

BUY TP: Rs 770 | △ 16%

P N GADGIL JEWELLERS | Retail

13 November 2025

In-line Q2; sparkling growth ahead on strong balance sheet

- Revenue (ex-refinery sales) grew sharply by 31.4% YoY with a slight improvement in operating margin (+54bps to 4.9%) in Q2FY26
- Target aggressive store expansion over FY26-FY28; EBITDA margin projected to be 5.5-6.0% for FY26
- Maintain BUY on strong earnings prospects with reasonable valuations;
 TP raise by 5% to Rs 770 per share

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Broadly in-line Q2: PNGJL operating performance for Q2FY26 came broadly in line with our estimate (Revenue: +0.2%; EBITDA: -0.7%). However, there was a good beat at PAT by 21.4% on a sharp increase in other income (Rs 129mn in Q1FY26 to Rs 358mn in Q2FY26). Overall, the company's revenue/EBITDA/PAT grew by 8.8%/98.1%/127.1% YoY in Q2FY26.

Highlights: PNGJL has opened 8 traditional stores (COCO: 5; FOCO: 3) in Q2FY26. Revenue (excluding refinery sales) grew by 31.4% YoY in Q2FY26, driven by better growth seen across channels (COCO; +28.9%, FOCO: +105%; E-commerce: +113%). Studded share has fallen from 11.0% in Q2FY25 to 9.0% in Q2FY26. However, adjusted EBITDA margin improved by 54bps YoY to 4.9% in Q2FY26 (after excluding the impact of custom duty cut and refinery sales in the base quarter). Net debt to EBITDA ratio went up from 0.85x in Q1FY26 to 1.05x in Q2FY26, due to increase in net debt (from Rs 3.24bn in Jun'25 to Rs 4.56bn in Sep'25).

Concall KTAs: Management plans to increase the store count from 63 stores in Sep'25 to 78-80 stores by Mar'26 and 115 stores by Mar'28. Management expects to clock revenue of Rs 30-40bn in Q3FY26 (vs Rs 24.4bn in Q3FY25) due to a record-high revenue seen in Oct'25 (Rs 18bn+). Gross margin is expected to improve on QoQ basis in Q3FY26 and target 12-13% margin on a sustainable basis. EBITDA margin is expected to be 5.5-6.0% for FY26. Studded ratio is targeted to improve from 9.0% in Q2FY26 to 12-13% over the next 2 years.

Maintain BUY; TP raise by 5% to Rs 770: We maintain BUY rating on the stock as we believe a) the company is likely to gain market share over medium (as strong balance sheet position would allow aggressively store expansion), b) EPS to grow at a strong 30.0% CAGR with healthy ROCE of 22-23% over FY26-FY28, and reasonable valuation (stock trades at 25.4x on 1Y forward P/E vs average of 26.3x since IPO). We have raised our TP to Rs 770 (Rs 735 earlier) on an upward revision in our EPS estimates (+4.7%/+5.0%/+4.5% for FY26/FY27/FY28), mainly due to steep rise in gold prices. Our target P/E multiple remains unchanged at 25x.

Key changes

Target	Rating	
A	< ▶	

Ticker/Price	PNGJL IN/Rs 662	
Market cap	US\$ 880.1mn	
Free float	17%	
3M ADV	US\$ 2.2mn	
52wk high/low	Rs 830/Rs 474	
Promoter/FPI/DII	83%/1%/5%	

Source: NSE | Price as of 13 Nov 2025

Key financials

Y/E 31 Mar	FY25A	FY26E	FY27E
Total revenue (Rs mn)	75,860	93,691	122,502
EBITDA (Rs mn)	3,358	5,046	6,271
Adj. net profit (Rs mn)	2,183	3,197	3,727
Adj. EPS (Rs)	16.1	23.6	27.5
Consensus EPS (Rs)	16.1	23.6	27.5
Adj. ROAE (%)	20.9	18.7	18.1
Adj. P/E (x)	41.1	28.1	24.1
EV/EBITDA (x)	24.0	16.3	13.8
Adj. EPS growth (%)	22.3	46.4	16.6

Source: Company, Bloomberg, BOBCAPS Research

Stock performance



Source: NSE





Fig 1 – Quarterly performance – Consolidated

Q2FY26	Q2FY25	YoY (%)	Q1FY26	QoQ (%)	H1FY26	H1FY25	YoY (%)
21,776	20,013	8.8	17,146	27.0	38,922	36,695	6.1
19,195	18,662	2.9	14,887	28.9	34,082	33,958	0.4
2,581	1,351	91.1	2,259	14.3	4,840	2,736	76.9
409	270	51.5	345	18.6	753	488	54.5
1,101	540	103.8	814	35.2	1,915	1,065	79.9
1,071	541	98.1	1,100	(2.6)	2,171	1,184	83.3
139	72	94.8	112	24.4	252	134	87.4
932	469	98.6	988	(5.6)	1,920	1,050	82.8
198	129	53.8	189	4.8	388	252	53.9
(358)	(118)	203.5	(129)	177.9	(487)	(137)	254.8
1,092	458	138.2	927	17.7	2,019	935	115.8
298	109	173.5	234	27.6	532	233	128.5
793	349	127.1	693	14.4	1,487	702	111.6
		(bps)		(bps)			(bps)
11.9	6.7	510	13.2	(132)	12.4	7.5	498
1.9	1.3	53	2.0	(13)	1.9	1.3	61
5.1	2.7	236	4.7	31	4.9	2.9	202
4.9	2.7	222	6.4	(149)	5.6	3.2	235
27.3	23.8	353	25.2	212	26.4	24.9	146
3.6	1.7	190	4.0	(40)	3.8	1.9	191
	21,776 19,195 2,581 409 1,101 1,071 139 932 198 (358) 1,092 298 793 11.9 1.9 5.1 4.9 27.3	21,776 20,013 19,195 18,662 2,581 1,351 409 270 1,101 540 1,071 541 139 72 932 469 198 129 (358) (118) 1,092 458 298 109 793 349 11.9 6.7 1.9 1.3 5.1 2.7 4.9 2.7 27.3 23.8	21,776 20,013 8.8 19,195 18,662 2.9 2,581 1,351 91.1 409 270 51.5 1,101 540 103.8 1,071 541 98.1 139 72 94.8 932 469 98.6 198 129 53.8 (358) (118) 203.5 1,092 458 138.2 298 109 173.5 793 349 127.1 (bps) 11.9 6.7 510 1.9 1.3 53 5.1 2.7 236 4.9 2.7 222 27.3 23.8 353	21,776 20,013 8.8 17,146 19,195 18,662 2.9 14,887 2,581 1,351 91.1 2,259 409 270 51.5 345 1,101 540 103.8 814 1,071 541 98.1 1,100 139 72 94.8 112 932 469 98.6 988 198 129 53.8 189 (358) (118) 203.5 (129) 1,092 458 138.2 927 298 109 173.5 234 793 349 127.1 693 (bps) 11.9 6.7 510 13.2 1.9 1.3 53 2.0 5.1 2.7 236 4.7 4.9 2.7 222 6.4 27.3 23.8 353 25.2	21,776 20,013 8.8 17,146 27.0 19,195 18,662 2.9 14,887 28.9 2,581 1,351 91.1 2,259 14.3 409 270 51.5 345 18.6 1,101 540 103.8 814 35.2 1,071 541 98.1 1,100 (2.6) 139 72 94.8 112 24.4 932 469 98.6 988 (5.6) 198 129 53.8 189 4.8 (358) (118) 203.5 (129) 177.9 1,092 458 138.2 927 17.7 298 109 173.5 234 27.6 793 349 127.1 693 14.4 (bps) (bps) 11.9 6.7 510 13.2 (132) 1.9 1.3 53 2.0 (13) 5.1	21,776 20,013 8.8 17,146 27.0 38,922 19,195 18,662 2.9 14,887 28.9 34,082 2,581 1,351 91.1 2,259 14.3 4,840 409 270 51.5 345 18.6 753 1,101 540 103.8 814 35.2 1,915 1,071 541 98.1 1,100 (2.6) 2,171 139 72 94.8 112 24.4 252 932 469 98.6 988 (5.6) 1,920 198 129 53.8 189 4.8 388 (358) (118) 203.5 (129) 177.9 (487) 1,092 458 138.2 927 17.7 2,019 298 109 173.5 234 27.6 532 793 349 127.1 693 14.4 1,487 (bps) (bps)	21,776 20,013 8.8 17,146 27.0 38,922 36,695 19,195 18,662 2.9 14,887 28.9 34,082 33,958 2,581 1,351 91.1 2,259 14.3 4,840 2,736 409 270 51.5 345 18.6 753 488 1,101 540 103.8 814 35.2 1,915 1,065 1,071 541 98.1 1,100 (2.6) 2,171 1,184 139 72 94.8 112 24.4 252 134 932 469 98.6 988 (5.6) 1,920 1,050 198 129 53.8 189 4.8 388 252 (358) (118) 203.5 (129) 177.9 (487) (137) 1,092 458 138.2 927 17.7 2,019 935 298 109 173.5 234 27.6

Fig 2 - Key operating metrics

Particulars	Q2FY26	Q2FY25	YoY (%)	Q1FY26	QoQ (%)	H1FY26	H1FY25	YoY (%)
No. of stores (excluding lifestyle)								
C0C0	44	26	69.2	39	12.8	-	-	-
FOCO	15	11	36.4	12	25.0	-	-	-
Total	59	37	59.5	51	15.7	-	-	-
Average revenue per store (Rs mn)								
COCO	379	469	(19.2)	309	22.6	-	-	-
FOCO	253	151	66.8	224	12.5	-	-	-
Revenue (Rs mn)								
Retail	15,720	12,195	28.9	12,053	30.4	27,773	22,287	24.6
Franchisee	3,409	1,665	104.7	2,693	26.6	6,102	2,949	106.9
E-commerce	1,435	673	113.2	661	117.1	2,096	966	117.0
Others	1,213	5,480	(77.9)	1,739	(30.3)	2,951	10,493	(71.9)

Source: Company, BOBCAPS Research



Earnings Call Highlights

- Demand scenario: Despite steep rise in gold price, consumer interest remained strong in both investment and gold jewellery in Q2FY26. Consumers opted for an exchange of old gold to offset the impact of high gold prices in Q2FY26. PNGJL's transaction volume rose by 18% YoY with average transaction value at Rs 0.1mn, footfall growth of 20% and conversion rate at 93% in Q2FY26. Management indicated that silver jewellery has been doing exceptionally well with a very strong traction during the festive season.
- Jewellery performance: PNGJL revenue (excluding refinery sales) grew by 31.4% YoY in Q2FY26. This was driven by better growth seen across channels (COCO; +28.9%, FOCO: +105%; E-commerce: +113%). Studded revenue share has fallen from 11.0% in Q2FY25 to 9.0% in Q2FY26. However, adjusted EBITDA margin improved by 54bps YoY to 4.9% in Q2FY26 (after excluding the impact of custom duty cut and refinery sales in the base quarter) on account of better product mix. Flagship events "Mangal Sutra Mhotsav" and "Pendant Mhotsav" received record customer participation and contributed meaningfully to the top-line growth.
- Guidance: Management expects to clock Rs 30-40bn revenue in Q3FY26. Gross margin is expected to improve on QoQ basis in Q3FY26 and targets 12-13% margin on sustainable basis. EBITDA margin is expected to be 5.5-6.0% for FY26. Studded ratio is targeted to improve from 9.0% in Q2FY26 to 12-13% over the next 2 years.
- Store expansion: The company opened 8 stores in Q2FY26 (COCO: 5; FOCO: 3) and one store in Oct'25. PNGJL has entered UP and MP markets (Indore, Lucknow, Kanpur) in Q2FY26. Management targets to open 6-7 PNG traditional stores (of which franchise would be half) and 7-8 lightweight lifestyle stores in H2FY26. Future expansion in Maharashtra will account for 10-15% of new stores (3-4 stores) and the remaining stores are targeted for the UP, MP, Bihar, Jharkhand, Chhattisgarh, Odisha and NCR markets. The company remains on track to add 33-35 stores over the next two years.
- Hedging policy: PNGJL has hedged 100% of its gold inventory for the past 9
 months. Silver is hedged only during the festive season, otherwise replenishment
 model is used for hedging the silver inventory.
- Inventory: The typical investment requirement for a traditional PNG store is Rs 470-500mn for initial store capex of Rs 20mn and inventory requirement of Rs 450mn. Lifestyle format requires investment of Rs 100-120mn per store.
- **Net debt:** increased from Rs 3.24bn in Jun'25 to Rs 4.56bn in Sep'25. Net debt to EBITDA ratio has gone up from 0.85x in Q1FY26 to 1.05x in Q2FY26.



Fig 3 – No. of PNG traditional store count has gone up from 37 stores in Q2FY25 to 59 stores in Q2FY26

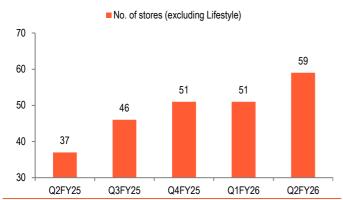
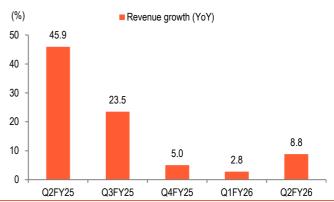
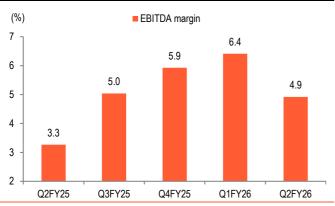


Fig 4 – Revenue (excluding refinery sales) grew by 31.4% YoY in Q2FY26



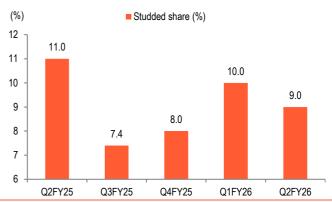
Source: Company, BOBCAPS Research

Fig 5 – Adjusted EBITDA margin improved by 54bps YoY to 4.9% in Q2FY26



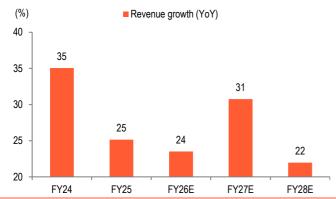
Source: Company, BOBCAPS Research

Fig 6 – Studded ratio fell from 11.0% in Q2FY25 to 9.0% in Q2FY26



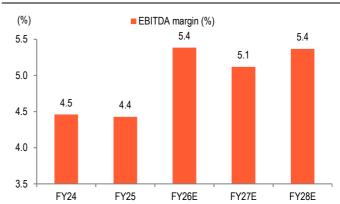
Source: Company, BOBCAPS Research

Fig 7 – Revenue is projected to grow at 25.3% CAGR over FY25-FY28E



Source: Company, BOBCAPS Research

Fig 8 – EBITDA margin is projected to be 5.1-5.4% over FY26-FY28



Source: Company, BOBCAPS Research



Fig 9 – EPS is projected to grow at 30% CAGR over FY25-FY28E

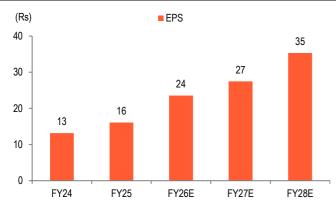
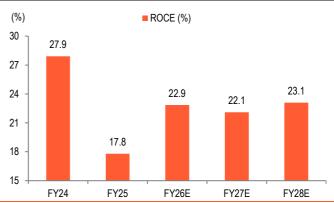


Fig 10 – PNG is likely to operate at a healthy ROCE of >20% over FY26-FY28



Source: Company, BOBCAPS Research



Valuation Methodology

We maintain our BUY rating on the stock as we believe a) the company is likely to gain market share over medium (as strong balance sheet position would allow aggressively store expansion), b) EPS to grow at a strong 30.0% CAGR with healthy ROCE of 22-23% over FY26-FY28, and reasonable valuation (stock trades at 25.4x on 1Y forward P/E vs average of 26.3x since IPO).

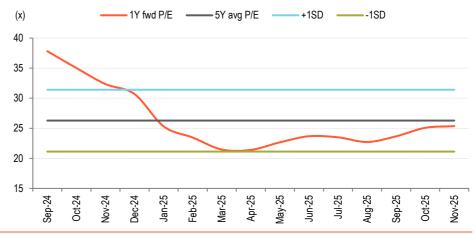
We have raised our TP to Rs 770 (Rs 735 earlier) due to upward revision in our EPS estimates (+4.7%/+5.0%/+4.5% for FY26/FY27/FY28) mainly due to steep rise in gold prices. Our target P/E multiple remains unchanged at 25x.

Fig 11 - Revised estimates

Concolidated (Pa hn)		New			Old			Change (%)		
Consolidated (Rs bn)	FY26E	FY27E	FY28E	FY26E	FY27E	FY28E	FY26E	FY27E	FY28E	
Total operating income	93.7	122.5	149.4	89.4	109.6	131.0	4.8	11.8	14.1	
EBITDA	5.0	6.3	8.0	5.0	5.9	7.5	1.9	6.6	6.7	
EBITDA Margin	5.4	5.1	5.4	5.5	5.4	5.7	(15bps)	(25bps)	(37bps)	
Adjusted PAT	3.2	3.7	4.8	3.1	3.5	4.6	4.7	5.0	4.5	
EPS (Rs)	23.6	27.5	35.3	22.5	26.1	33.8	4.7	5.0	4.5	

Source: BOBCAPS Research

Fig 12 - PNG stock trades at 25.4x on 1YF P/E vs average of 26.3x since IPO



Source: Bloomberg, BOBCAPS Research

Fig 13 - Key assumptions

Particulars	FY24	FY25	FY26E	FY27E	FY28E
No. of stores					
PNG format	35	51	66	78	90
- COCO	24	39	47	55	63
- FOCO	11	12	19	23	27
Lifestyle format	1	2	10	17	24
- COCO	1	2	7	13	19
- FOCO	0	0	3	4	5
Total no. of stores	36	53	76	95	114
- COCO	25	41	54	68	82
- FOCO	11	12	22	27	32



Particulars	FY24	FY25	FY26E	FY27E	FY28E
Revenue per store (Rs mn)					
0000	1545	1317	1512	1706	1811
FOCO	509	589	713	856	960
Franchise revenue share (%)	9.2	9.2	14.5	16.1	17.4
Revenue (Rs bn)	60.6	75.9	93.7	122.5	149.4
EBITDA margin (%)	4.5	4.4	5.4	5.1	5.4
PAT margin (%)	2.6	2.9	3.4	3.0	3.2
Inventory (days)	58	97	97	97	97
Net debt/EBITDA (x)	1.2	0.6	1.3	1.7	1.6
ROCE (%)	27.9	17.8	22.9	22.1	23.1

Key risks

Key downside risks to our estimates are:

- Steep increase in gold price volatility and regulatory risks
- Loss of market share due to a steep rise in competitive intensity in its core
 Maharashtra market
- Slow rollout and poor ramp-up of new stores



Financials

Y/E 31 Mar (Rs mn)	FY24A	FY25A	FY26E	FY27E	FY28E
Total revenue	60,613	75,860	93,691	122,502	149,410
EBITDA	2,703	3,358	5,046	6,271	8,020
Depreciation	232	348	543	587	682
EBIT	2,472	3,010	4.503	5.684	7.338
Net interest inc./(exp.)	(459)	(430)	(919)	(1,169)	(1,395)
Other inc./(exp.)	82	351	720	466	466
Exceptional items	0	0	0	0	0
EBT	2,094	2,931	4,304	4,981	6,409
Income taxes	543	748	1,107	1,254	1.613
Extraordinary items	0	0	0	0	0,010
Min. int./Inc. from assoc.	0	0	0	0	0
Reported net profit	1.551	2,183	3.197	3,727	4,796
Adjustments	0	0	0	0,121	1,100
Adjusted net profit	1,551	2,183	3,197	3,727	4,796
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Balance Sheet					
Y/E 31 Mar (Rs mn)	FY24A	FY25A	FY26E	FY27E	FY28E
Accounts payables	1,489	2.557	400	350	350
Other current liabilities	3,247	4,086	3,753	3,447	3,447
Provisions	28	49	90	100	100
Debt funds	3,805	3,352	4,120	5,363	6,523
Other liabilities	578	979	614	628	628
Equity capital	1,180	1.357	1,357	1,357	1,357
Reserves & surplus	4,164	14,182	17,379	21,106	25,902
Shareholders' fund	5,344	15,539	18,736	22,463	27,259
Total liab. and equities	14,492	26,563	27,714	32,350	38,306
Cash and cash eq.	796	6,287	3,608	2,474	3,043
Accounts receivables	378	500	513	671	819
Inventories	9,589	20,209	24,899	32,555	39,706
Other current assets	1,310	688	1,004	900	900
Investments	10	86	86	86	86
Net fixed assets	1,502	1,871	1,828	1,741	1,560
CWIP	35	35	35	35	35
Intangible assets	920	1,344	1,344	1,344	1,344
Deferred tax assets, net	0	0	0	0	0
Other assets	111	422	422	422	422
Total assets	14,651	31,442	33,740	40,229	47,915
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Cash Flows					
Y/E 31 Mar (Rs mn)	FY24A	FY25A	FY26E	FY27E	FY28E
Cash flow from operations	(27)	(5,491)	(3,176)	(2,560)	(426)
Capital expenditures	(570)	(1,142)	(500)	(500)	(500)
Change in investments	2	(77)	0	0	0
Other investing cash flows	82	351	0	0	0
Cash flow from investing	(487)	(867)	(500)	(500)	(500)
Equities issued/Others	0	177	0	0	0
Debt raised/repaid	1,133	4,266	1,916	3,095	2,891
Interest expenses	(459)	(430)	(919)	(1,169)	(1,395)
Dividends paid	0	0	0	0	(1,000)
Other financing cash flows	143	7,835	0	0	0
Sales initiationing oddin nows					
Cash flow from financing	817	11.X4X	997	7.47h	7 <u>4</u> 4h
Cash flow from financing Chg in cash & cash eq.	817 303	11,848 5,490	997 (2,679)	1,926 (1,135)	1,496 570

Per Share					
Y/E 31 Mar (Rs)	FY24A	FY25A	FY26E	FY27E	FY28E
Reported EPS	13.1	16.1	23.6	27.5	35.3
Adjusted EPS	13.1	16.1	23.6	27.5	35.3
Dividend per share	0.0	0.0	0.0	0.0	0.0
Book value per share	45.3	114.5	138.1	165.5	200.9
Valuations Ratios					
Y/E 31 Mar (x)	FY24A	FY25A	FY26E	FY27E	FY28E
EV/Sales	1.3	1.1	0.9	0.7	0.6
EV/EBITDA	29.9	24.0	16.3	13.8	11.3
Adjusted P/E	50.3	41.1	28.1	24.1	18.7
P/BV	14.6	5.8	4.8	4.0	3.3
DuPont Analysis					
Y/E 31 Mar (%)	FY24A	FY25A	FY26E	FY27E	FY28E
Tax burden (Net profit/PBT)	74.1	74.5	74.3	74.8	74.8
Interest burden (PBT/EBIT)	84.7	97.4	95.6	87.6	87.
EBIT margin (EBIT/Revenue)	4.1	4.0	4.8	4.6	4.
Asset turnover (Rev./Avg TA)	413.7	241.3	277.7	304.5	311.
Leverage (Avg TA/Avg Equity)	2.7	2.0	1.8	1.8	1.
Adjusted ROAE	29.0	14.0	17.1	16.6	17.0
Ratio Analysis					
Y/E 31 Mar	FY24A	FY25A	FY26E	FY27E	FY28E
YoY growth (%)					
Revenue	35.0	25.2	23.5	30.8	22.0
EBITDA	120.7	24.2	50.3	24.3	27.9
Adjusted EPS	109.4	22.3	46.4	16.6	28.
Profitability & Return ratios (%)					
EBITDA margin	4.5	4.4	5.4	5.1	5.4
EBIT margin	4.1	4.0	4.8	4.6	4.9
Adjusted profit margin	2.6	2.9	3.4	3.0	3.2
Adjusted ROAE	34.5	20.9	18.7	18.1	19.
ROCE	27.9	17.8	22.9	22.1	23.
Working capital days (days)					
Receivables	2	2	2	2	
Inventory	58	97	97	97	9
Payables	9	12	2	1	
Ratios (x)					
Gross asset turnover	33.3	36.1	36.2	39.7	41.
O t t'-	4.0	0.0	0.0	4.0	4.

Adjusted debt/equity 0.6 0.1

Source: Company, BOBCAPS Research | Note: TA = Total Assets

1.6

5.4

2.8

7.0

3.6

4.9

0.3

4.0

4.9

0.5

4.3

5.3

0.5

Current ratio

Net interest coverage ratio



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HOLD - Expected return from -6% to +15%

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Note: Recommendation structure changed with effect from 21 June 2021

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Ratings and Target Price (3-year history): P N GADGIL JEWELLERS (PNGJL IN)



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