

BUY TP: Rs 750 | ▲ 24%

TCI EXPRESS

Logistics

Solid fundamentals to help navigate turbulent waters

TCI Express (TCIEXP) reported a weak Q4FY20 as the economic lockdown since mid-March disrupted operations. Revenue declined 11% YoY, dented by a 12% volume drop. EBITDA margin contracted 150bps YoY to 11.2%. EBITDA fell by a sharp 21% YoY, but the decline in PAT was restricted to 13% due to a lower tax rate. We pare FY21/FY22 EPS by 9%/2% and revise our Mar'21 TP to Rs 750 (Rs 770 earlier). Though the business climate is tumultuous, we remain positive on TCIEXP's long-term prospects due to its strong fundamentals.

Turbulent times: Disruptions due to lockdown measures (~Rs 400mn revenue impact in March) negated decent Jan/Feb numbers (+3%/+5% YoY), driving an 11% YoY revenue decline in Q4. Though operations have resumed, volumes in Q1FY21 to date are down ~70% YoY, pointing to a depressed quarter. Per management, tonnage should inch up from June as manufacturing activity gradually revives, with sustained recovery from H2. We build in a 2% dip in FY21 topline vs. guidance of 10% growth, and expect strong recovery (+25%) in FY22.

Cost rationalisation to protect margin: TCIEXP has taken several measures such as travelling & stationery cost reduction and a voluntary cut in MD's salary to protect FY21 operating margins. Management is targeting savings of Rs 200mn or ~10% of Rs 1.7bn in fixed cost in FY20. Confident of retaining gross margins, the company is aiming for 100bps EBITDA margin expansion in FY21. However, we build in an 80bps dip in FY21 due to our lower-than-guided revenue estimates.

Fundamentals intact: Despite a sombre quarter, TCIEXP reported a realisation uptick (+1% YoY), higher gross margin (+126bps), steady working capital, and a net cash position (Rs 410mn), which underpins its robust fundamentals. We expect it to emerge relatively unscathed from the turmoil, by dint of its asset-light model, strong balance sheet and established moats.

KEY FINANCIALS

| Y/E 31 Mar | FY18A | FY19A | FY20P | FY21E | FY22E |
|-------------------------|-------|--------|--------|--------|--------|
| Total revenue (Rs mn) | 8,851 | 10,238 | 10,320 | 10,126 | 12,653 |
| EBITDA (Rs mn) | 907 | 1,190 | 1,213 | 1,114 | 1,655 |
| Adj. net profit (Rs mn) | 584 | 728 | 891 | 800 | 1,198 |
| Adj. EPS (Rs) | 15.3 | 19.0 | 23.2 | 20.9 | 31.2 |
| Adj. EPS growth (%) | 55.8 | 24.7 | 22.3 | (10.2) | 49.8 |
| Adj. ROAE (%) | 31.8 | 30.7 | 29.5 | 21.6 | 26.6 |
| Adj. P/E (x) | 39.8 | 31.9 | 26.1 | 29.1 | 19.4 |
| EV/EBITDA (x) | 25.9 | 19.7 | 19.2 | 20.7 | 13.8 |

Source: Company, BOBCAPS Research

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Important disclosures, including any required research certifications, are provided at the end of this report.

11 May 2020

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| Ticker/Price | TCIEXP IN/Rs 607 |
|------------------|------------------|
| Market cap | US\$ 307.0mn |
| Shares o/s | 38mn |
| 3M ADV | US\$ 0.4mn |
| 52wk high/low | Rs 949/Rs 456 |
| Promoter/FPI/DII | 67%/3%/8% |
| Source: NSE | |

STOCK PERFORMANCE



Source: NSE



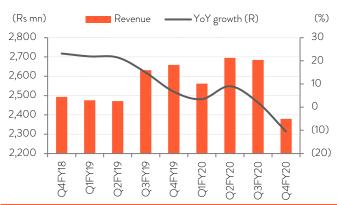


FIG 1 – QUARTERLY PERFORMANCE

| Y/E Mar (Rs mn) | Q4FY20 | Q4FY19 | YoY (%) | Q3FY20 | QºQ (%) | FY20 | FY19 | Y₀Y (%) |
|--------------------------------|--------|--------|----------|--------|----------|--------|--------|------------|
| Total revenues | 2,379 | 2,658 | (10.5) | 2,684 | (11.3) | 10,320 | 10,238 | 0.8 |
| Operating expenses | 1,665 | 1,894 | (12.1) | 1,896 | (12.2) | 7,342 | 7,534 | (2.5) |
| % of sales | 70.0 | 71.2 | (126bps) | 70.6 | (67bps) | 71.1 | 73.6 | (244bps) |
| Employee expenses | 250 | 223 | 12.0 | 251 | (0.6) | 1,018 | 859 | 18.6 |
| % of sales | 10.5 | 8.4 | 211bps | 9.4 | 114bps | 9.9 | 8.4 | 148bps |
| Other expenses | 198 | 204 | (3.0) | 194 | 2.2 | 747 | 656 | 13.9 |
| % of sales | 8.3 | 7.7 | 64bps | 7.2 | 110bps | 7.2 | 6.4 | 83bps |
| Total expenditure | 2,113 | 2,321 | (9.0) | 2,341 | (9.7) | 9,107 | 9,048 | 0.6 |
| EBITDA | 267 | 338 | (21.0) | 343 | (22.2) | 1,213 | 1,190 | 1.9 |
| EBITDA margin (%) | 11.2 | 12.7 | (149bps) | 12.8 | (157bps) | 11.8 | 11.6 | 13bps |
| Depreciation | 21 | 17 | 22.5 | 21 | (2.8) | 78 | 65 | 19.3 |
| EBIT | 246 | 321 | (23.3) | 322 | (23.5) | 1,135 | 1,125 | 0.9 |
| Interest expenses | 3 | 5 | (43.8) | 2 | 80.0 | 9 | 38 | (76.2) |
| Other income | 12 | 12 | (2.5) | 9 | 36.0 | 44 | 32 | 37.4 |
| PBT | 255 | 328 | (22.2) | 329 | (22.4) | 1,170 | 1,119 | 4.6 |
| PBT margin (%) | 10.7 | 12.3 | (162bps) | 12.3 | (153bps) | 11.3 | 10.9 | 41bps |
| Extraordinary income/(expense) | - | - | - | - | - | - | - | - |
| Income tax | 65 | 111 | (41.3) | 74 | (11.6) | 279 | 390 | (28.5) |
| Tax rate (%) | 25.5 | 33.8 | (829bps) | 22.4 | 313bps | 23.9 | 34.9 | (1,104bps) |
| Reported PAT | 190 | 217 | (12.5) | 255 | (25.5) | 891 | 728 | 22.3 |
| Adjustment | - | - | - | - | - | - | - | - |
| Adjusted PAT | 190 | 217 | (12.5) | 255 | (25.5) | 891 | 728 | 22.3 |
| Adjusted PAT margin (%) | 8.0 | 8.2 | (18bps) | 9.5 | (152bps) | 8.6 | 7.1 | 152bps |
| Adjusted EPS | 5.0 | 5.7 | (12.5) | 6.7 | (25.5) | 23.3 | 19.0 | 22.3 |

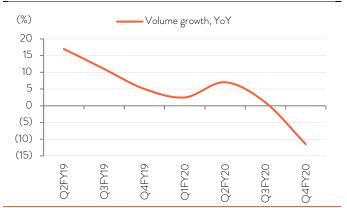
Source: Company, BOBCAPS Research

FIG 2 – REVENUE FELL SHARPLY BY 10.5% YOY IN Q4FY20



Source: Company, BOBCAPS Research

FIG 3 – VOLUME DIPPED 11.5% YOY TO 200K TONNES IN Q4FY20



Source: Company, BOBCAPS Research



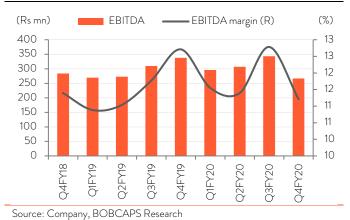
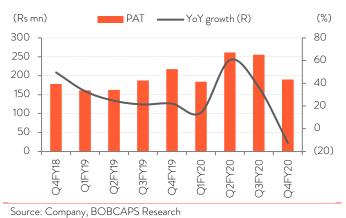


FIG 4 – EBITDA DECLINED 21%, MARGIN CONTRACTED 150BPS YOY

FIG 5 – LOWER TAX RATE RESTRICTED DECREASE IN PAT TO 12.5% YOY



Earnings call takeaways

- Q4 tonnage declined 11.5% YoY to 200k tonnes, implying a ~1% increase in realisation. FY20 tonnage was down 1.2% to 8.4mn tonnes.
- Jan-Feb witnessed revenue growth of ~3%/~5% YoY. However, operations have been severely affected since mid-March as several states announced shutdown measures to contain the spread of Covid-19, followed by a nationwide lockdown from 25 March. Revenue loss due to these restrictions were to the tune of Rs 400mn, as per management, implying 4.6% YoY topline growth in Q4 ex-Covid impact.
- Operations have resumed from 21 April onwards and revenue generation has begun. QTD volume decline is ~70% YoY (~95% in April). With a gradual resumption in manufacturing, this should ease to a ~50% YoY decline by end-May.
- Management is targeting 8-10% volume growth and a 10-12% revenue uptick in FY21. In light of the tough business climate, we bake in a revenue decline of 2% in FY21.
- In FY20, the topline was driven by the addition of SME clients. TCIEXP expects SMEs to remain the primary growth engine and hence will continue to focus on adding clients in the segment. Per management, the company works with mid-to-large SMEs whose business is relatively less disrupted than smaller MSMEs.
- SME clients are unlikely to migrate to unorganised express service providers as the latter are under severe stress. The company expects consolidation in the express logistics industry as asset-heavy players face greater difficulties.



- TCIEXP has taken several cost optimisation measures to protect profitability. The company is targeting a fixed cost saving of Rs 200mn in FY21 – stemming from lower travelling and conveyance expenses, stationery costs, and a voluntary salary cut taken by the Managing Director.
- The company has received regulatory approval for the Gurgaon and Pune sorting centres. Though construction work has been impeded by the national shutdown, management expects to commission operations at these centres from Q3FY21 onwards.
- Capex is guided at Rs 800mn in FY21 and Rs 1,000mn in FY22. However, we bake in a lower Rs 500mn and Rs 900mn in FY21 and FY22 respectively owing to inadequate OCF generation.
- Debtor days remained stable at 59 days in FY20 vs. 58 days in FY19.



Valuation methodology

Since our **27 March report on TCIEXP**, the nationwide lockdown has been extended twice, albeit with an easing of restrictions. Consequently, the company is likely to witness a steep YoY plunge in topline during Q1FY21 (volumes are down 70% QTD). Q2 is expected to be better, barring new peaks in Covid-19 incidence, as supply chain gaps are gradually filled. We factor in a sustained recovery from H2FY21 onwards buoyed by a rise in economic activity.

Thus, while we lower revenue/EBITDA/PAT estimates by 7.7%/9.8%/9.4% for FY21, our FY22 estimates see shallower cuts of 3.6%/3.6%/2.4%. This translates to a revised Mar'21 target price of Rs 750 (vs. Rs 770 earlier), set at an unchanged 24x FY22E EPS. Maintain BUY. Our estimates are contingent upon the future course the pandemic takes – a sharp rise in new cases may prompt fresh restrictions, impacting our forecasts.

We remain constructive on TCIEXP's long-term prospects and expect the company to benefit from (1) multiple long-term structural industry tailwinds, viz. a rising share of surface express over air express and a shift in customer preference towards pan-India express players, (2) focus on the fast growing surface express and B2B segments, and (3) a wide geographic reach.

| | | FY21E | | | FY22E | | |
|-------------------|--------|--------|------------|--------|--------|------------|--|
| (Rs mn) | Old | New | Change (%) | Old | New | Change (%) | |
| Revenues | 10,970 | 10,126 | (7.7) | 13,120 | 12,653 | (3.6) | |
| EBITDA | 1,234 | 1,114 | (9.8) | 1,716 | 1,655 | (3.6) | |
| EBITDA margin (%) | 11.3 | 11.0 | (25bps) | 13.1 | 13.1 | Obps | |
| PAT | 882 | 800 | (9.3) | 1,226 | 1,198 | (2.3) | |
| PAT margin (%) | 23.0 | 20.9 | (9.4) | 32.0 | 31.2 | (2.4) | |

FIG 6 – REVISED ESTIMATES

Source: Company, BOBCAPS Research



FIG 7 – RELATIVE STOCK PERFORMANCE

Source: NSE



Key risks

- Prolonged impact of Covid-19 pandemic
- Sharp decline in utilisation levels and corresponding dilution in gross margin
- Protracted slowdown in key end-user industry verticals
- Increased competitive intensity from pan-India players



FINANCIALS

Income Statement

| Y/E 31 Mar (Rs mn) | FY18A | FY19A | FY20P | FY21E | FY22E |
|--------------------------------|-------|--------|--------|--------|--------|
| Total revenue | 8,851 | 10,238 | 10,320 | 10,126 | 12,653 |
| EBITDA | 907 | 1,190 | 1,213 | 1,114 | 1,655 |
| Depreciation | 52 | 65 | 78 | 86 | 112 |
| EBIT | 854 | 1,125 | 1,135 | 1,028 | 1,543 |
| Net interest income/(expenses) | (38) | (38) | (9) | (4) | (3) |
| Other income/(expenses) | 21 | 32 | 44 | 45 | 62 |
| Exceptional items | 0 | 0 | 0 | 0 | 0 |
| EBT | 838 | 1,119 | 1,170 | 1,069 | 1,602 |
| Income taxes | 254 | 390 | 279 | 269 | 404 |
| Extraordinary items | 0 | 0 | 0 | 0 | 0 |
| Min. int./Inc. from associates | 0 | 0 | 0 | 0 | 0 |
| Reported net profit | 584 | 728 | 891 | 800 | 1,198 |
| Adjustments | 0 | 0 | 0 | 0 | 0 |
| Adjusted net profit | 584 | 728 | 891 | 800 | 1,198 |

Balance Sheet

| Y/E 31 Mar (Rs mn) | FY18A | FY19A | FY20P | FY21E | FY22E |
|--------------------------------|-------|-------|-------|-------|-------|
| Accounts payables | 646 | 724 | 620 | 638 | 867 |
| Other current liabilities | 240 | 200 | 205 | 201 | 252 |
| Provisions | 35 | 41 | 47 | 46 | 57 |
| Debt funds | 407 | 98 | 28 | 28 | 19 |
| Other liabilities | 0 | 0 | 1 | 1 | 1 |
| Equity capital | 77 | 77 | 77 | 77 | 77 |
| Reserves & surplus | 1,992 | 2,595 | 3,296 | 3,944 | 4,903 |
| Shareholders' fund | 2,068 | 2,672 | 3,373 | 4,021 | 4,979 |
| Total liabilities and equities | 3,395 | 3,735 | 4,274 | 4,936 | 6,175 |
| Cash and cash eq. | 122 | 171 | 412 | 519 | 627 |
| Accounts receivables | 1,544 | 1,631 | 1,658 | 1,803 | 2,080 |
| Inventories | 0 | 0 | 0 | 0 | 0 |
| Other current assets | 101 | 128 | 152 | 149 | 186 |
| Investments | 0 | 13 | 9 | 9 | 9 |
| Net fixed assets | 1,602 | 1,716 | 1,833 | 2,358 | 3,146 |
| CWIP | 0 | 14 | 111 | 0 | 0 |
| Intangible assets | 18 | 15 | 22 | 22 | 22 |
| Deferred tax assets, net | (43) | (55) | (41) | (41) | (41) |
| Other assets | 52 | 102 | 119 | 117 | 146 |
| Total assets | 3,395 | 3,735 | 4,274 | 4,936 | 6,175 |

Source: Company, BOBCAPS Research



Cash Flows

| Y/E 31 Mar (Rs mn) | FY18A | FY19A | FY20P | FY21E | FY22E |
|------------------------------|-------|-------|-------|-------|-------|
| Net income + Depreciation | 636 | 794 | 969 | 885 | 1,310 |
| Interest expenses | 38 | 38 | 9 | 4 | 3 |
| Non-cash adjustments | 9 | 12 | (14) | 0 | 0 |
| Changes in working capital | 44 | (122) | (160) | (127) | (53) |
| Other operating cash flows | 0 | 0 | 0 | 0 | 0 |
| Cash flow from operations | 727 | 722 | 804 | 763 | 1,261 |
| Capital expenditures | (622) | (189) | (299) | (500) | (900) |
| Change in investments | 0 | (13) | 4 | 0 | 0 |
| Other investing cash flows | 0 | 0 | 0 | 0 | 0 |
| Cash flow from investing | (622) | (202) | (295) | (500) | (900) |
| Equities issued/Others | 0 | 0 | 0 | 0 | 0 |
| Debt raised/repaid | 90 | (308) | (70) | 0 | (9) |
| Interest expenses | (38) | (38) | (9) | (4) | (3) |
| Dividends paid | (129) | (134) | (153) | (152) | (240) |
| Other financing cash flows | 5 | 10 | (37) | 0 | 0 |
| Cash flow from financing | (71) | (471) | (269) | (156) | (252) |
| Changes in cash and cash eq. | 34 | 49 | 240 | 107 | 109 |
| Closing cash and cash eq. | 122 | 171 | 412 | 519 | 627 |

Per Share

| Y/E 31 Mar (Rs) | FY18A | FY19A | FY20P | FY21E | FY22E |
|----------------------|-------|-------|-------|-------|-------|
| Reported EPS | 15.3 | 19.0 | 23.2 | 20.9 | 31.2 |
| Adjusted EPS | 15.3 | 19.0 | 23.2 | 20.9 | 31.2 |
| Dividend per share | 2.8 | 3.0 | 4.0 | 4.0 | 6.2 |
| Book value per share | 54.0 | 69.8 | 87.9 | 104.8 | 129.8 |

Valuations Ratios

| Y/E 31 Mar (x) | FY18A | FY19A | FY20P | FY21E | FY22E |
|----------------|-------|-------|-------|-------|-------|
| EV/Sales | 2.7 | 2.3 | 2.3 | 2.3 | 1.8 |
| EV/EBITDA | 25.9 | 19.7 | 19.2 | 20.7 | 13.8 |
| Adjusted P/E | 39.8 | 31.9 | 26.1 | 29.1 | 19.4 |
| P/BV | 11.2 | 8.7 | 6.9 | 5.8 | 4.7 |

DuPont Analysis

| Y/E 31 Mar (%) | FY18A | FY19A | FY20P | FY21E | FY22E |
|---------------------------------|-------|-------|-------|-------|-------|
| Tax burden (Net profit/PBT) | 69.7 | 65.1 | 76.1 | 74.8 | 74.8 |
| Interest burden (PBT/EBIT) | 98.0 | 99.5 | 103.1 | 104.0 | 103.8 |
| EBIT margin (EBIT/Revenue) | 9.7 | 11.0 | 11.0 | 10.2 | 12.2 |
| Asset turnover (Revenue/Avg TA) | 4.0 | 3.8 | 3.3 | 2.7 | 2.8 |
| Leverage (Avg TA/Avg Equity) | 1.2 | 1.1 | 1.0 | 1.0 | 1.0 |
| Adjusted ROAE | 31.8 | 30.7 | 29.5 | 21.6 | 26.6 |

Source: Company, BOBCAPS Research | Note: TA = Total Assets



| Ratio Analysis | | | | | |
|-----------------------------------|-------|-------|-------|--------|-------|
| Y/E 31 Mar | FY18A | FY19A | FY20P | FY21E | FY22E |
| YoY growth (%) | | | | | |
| Revenue | 18.0 | 15.7 | 0.8 | (1.9) | 25.0 |
| EBITDA | 46.5 | 31.3 | 1.9 | (8.2) | 48.6 |
| Adjusted EPS | 55.8 | 24.7 | 22.3 | (10.2) | 49.8 |
| Profitability & Return ratios (%) | | | | | |
| EBITDA margin | 10.2 | 11.6 | 11.8 | 11.0 | 13.1 |
| EBIT margin | 9.7 | 11.0 | 11.0 | 10.2 | 12.2 |
| Adjusted profit margin | 6.6 | 7.1 | 8.6 | 7.9 | 9.5 |
| Adjusted ROAE | 31.8 | 30.7 | 29.5 | 21.6 | 26.6 |
| ROCE | 38.2 | 42.1 | 36.2 | 27.3 | 33.8 |
| Working capital days (days) | | | | | |
| Receivables | 64 | 58 | 59 | 65 | 60 |
| Inventory | 0 | 0 | 0 | 0 | 0 |
| Payables | 30 | 29 | 25 | 26 | 29 |
| Ratios (x) | | | | | |
| Gross asset turnover | 6.1 | 5.5 | 5.1 | 4.1 | 4.0 |
| Current ratio | 1.9 | 2.0 | 2.5 | 2.8 | 2.5 |
| Net interest coverage ratio | 22.7 | 29.8 | 126.1 | 255.0 | 457.7 |
| Adjusted debt/equity | 0.1 | 0.0 | (0.1) | (0.1) | (0.1) |

Source: Company, BOBCAPS Research



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Recommendations and Absolute returns (%) over 12 months

BUY - Expected return >+15%

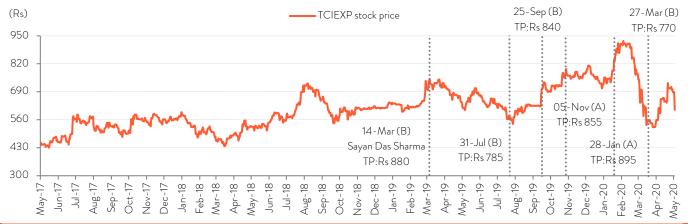
ADD - Expected return from >+5% to +15%

REDUCE – Expected return from -5% to +5%

SELL – Expected return <-5%

Note: Recommendation structure changed with effect from 1 January 2018 (Hold rating discontinued and replaced by Add / Reduce)

HISTORICAL RATINGS AND TARGET PRICE: TCI EXPRESS (TCIEXP IN)



B – Buy, A – Add, R – Reduce, S – Sell

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