 |

Per Share FY21A Y/E 31 Mar (Rs) FY22A FY23E FY24E FY25E Reported EPS 6.2 33.2 18.3 15.7 16.9 Adjusted EPS 6.2 33.2 18.3 15.7 16.9 Dividend per share 2.5 51.0 2.5 2.9 3.0 Book value per share 61.4 94.7 111.3 124.7 139.2 Valuations Ratios Y/E 31 Mar (x) FY21A FY22A FY23E FY24E FY25E EV/Sales 1.4 0.9 0.9 0.8 0.9 EV/EBITDA 7.2 3.4 4.4 4.4 4.0 Adjusted P/E 16.8 3.1 5.7 6.6 6.2 P/BV 1.7 1.1 0.9 0.8 0.7 **DuPont Analysis** Y/E 31 Mar (%) FY21A FY22A FY23E FY24E FY25E Tax burden (Net profit/PBT) 50.3 79.7 72.1 69.2 67.3 Interest burden (PBT/EBIT) 70.0 92.6 91.3 917 94 1 EBIT margin (EBIT/Revenue) 13.7 22.4 14.8 15.1 16.2 Asset turnover (Rev./Avg TA) 91.3 67.5 62.4 78.7 67.0 Leverage (Avg TA/Avg Equity) 3.4 2.8 2.3 2.1 1.9 Adjusted ROAE 10.1 42.6 17.8 13.3 12.8 Ratio Analysis Y/E 31 Mar FY21A FY22A FY23E FY24E FY25E YoY growth (%) Revenue 5.9 56.6 (6.0) (13.3) 0.6 EBITDA 108.1 71.1 (31.9) (7.4) 6.6 (44.9) Adjusted EPS 356.4 436.1 (14.2) 7.3 Profitability & Return ratios (%) EBITDA margin 19.7 26.2 20.3 21.5 19.0 EBIT margin 13.7 22.4 14.8 15.1 16.2 Adjusted profit margin 4.8 16.6 9.7 9.6 10.3

| 10.1 | 42.6 | 17.8 | 13.3 | 12.8 |
|------|---|--|--|--|
| 11.1 | 26.9 | 15.4 | 13.2 | 13.7 |
| | | | | |
| 23 | 18 | 20 | 20 | 20 |
| 79 | 74 | 73 | 72 | 71 |
| 75 | 74 | 70 | 70 | 70 |
| | | | | |
| 0.6 | 0.9 | 0.8 | 0.7 | 0.7 |
| 0.8 | 1.0 | 0.9 | 0.9 | 1.0 |
| 2.8 | 10.0 | 7.1 | 7.2 | 8.9 |
| 1.0 | 0.4 | 0.4 | 0.3 | 0.2 |
| | 11.1 23 79 75 0.6 0.8 2.8 | 11.1 26.9 23 18 79 74 75 74 0.6 0.9 0.8 1.0 2.8 10.0 | 11.1 26.9 15.4 23 18 20 79 74 73 75 74 70 0.6 0.9 0.8 0.8 1.0 0.9 2.8 10.0 7.1 | 11.1 26.9 15.4 13.2 23 18 20 20 79 74 73 72 75 74 70 70 0.6 0.9 0.8 0.7 0.8 1.0 0.9 0.9 2.8 10.0 7.1 7.2 |

Source: Company, BOBCAPS Research | Note: TA = Total Assets



Disclaimer

Recommendation scale: Recommendations and Absolute returns (%) over 12 months

BUY – Expected return >+15%

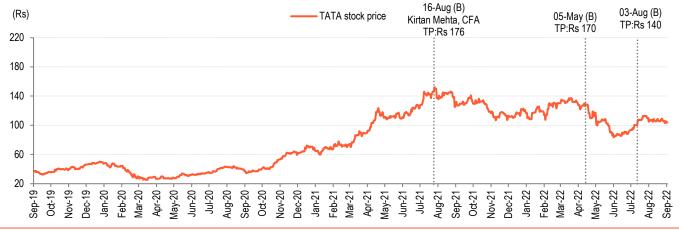
HOLD - Expected return from -6% to +15%

SELL - Expected return <-6%

Note: Recommendation structure changed with effect from 21 June 2021

Our recommendation scale does not factor in short-term stock price volatility related to market fluctuations. Thus, our recommendations may not always be strictly in line with the recommendation scale as shown above.

Ratings and Target Price (3-year history): TATA STEEL (TATA IN)



B - Buy, H - Hold, S - Sell, A - Add, R - Reduce

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TATA STEEL



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