

SELL TP: Rs 3,918 | ∀ 30%

PERSISTENT SYSTEMS

IT Services

24 July 2025

# Growth slows down a tad. Poised for mediocre returns at 48x

- CC QoQ revenue growth at 3.3% was a tad soft. The company talked about delayed decision making and delayed ramp ups to be reasons
- Delayed salary hikes due to adverse demand conditions. Sticks to aspiration of US\$2bn revenue and +200-300bps margin hike by FY27
- Estimates broadly maintained. maintain our target PE multiple which is at a premium to that of TCS by 25%. Retain SELL on valuation

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**Modest revenue slowdown:** Against a run rate of >4% on a QoQ basis for the last few quarters, PSYS delivered 3.3% in CC growth in QoQ terms due to delayed ramp ups, delayed decision making and offshore shift of a large client. Despite this the company reiterated its aim to deliver industry leading growth in FY26. It also reiterated its FY27 target of hitting US\$2bn through a combination of organic and inorganic growth with 200-300bps margin expansion from FY24 levels. It stated that the focus is on profitable growth and not on hiting the revenue target at any cost.

Macroeconomic uncertainty remains: Leading to a cautious behavior among clients. There is a delay in decision-making and deal closures. After driving growth in FY25 the healthcare and life sciences division is going to take a back seat. The BFSI and high-tech verticals are going to drive growth in FY26 with healthcare and life sciences growing but bringing up the rear.

Cost takeout and vendor consolidation deals will impact margins for Tier-2 players: With very little discretionary spending and the market largely driven by cost take out and vendor consolidation driven deals and clients wanting to work with vendors who can provide multi-tower services at the lowest cost, Tier-2 players like PSYS are at small disadvantage. This will force them to bid aggressively, impacting margins. This is already visible in the form of delayed salary hike in FY26, keeping utilization (including trainees) high at ~88-89%, reversing some of its earn out provisions (FY25), changing depreciation policy (FY25), etc.

Margin may not be a big lever to drive EPS growth from here on: Believe EBIT margins at 15-16% are high when compared to its peer set (which are at 13-15%) and even some of the Tier-1 companies. EPS growth, which benefited from margin expansion during the last 5 years will now be solely dependent on revenue growth.

**Will give mediocre returns at 48x 12 forward earnings:** With earnings likely to be largely revenue led (that too slowing) we believe that 48x 12 month forward PE is excessive. While returns in the long term may be positive if it executes well, we think they may be pedestrian in comparison to that seen since the pandemic.

# Key changes

Target	Rating	
<b>A</b>	< ▶	

Ticker/Price	PSYS IN/Rs 5,606
Market cap	US\$ 10.1bn
Free float	68%
3M ADV	US\$ 32.4mn
52wk high/low	Rs 6,789/Rs 4,149
Promoter/FPI/DII	31%/24%/28%

Source: NSE | Price as of 23 Jul 2025

# **Key financials**

Y/E 31 Mar	FY25A	FY26E	FY27E
Total revenue (Rs mn)	119,387	141,357	171,701
EBITDA (Rs mn)	20,581	25,738	32,053
Adj. net profit (Rs mn)	14,001	17,334	21,869
Adj. EPS (Rs)	90.2	111.0	140.0
Consensus EPS (Rs)	90.2	112.6	138.1
Adj. ROAE (%)	24.8	25.2	26.9
Adj. P/E (x)	62.2	50.5	40.0
EV/EBITDA (x)	41.8	33.3	26.7
Adj. EPS growth (%)	26.7	23.1	26.2

Source: Company, Bloomberg, BOBCAPS Research

# Stock performance



Source: NSE





# **Key Points from the quarter and the earnings call**

- 1QFY26 revenue stood at US\$389.7mn, reflecting CC QoQ growth of 3.3% (in line with our estimate of 3.5%). In USD terms the revenue was up QoQ by 3.9% and YoY by 18.8%
- EBIT margin for Q1 FY26 was 15.5% (against our estimate of 16.2%), decreasing by 10 bps QoQ
  - QoQ EBIT margin impact: Lower ESOP cost contributed +230 bps to margin;
     Absence of earnout reversal caused 60 bps headwind; Retention of on-site resources to derisk project caused -100 bps impact due to delayed ramp-in and transition delays; Higher amortization cost caused -40 bps margin impact;
     Unfavorable currency movements caused -40 bps margin impact
- Annual wage hike postponed by one quarter due to an uncertain business scenario. It will now most likely happen starting 1 October instead of the usual 1 July.
- Billing DSO was 56 days, improved by 2 days QoQ; Unbilled DSO was 20 days, improved by 3 days QoQ.
- Total headcount was 25,340 up QoQ by ~750; TTM attrition was 13.9%
- TCV for the quarter was US\$520.8mn; New bookings TCV was US\$337mn
- ACV of new bookings was US\$211.8mn out of total ACV US\$385.3mn
- Geographical USD revenue YoY growth: North America +17.4%, Europe +37.5%, India +18.3%, Rest of World -1.7%
- Industry segment YoY growth: BFSI +30.7%, Software +14.1%, Hi-Tech & Emerging +12.4%
- Healthcare Life Sciences declined by 1.9% QoQ in USD terms due to planned transition of effort from onsite to offshore and large customer impact but is not expected to see further decline.
- Goal remains reaching \$2 billion revenue by end of FY27 with EBIT margin expansion of 200-300bps from FY24 level of 14.4%.
- The current business environment is cautious with slower decision-making.
   Improvement in macroeconomic conditions is expected to facilitate better growth in upcoming quarters
- BFSI is expected to lead overall growth, followed by hi-tech, and then healthcare and life sciences. All three verticals are expected to show growth during the year
- The company expects EBIT margins to improve by 200 to 300 bps by FY27. Recent quarters showed margins around 15%, up from 14.7% last year, indicating they are on track. ESOP costs have reduced recently and will remain flat for the next few quarters before potentially declining further in FY27. Several initiatives—such as pricing improvements, better utilization, and SG&A leverage—are driving



- margin improvement. Investments made are starting to yield results, helping operational efficiency without proportionally increasing costs as revenue grows
- The healthcare vertical includes scientific instruments, medical devices, pharma/biotech, providers, and payers. Overall healthcare growth has been strong over recent quarters and years. The top customer saw some sequential decline due to a planned offshore shift of work to reduce costs, which caused some overlap in expenses during transition. Offshore headcount has grown sequentially, but subcontractor costs remain flat, explaining some margin pressure in healthcare. The healthcare pipeline is healthy, and growth is expected to continue
- Delayed ramp-ups were observed primarily in the healthcare and life sciences vertical. These delays are seen as customer-specific and are not reflective of a wider industry trend. The company expects these issues to be resolved over time
- Healthcare is facing headwinds due to tariff issues with China and reduced federal research funding, leading to cost pressures and increased offshoring. In contrast, BFSI is seeing strong growth driven by large deals, Al adoption, and optimization efforts
- Attrition increase is not directly linked to the wage hike deferral. A slight industrywide uptick in attrition is observed, possibly due to increased hiring activity by GCCs, product companies, etc
- The company does not anticipate any significant near-term margin headwinds as costs such as higher onsite expenses and the temporary overlap during transitions are expected to normalize in the coming quarters.
  - This normalization could help margins, though some of the benefits will be reinvested into the business to support future growth
  - The increased amortization costs are due to recent asset acquisitions. This level of amortization is expected to continue without major further increases
- ESOP costs are expected to remain stable through FY26 based on current grants.
   However, new grants could increase costs. Overall, ESOP costs are likely to decline in FY27 due to standard amortization
- There haven't been specific delays in deal awards, but overall decision-making cycles are taking longer due to market uncertainty. While some deals may spill into the next quarter, there's no expectation of a sudden spike. Future bookings will depend on how macro conditions evolve
- As the company grows and pursues bigger deals, costs will fluctuate—some
  onshore contractor costs may reduce over time, but other expenses could increase
  as new deals ramp up. So, while some cost reduction is expected eventually, it
  won't be a sudden drop next quarter
- SASVA, its AI platform, is helping unlock new opportunities by improving the entire software development lifecycle, not just coding. It supports everything from requirement gathering to testing and modernization of legacy tech
- Unlike some peers facing revenue deflation due to AI productivity, they haven't seen that with existing customers



- There's no rush to hit the US\$2 bn revenue mark; the focus is on healthy, profitable growth. They're open to slight margin dilution if it helps build capabilities for larger deals but won't sacrifice margins just to grow quickly
- It aims to reach \$2 billion revenue by FY27, which requires 19-20% CAGR. The growth will mainly come from organic efforts and tuck-in acquisitions. A larger acquisition might happen in Europe, where they want to grow their revenue share to about 15%
- The company focuses on three main verticals: software/hi-tech, banking/financial services/insurance, and healthcare/life sciences. The plan is to deepen presence in these areas over the next 1-3 years. Expansion into other sectors like automotive or industrial will be considered later, either organically or through acquisitions, depending on opportunities



# We have an underweight stance on Indian IT services.

We reinitiated coverage on the Indian IT Services with an Underweight stance through a report on 1 January 2025 (Slow is the (new/old) normal).and reiterated that view with an update on 12<sup>th</sup> March 2025 (FY26 unlikely to be better than FY25). We also put out a recent update (Uncertainty stays and 'eating the tariff' may impact even FY27) where we indicate we believe the tariff decisions of 7 July 2025 on 14 countries, post the 90-day pause, prolongs the current phase of uncertainty.

Consequently, we see Tier-1 growth to remain at low single digit level for FY26 and 'eating the tariff' may lead to adverse impact on FY27

While both earnings and PE multiples have corrected since 1 Jan 2025, we believe the industry's structural organic revenue growth from here on will be lower than the ~7% CAGR seen during FY15-FY20, possibly ~5% CAGR over FY25-FY30 in constant currency (CC) terms.

# Multiple speed breakers post FY25 drive our Underweight stance

**Trump policies raise uncertainty:** The tariffs, the higher fiscal deficit from the 'one big, beautiful bill' (OBBB), the crackdown on illegal immigration, DOGE, etc all point to uncertainty in the coming days which may delay decision making

**Higher for longer interest rate environment:** One of the reasons for optimism around the Indian IT Services sector in late 2024 had been the view that the US would achieve a soft landing in 2025 and that Fed Funds rate would be gradually lowered from the peak of 5.25-5.5%, driven by lower inflation. This, the market felt, was the apt environment for a broader pick up in discretionary spending beyond that of North American BFSI sector, especially after two muted years when the constant refrain from vendors for the weak growth was of 'macro uncertainty'.

Lately, based on inflation prints and fears of a higher fiscal deficit, US 10-year yields have remained firm. There are fears that sustained high interest rates could reduce IT outsourcing demand, particularly in sectors like BFSI and Telecom, and dampen US demand in areas like housing, autos and retail.

Covid-induced pull forward of demand requires a multi-year unwind. We think there were excesses during the compressed transformation phase which are yet to be fully unwound.

**Gen AI and GCCs are going to disrupt growth:** We also believe that AI/Gen AI will lead to compression of revenue for the industry in the next 24-36 months as companies self-cannibalize to hold on to their existing clients. We also believe that the rapid growth of the GCCs is a threat to outsourcing. While there seems to be collaboration between the outsourcers and their clients in setting up these GCCs, there will be growth discontinuity when the business is insourced at some point.

Massive hyper scaler Al capex should accentuate re-alignment in IT spend: Software players, including hyper scalers, are increasing capex on Al-related data centres. This will drive higher pricing, forcing enterprises to allocate more IT spend to



cloud/SaaS and move it away from the those who have lower bargaining power – the global IT services players.

**Higher competition**: Indian Tier-1 companies now face higher competition from Accenture (especially as it loses business due to DOGE), Tier-2 players, and Cognizant, likely slowing their growth compared to FY15-FY20. This is besides the fact that by FY25, Tier-1 revenue will reach US\$ 85bn, double that in FY15. Due to the higher base now, growth may not be as rapid.

**Weak TCV**: The weaker TCV for most players in FY25 (YoY) and lack of any mega deal announcements in recent quarters points to a brewing growth problem for FY26. Many of the large companies like TCS, INFO and HCLT will also grapple with large contributions to incremental revenue by a set of large clients in FY25 or the need to set off large pass-through items.

**How we are valuing companies:** We are using PE methodology and using TCS as our industry benchmark. The target PE used for TCS now is 21.3x, which is the average PE multiple of TCS over the last 10 years less 0.5SD. Through our choice of the benchmark Target PE multiple, we seek to capture the probability of downside risks to consensus growth expectations for FY26/FY27, especially due to Trump 2.0 proposals.

# Tier- 2 valuation reflects growth gap with Tier-1

The Tier-2 set have been taking away market share from the Tier-1 set due to better execution and due to their smaller size. And unlike in the past cycles, they have performed better than the Tier-1 largely due to better management teams.

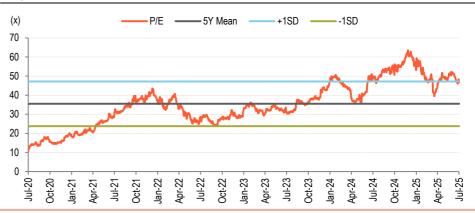
However, the current PE premium to Tier-1s is excessive as we believe that to deliver on the high consensus revenue growth expectations, they may be taking on more cost take-out projects which are likely to impact their margins adversely.



Fig 1 – Quarterly results: Comparison of actuals with estimates

Y/E March (Rs mn)	1QFY25	4QFY25	1QFY26	YoY (%)	QoQ (%)	1QFY26E	Dev (%)
Net Sales (USD mn)	328.2	375.2	389.9	18.8	3.9	391.7	(0.5)
Net Sales	27,372	32,421	33,336	21.8	2.8	33,880	(1.6)
Direct Cost	18,329	21,117	21,576	17.7	2.2	22,479	(4.0)
% of Sales	67.0	65.1	64.7			66.3	
Gross Margin	9,043	11,304	11,760	30.0	4.0	11,401	3.1
% of Sales	33.0	34.9	35.3			33.7	
SG&A	4,491	5,460	5,644	25.7	3.4	5,083	11.0
% of Sales	16.4	16.8	16.9			15.0	
EBITDA	4,552	5,844	6,116	34.4	4.7	6,318	(3.2)
EBITDA Margin (%)	16.6	18.0	18.3			18.6	
Depreciation and Amortisation	712	791	938			815	15.1
EBIT	3,840	5,053	5,178	34.8	2.5	5,503	(5.9)
EBIT Margin (%)	14.0	15.6	15.5			16.2	
Other Income, Net	173	154	187	8.6	22.0	201	(6.6)
Forex Gain/(Losses)	(7)	(154)	189	(2684.9)	(222.3)	-	
PBT	4,005	5,052	5,554	38.7	9.9	5,704	(2.6)
Provision for Tax	941	1,095	1,305	38.6	19.2	1,454	(10.3)
Effective Tax Rate	23.5	21.7	23.5			25.5	
PAT	3,064	3,958	4,249	38.7	7.4	4,249	0.0
NPM (%)	11.2	12.2	12.7			12.5	

Fig 2 - 5 Year PE trend



Source: Company, BOBCAPS Research

Fig 3 - Premium/ Discount to TCS

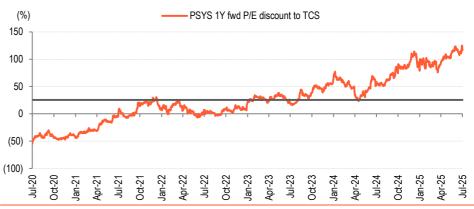




Fig 4 – Revised Estimates

		New			Old		(	Change (%)		
	FY26E	FY27E	FY28E	FY26E	FY27E	FY28E	FY26E	FY27E	FY28E	
INR/USD	86.6	89.3	91.1	87.3	89.3	91.1	(0.7)	-	-	
USD Revenue (USD mn)	1,631	1,923	2,265	1,632	1,923	2,265	(0.0)	0.0	0.0	
USD Revenue Growth (%)	15.8	17.9	17.8	15.8	17.8	17.8				
Revenue (Rs mn)	141,357	171,701	206,308	142,708	171,691	206,276	(0.9)	0.0	0.0	
EBIT (Rs mn)	21,874	27,890	33,478	22,114	27,787	33,466	(1.1)	0.4	0.0	
EBIT Margin (%)	15.5	16.2	16.2	15.5	16.2	16.2				
PAT (Rs mn)	17,334	21,869	26,316	17,221	21,682	26,221	0.7	0.9	0.4	
FDEPS (Rs)	111.0	140.0	168.5	110.5	139.1	168.2	0.5	0.7	0.2	

Fig 5 - P&L at a glance

(Rs mn)	FY13	FY14	FY15	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	FY26E	FY27E	FY28E
Average INR/USD	57.4	60.8	61.3	65.6	67.1	64.5	70.0	71.1	74.0	74.5	80.5	82.8	84.7	86.6	89.3	91.1
Net Sales (USD mn)	238	274	308	352	429	471	481	502	566	766	1,036	1,186	1,409	1,631	1,923	2,265
YoY Growth (%)		15.2	12.4	14.2	22.0	9.7	2.2	4.3	12.9	35.2	35.3	14.5	18.8	15.8	17.9	17.8
Net Sales	12,945	16,692	18,913	23,123	28,784	30,337	33,659	35,658	41,879	57,107	83,506	98,217	119,387	141,357	171,701	206,308
YoY Growth (%)	29.4	28.9	13.3	22.3	24.5	5.4	11.0	5.9	17.4	36.4	46.2	17.6	21.6	18.4	21.5	20.2
Cost of Sales & Services	7,311	9,517	11,317	14,305	18,518	19,704	21,378	23,494	27,650	37,895	55,315	65,231	78,740	93,028	112,711	135,562
% of sales	56.5	57.0	59.8	61.9	64.3	65.0	63.5	65.9	66.0	66.4	66.2	66.4	66.0	65.8	65.6	65.7
Gross Margin	5,634	7,174	7,596	8,819	10,266	10,633	12,281	12,164	14,229	19,213	28,191	32,986	40,647	48,329	58,990	70,746
% of sales	43.5	43.0	40.2	38.1	35.7	35.0	36.5	34.1	34.0	33.6	33.8	33.6	34.0	34.2	34.4	34.3
SG& A	2,283	2,872	3,690	4,647	5,727	5,946	6,476	7,234	7,398	9,631	12,999	15,729	20,066	22,591	26,937	32,807
% of sales	17.6	17.2	19.5	20.1	19.9	19.6	19.2	20.3	17.7	16.9	15.6	16.0	16.8	16.0	15.7	15.9
EBITDA	3,352	4,303	3,906	4,171	4,539	4,687	5,805	4,930	6,830	9,582	15,191	17,257	20,581	25,738	32,053	37,939
% of sales	25.9	25.8	20.7	18.0	15.8	15.4	17.2	13.8	16.3	16.8	18.2	17.6	17.2	18.2	18.7	18.4
Depreciation and Amortization	783	1,026	939	965	1,490	1,585	1,573	1,660	1,756	1,660	2,719	3,094	3,069	3,864	4,163	4,462
EBIT	2,569	3,277	2,967	3,206	3,049	3,102	4,233	3,270	5,075	7,922	12,472	14,163	17,512	21,874	27,890	33,478
% of sales	19.8	19.6	15.7	13.9	10.6	10.2	12.6	9.2	12.1	13.9	14.9	14.4	14.7	15.5	16.2	16.2
Other income (net)	61	150	932	750	958	1,190	631	1,254	1,020	1,321	(64)	813	710	782	693	918
PBT	2,630	3,427	3,900	3,956	4,007	4,292	4,863	4,524	6,094	9,243	12,409	14,976	18,223	22,657	28,583	34,396
-PBT margin (%)	20.3	20.5	20.6	17.1	13.9	14.1	14.4	12.7	14.6	16.2	14.9	15.2	15.3	16.0	16.6	16.7
Provision for tax	754	934	993	983	992	1,062	1,347	1,121	1,588	2,339	3,198	3,541	4,222	5,322	6,714	8,080
Effective tax rate (%)	28.7	27.3	25.5	24.8	24.8	24.7	27.7	24.8	26.1	25.3	25.8	23.6	23.2	23.5	23.5	23.5
Net profit	1,876	2,493	2,906	2,974	3,015	3,231	3,517	3,403	4,507	6,904	9,211	11,435	14,001	17,334	21,869	26,316
-Growth (%)	32.3	32.9	16.6	2.3	1.4	7.2	8.9	-3.2	32.4	53.2	33.4	18.9	27.9	23.8	26.2	20.3
-Net profit margin (%)	14.5	14.9	15.4	12.9	10.5	10.6	10.4	9.5	10.8	12.1	11.0	11.6	11.7	12.3	12.7	12.8



Fig 6 - USD Revenue growth (YoY)

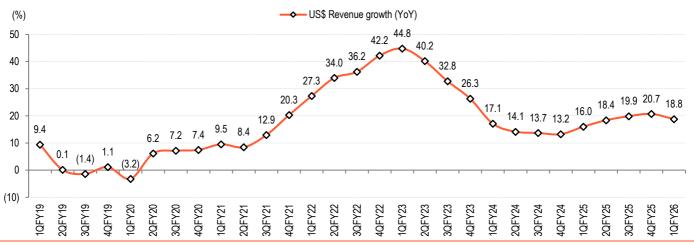
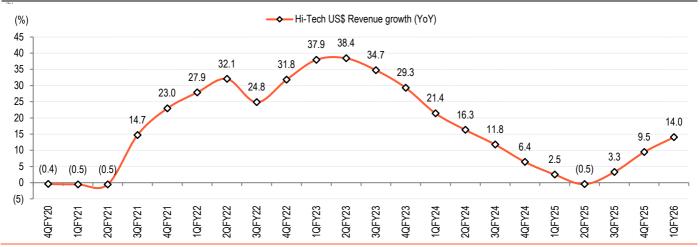


Fig 7 - USD Revenue growth of Hi-Tech vertical (YoY)



Source: Company, BOBCAPS Research

Fig 8 - USD Revenue growth of BFSI vertical (YoY)

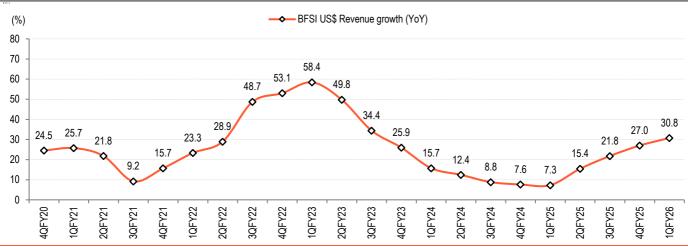




Fig 9 - Gross Margin, SG&A and EBIT Margin

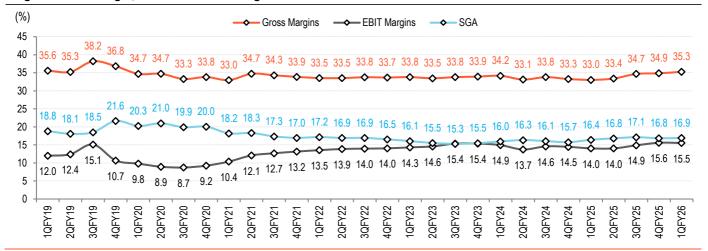
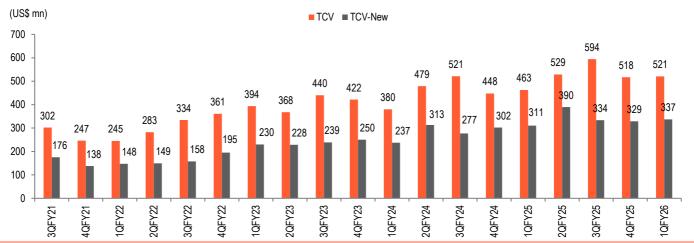


Fig 10 - The TCV trend



Source: Company, BOBCAPS Research

Fig 11 - The ACV trend

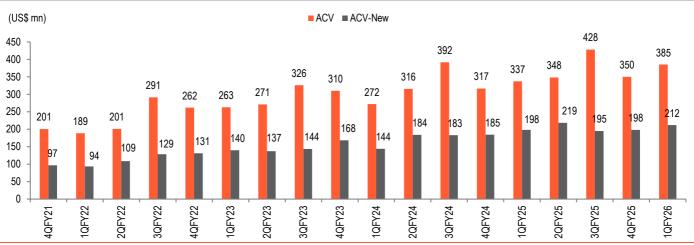




Fig 12 - LTM Attrition Rate

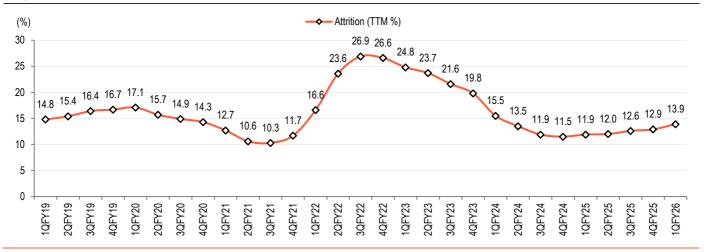
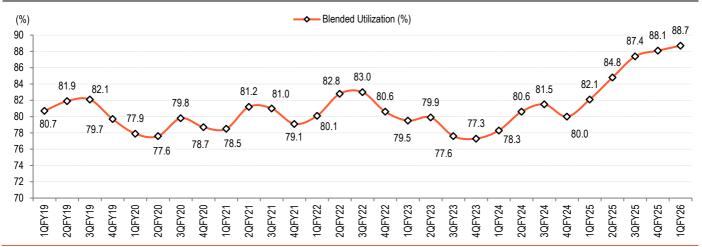


Fig 13 - Employee Utilization (including trainees)



Source: Company, BOBCAPS Research

Fig 14 - Subcontractor Cost as % of Revenue

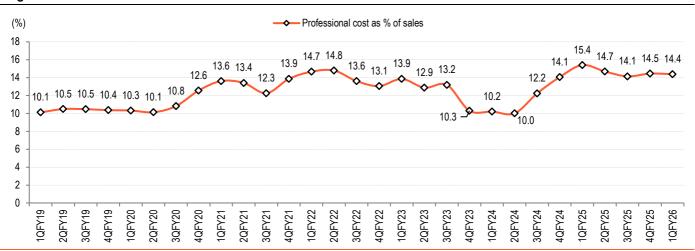




Fig 15 – Quarterly Snapshot

Year to 31 March	1QFY23	2QFY23	3QFY23	4QFY23	1QFY24	2QFY24	3QFY24	4QFY24	1QFY25	2QFY25	3QFY25	4QFY25	1QFY26
Rs mn							1304						
INR/USD	77.8	80.2	82.1	82.1	82.1	82.7	83.1	83.3	83.4	83.9	85.0	86.4	85.5
USD Revenue (USD mn)	242	256	264	275	283	292	301	311	328	345	360	375	390
INR Revenue	18,781	20,486	21,694	22,545	23,212	24,117	24,982	25,906	27,372	28,972	30,623	32,421	33,336
Gross Margin	6,348	6,858	7,334	7,651	7,933	7,990	8,443	8,620	9,043	9,678	10,622	11,304	11,760
SGA	3,015	3,178	3,318	3,488	3,704	3,938	4,012	4,075	4,491	4,870	5,244	5,460	5,644
EBITDA	3,333	3,680	4,016	4,163	4,229	4,052	4,431	4,545	4,552	4,807	5,378	5,844	6,116
Dep & Amorization	645	693	684	697	763	744	787	799	712	745	821	791	938
EBIT	2,688	2,987	3,332	3,466	3,466	3,308	3,644	3,745	3,840	4,062	4,557	5,053	5,178
Other income (net)	131	(31)	(104)	(60)	90	250	262	210	165	283	263	(1)	376
PBT	2,819	2,956	3,228	3,406	3,070	3,558	3,906	3,956	4,005	4,345	4,820	5,052	5,554
Tax	703	756	848	891	783	925	1,032	802	941	1,095	1,091	1,095	1,305
PAT	2,116	2,200	2,380	2,515	2,288	2,633	2,874	3,154	3,064	3,250	3,730	3,958	4,249
YoY Growth (%)													
USD Revenue	44.8	40.2	32.8	26.3	17.1	14.1	13.7	13.2	16.0	18.4	19.9	20.7	18.8
INR Revenue	52.7	51.6	45.4	37.6	23.6	17.7	15.2	14.9	17.9	20.1	22.6	25.1	21.8
Gross Profit	53.8	51.4	45.6	38.6	25.0	16.5	15.1	12.7	14.0	21.1	25.8	31.1	30.0
EBIT	61.4	59.4	60.0	50.7	29.0	10.8	9.4	8.1	10.8	22.8	25.1	34.9	34.8
Net Profit	39.9	36.0	34.9	25.1	8.1	19.7	20.8	25.4	33.9	23.4	29.8	25.5	38.7
QoQ Growth (%)													
USD Revenue	11.1	5.8	3.4	3.85	3.0	3.1	3.0	3.4	5.6	5.2	4.3	4.2	3.9
INR Revenue	14.7	9.1	5.9	3.9	3.0	3.9	3.6	3.7	5.7	5.8	5.7	5.9	2.8
EBIT	16.8	11.1	11.6	4.0	0.0	(4.6)	10.2	2.8	2.5	5.8	12.2	10.9	2.5
Net Profit	5.3	4.0	8.2	5.7	(9.0)	15.1	9.2	9.7	(2.9)	6.1	14.8	6.1	7.4
Margins (%)													
Gross Margin	33.8	33.5	33.8	33.9	34.2	33.1	33.8	33.3	33.0	33.4	34.7	34.9	35.3
SGA	16.1	15.5	15.3	15.5	16.0	16.3	16.1	15.7	16.4	16.8	17.1	16.8	16.9
EBITDA	17.7	18.0	18.5	18.5	18.2	16.8	17.7	17.5	16.6	16.6	17.6	18.0	18.3
EBIT	14.3	14.6	15.4	15.4	14.9	13.7	14.6	14.5	14.0	14.0	14.9	15.6	15.5
PBT	15.0	14.4	14.9	15.1	13.2	14.8	15.6	15.3	14.6	15.0	15.7	15.6	16.7
PAT	11.3	10.7	11.0	11.2	9.9	10.9	11.5	12.2	11.2	11.2	12.2	12.2	12.7



Fig 16 - Key Metrics

<u> </u>													
Key Metrics	1QFY23	2QFY23	3QFY23	4QFY23	1QFY24	2QFY24	3QFY24	4QFY24	1QFY25	2QFY25	3QFY25	4QFY25	1QFY26
P and L (USD mn)													
Revenue	242	256	264	275	283	292	301	311	328	345	360	375	390
EBIT	35	37	41	42	42	40	44	45	46	48	54	58	61
PAT	27	27	29	31	28	32	35	38	37	39	44	46	50
P and L (Rs mn)													
Revenue	18,781	20,486	21,694	22,545	23,212	24,117	24,982	25,906	27,372	28,972	30,623	32,421	33,336
EBITDA	3,333	3,680	4,016	4,163	4,229	4,052	4,431	4,545	4,552	4,807	5,378	5,844	6,116
PAT	2,116	2,200	2,380	2,515	2,288	2,633	2,874	3,154	3,064	3,250	3,730	3,958	4,249
Geographical Mix (%)													
North Americas	78.4	78.6	77.1	77.9	79.2	79.2	79.7	80.1	80.7	81.3	80.5	80.5	79.8
Europe	8.5	8.3	9	10.3	9.7	9.5	8.9	7.8	7.8	7.9	8.2	8.4	9
India	11.3	11.5	12.3	10.0	9.9	9.7	10.0	10.1	9.8	9.2	9.4	9.3	9.8
ROW	1.8	1.6	1.6	1.8	1.2	1.6	1.4	2	1.7	1.6	1.9	1.8	1.4
Utilization (%) (including Trainees)	79.5	79.9	77.6	77.3	78.3	80.6	81.5	80.0	82.1	84.8	87.4	88.1	88.7
Revenue Mix (Delivery of IT services)													
Revenue mix-Onsite	14.7	14.4	14.3	13.1	13.1	12.7	13.8	14.8	15.2	15.8	15.1	14.8	14.5
Revenue mix-Offshore	85.3	85.6	85.7	86.9	86.9	87.3	86.2	85.2	84.8	84.2	84.9	85.2	85.5
Clients Concentration (%)													
Top 5 clients	30.8	26.9	24.7	26.5	27.9	28.3	28.0	29.2	30.7	31.4	30.8	32.7	31.8
Top 10 clients	40.7	36.7	35.0	37.4	39.6	39.5	39.3	40.0	41.5	41.5	40.0	42.2	42.0
Top 20 clients	51.2	48.4	47.8	47.9	50.4	50.6	51.4	51.1	51.9	52.1	50.9	53.0	53.8
Top 50 clients	66.1	64.0	63.9	64.4	66.1	66.5	66.7	67.3	67.8	67.9	67.4	68.7	70.0
Business Mix (%)													
BFSI	33.7	32.8	32.6	32.3	33.3	32.3	31.2	30.7	30.8	31.5	31.7	32.3	33.9
Healthcare & Life Science	19.9	19.7	19.6	19.7	18.6	19.3	21.8	24.2	26.7	27.8	27.8	26.8	25.3
Tech. Cos. & Emerging Verticals	46.4	47.5	47.8	48.0	48.1	48.4	47.0	45.1	42.5	40.7	40.5	40.9	40.8
Employee Metrics	10.1	11.0	11.0	10.0	10.1	10.1	17.0	10.1	12.0	10.7	10.0	10.0	10.0
Employees	21,638	22,476	22,598	22,889	23,130	22,842	23,336	23,850	23,519	23,237	23,941	24,594	25,340
Net addition of employees (QoQ)	3,039	838	122	291	241	-288	494	514	-331	-282	704	653	746
Attrition LTM (%)	24.8	23.7	21.6	19.8	15.5	13.5	11.9	11.5	11.9	12.0	12.6	12.9	13.9
Productivity Metrics	24.0	20.1	21.0	13.0	10.0	10.0	11.0	11.0	11.3	12.0	12.0	12.3	10.5
Per Capita (Annualised) - (USD)													
Revenue	44,649	45,483	46,794	47,977	48,923	51,085	51,518	52,140	55,818	59,441	60,193	61,030	61,546
EBIT	6,390	6,631	7,187	7,376	7,306	7,006	7,515	7,538	7,831	8,334	8,958	9,512	9,560
PAT	5,031	4,885	5,133	5,352	4,822	5,577	5,927	6,348	6,248	6,668	7,331	7,450	7,845
Direct and opex cost per capita	38,259	38,852	39,607	40,601	41,617	44,079	44,003	44,602	47,988	51,107	51,235	51,519	51,986



Fig 17 – QoQ and YoY growth of various parameters

	·		•										
(in US terms)	1QFY23	2QFY23	3QFY23	4QFY23	1QFY24	2QFY24	3QFY24	4QFY24	1QFY25	2QFY25	3QFY25	4QFY25	1QFY26
QoQ Growth (%)													
Company	11.1	5.8	3.4	3.8	3.0	3.1	3.0	3.4	5.6	5.2	4.3	4.2	3.9
Goegraphy													
North Americas	10.9	6.1	1.5	4.9	4.8	3.1	3.7	4.0	6.4	6.0	3.3	4.2	3.0
Europe	12.5	3.3	12.2	18.8	(3.0)	1.0	(3.5)	(9.3)	5.6	6.6	8.3	6.7	11.3
India	14.2	7.7	10.6	(15.6)	2.0	1.0	6.2	4.5	2.4	(1.2)	6.6	3.0	9.5
ROW	0.0	(5.9)	3.4	16.8	(31.3)	37.5	(9.9)	47.8	(10.3)	(1.0)	23.9	(1.3)	(19.2)
Client Concentration													
Top 1	(7.1)	(21.3)	(12.0)	30.5	13.0	3.1	(6.1)	(11.0)					
Top 5	5.3	(7.6)	(5.0)	11.4	8.5	4.6	1.9	7.9	11.0	7.6	2.3	10.6	1.0
Top 10	7.4	(4.6)	(1.4)	11.0	9.1	2.9	2.5	5.3	9.5	5.2	0.6	9.9	3.4
Top 20	9.2	0.0	2.2	4.1	8.4	3.5	4.7	2.8	7.2	5.6	1.9	8.5	5.5
Top 50		2.5	3.3	4.7	5.8	3.7	3.3	4.4	6.4	5.4	3.6	6.2	5.9
Vertical Mix													
BFSI	15.6	3.0	2.8	2.9	6.2	0.0	(0.5)	1.8	5.9	7.6	5.0	6.1	9.1
Healthcare & Life Science	6.8	4.8	2.9	4.4	(2.7)	7.0	16.4	14.8	16.5	9.5	4.3	0.4	(1.9)
Tech. Cos. & Emerging Verticals	10.0	8.3	4.1	4.3	3.3	3.8	0.0	(0.7)	(0.5)	0.8	3.8	5.2	3.6
YoY Growth (%)													
Company	44.8	40.2	32.8	26.3	17.1	14.1	13.7	13.2	16.0	18.4	19.9	20.7	18.8
Goegraphy													
North Americas	43.9	40.0	29.3	25.2	18.3	15.0	17.5	16.4	18.2	21.5	21.1	21.3	17.5
Europe	29.5	32.2	44.0	54.9	33.7	30.6	12.4	(14.2)	(6.7)	(1.6)	10.4	30.0	37.1
India	66.9	53.5	49.8	14.8	2.6	(3.7)	(7.6)	14.4	14.8	12.3	12.7	11.1	18.8
ROW	44.8	12.1	32.8	13.7	(21.9)	14.1	(0.5)	25.8	64.4	18.4	62.7	8.6	(2.2)
Client Concentration													
Top 1	(0.4)	(27.8)	(43.9)	(16.1)	2.1	33.8	42.9	(2.6)					
Top 5	22.2	5.3	(9.2)	3.0	6.1	20.1	28.9	24.8	27.7	31.3	31.9	35.2	23.1
Top 10	26.2	13.3	3.3	12.2	14.0	22.9	27.7	21.1	21.6	24.4	22.0	27.3	20.2
Top 20				16.1	15.3	19.3	22.3	20.8	19.5	21.9	18.7	25.2	23.1
Top 50					17.1	18.6	18.7	18.3	19.0	20.9	21.1	23.2	22.7
Vertical Mix													
BFSI	58.4	49.8	34.4	25.9	15.7	12.4	8.8	7.6	7.3	15.4	21.8	27.0	30.8
Healthcare & Life Science	40.5	30.3	25.7	20.2	9.5	11.8	26.5	39.1	66.5	70.5	52.9	33.7	12.6
Tech. Cos. & Emerging Verticals	37.9	38.4	34.7	29.3	21.4	16.3	11.8	6.4	2.5	(0.5)	3.3	9.5	14.0
Source: Company BORCAPS Research													



# **Financials**

Y/E 31 Mar (Rs mn)	FY24A	FY25A	FY26E	FY27E	FY28E
Total revenue	98,217	119,387	141,357	171,701	206,308
EBITDA	17,257	20,581	25,738	32,053	37,939
Depreciation	3,094	3,069	3,864	4,163	4,462
EBIT	14,163	17,512	21,874	27,890	33,478
Net interest inc./(exp.)	0	0	0	0	00,170
Other inc./(exp.)	813	710	782	693	918
Exceptional items	013	0	0	033	0
EBT	14,976	18,223	22,657	28,583	34,396
Income taxes	3,541	4,222	5,322	6,714	8,080
Extraordinary items	0	0	0,322	0,714	0,000
Min. int./Inc. from assoc.	0	0	0	0	0
Reported net profit	11,435	14,001	17,334	21.869	26,316
Adjustments	0	0	0	21,009	20,310
Adjusted net profit	11,435	14,001	17,334	21,869	26,316
Aujusteu net pront	11,433	14,001	17,334	21,009	20,310
Balance Sheet					
Y/E 31 Mar (Rs mn)	FY24A	FY25A	FY26E	FY27E	FY28E
Accounts payables	0	0	0	0	0
Other current liabilities	18,511	17,299	23,715	29,200	34,843
Provisions	3,331	4,029	2,093	2,577	3,076
Debt funds	99	0	0	0	0
Other liabilities	2,218	2,848	2,792	2,792	2,792
Equity capital	770	779	782	782	782
Reserves & surplus	48,807	62,411	73,817	86,939	102,728
Shareholders' fund	49,577	63,191	74,599	87,721	103,510
Total liab. and equities	73,736	87,366	103,200	122,290	144,221
Cash and cash eq.	10,229	10,255	15,136	22,922	33,539
Accounts receivables	17,491	19,142	23,473	28,902	34,488
Inventories	0	0	0	0	0
Other current assets	11,902	18,926	22,867	28,156	33,598
Investments	8,266	9,803	12,915	14,915	16,915
Net fixed assets	11,302	13,805	12,800	11,386	9,674
CWIP	335	42	128	128	128
Intangible assets	10,913	12,338	12,370	12,370	12,370
Deferred tax assets, net	1,360	2,024	2,091	2,091	2,091
Other assets	1,938	1,031	1,419	1,419	1,419
Total assets	73,736	87,366	103,200	122,290	144,221
Cash Flows	T) (0.4.4		=1/0.=	=1/0==	
Y/E 31 Mar (Rs mn)	FY24A	FY25A	FY26E	FY27E	FY28E
Cash flow from operations	8,911	8,433	17,186	21,282	25,892
Capital expenditures	1,769	(3,787)	(2,835)	(2,749)	(2,749)
Change in investments	(2,179)	(1,367)	(3,444)	(2,000)	(2,000)
Other investing cash flows	0	0	0	0	0
Cash flow from investing	(410)	(5,154)	(6,279)	(4,749)	(4,749)
Equities issued/Others	6	9	3	0	0
Debt raised/repaid	(1,958)	51	42	0	0
Interest expenses	0	0	0	0	0
Dividends paid	(3,933)	(5,387)	(9,258)	(8,748)	(10,526)
Other financing cash flows	0	0	0	0	0
Cash flow from financing	(5,886)	(5,327)	(9,213)	(8,748)	(10,526)
Chg in cash & cash eq.	1,196	26	4,882	7,786	10,616
Closing cash & cash eq.	10,229	10,255	15,136	22,922	33,539

Per Share	EVOAA	EVOE A	EVACE	EV07E	EVOOR
Y/E 31 Mar (Rs)	FY24A	FY25A	FY26E	FY27E	FY28E
Reported EPS	72.6	91.2	111.9	141.2	169.9
Adjusted EPS	71.2	90.2	111.0	140.0	168.5
Dividend per share	26.0	34.9	59.8	56.5	67.9
Book value per share	322.3	405.4	477.7	561.7	662.8
Valuations Ratios					
Y/E 31 Mar (x)	FY24A	FY25A	FY26E	FY27E	FY28E
EV/Sales	8.8	7.2	6.1	5.0	4.1
EV/EBITDA	49.9	41.8	33.3	26.7	22.4
Adjusted P/E	78.8	62.2	50.5	40.0	33.3
P/BV	17.4	13.8	11.7	10.0	8.5
DuDout Australia					
DuPont Analysis	FY24A	TVOEA	FV26F	EV27E	EV20E
Y/E 31 Mar (%)		<b>FY25A</b> 76.8	<b>FY26E</b> 76.5	FY27E	<b>FY28E</b> 76.5
Tax burden (Net profit/PBT)	75.6			76.5	
Interest burden (PBT/EBIT)	102.3	104.1	103.6	102.5	102.7
EBIT margin (EBIT/Revenue)	14.4	14.7	15.5	16.2	16.2
Asset turnover (Rev./Avg TA)	215.0	211.3	204.7	211.1	215.3
Leverage (Avg TA/Avg Equity)	1.0	1.0	1.0	1.0	1.0
Adjusted ROAE	24.5	24.8	25.2	26.9	27.5
Ratio Analysis					
Y/E 31 Mar	FY24A	FY25A	FY26E	FY27E	FY28E
YoY growth (%)					
Revenue	17.6	21.6	18.4	21.5	20.2
EBITDA	13.6	19.3	25.1	24.5	18.4
Adjusted EPS	18.1	26.7	23.1	26.2	20.3
Profitability & Return ratios (%)					
EBITDA margin	17.6	17.2	18.2	18.7	18.4
EBIT margin	14.4	14.7	15.5	16.2	16.2
Adjusted profit margin	11.6	11.7	12.3	12.7	12.8
Adjusted ROAE	25.6	24.8	25.2	26.9	27.5
ROCE	23.4	23.8	24.2	26.2	26.7
Working capital days (days)					
Receivables	65	59	61	61	6′
Inventory	NA	NA	NA	NA	N/
Payables	NA	NA	NA	NA	N/
Ratios (x)					
Gross asset turnover	8.7	8.6	11.0	15.1	21.3
	4.0				

Source: Company, BOBCAPS Research | Note: TA = Total Assets

1.8

NA

(0.2)

2.3

NA

(0.2)

2.4

NA

(0.2)

2.5

NA

(0.3)

2.7

NA

(0.3)

Current ratio

Net interest coverage ratio

Adjusted debt/equity



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BUY - Expected return >+15%

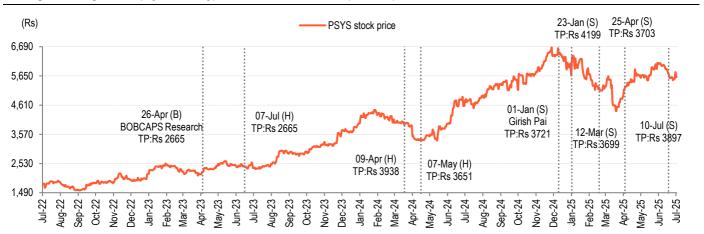
HOLD - Expected return from -6% to +15%

SELL - Expected return <-6%

Note: Recommendation structure changed with effect from 21 June 2021

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B - Buy, H - Hold, S - Sell, A - Add, R - Reduce

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