

SELL TP: Rs 770 | ¥ 9%

JK LAKSHMI CEMENT

Cement

09 November 2025

Healthy show; medium-term concerns to continue; retain SELL

- Revenue grew by 24% YoY to ~Rs15.3, helped by volume gains of ~15%
 YoY driven by the impact of the UCLW amalgamation
- Overall cost flat YoY (+8% QoQ) at Rs4,657/tn, helping EBITDA margin improve to 13.6% from a weak base of 7.2% (14.3% QoQ)
- We value JKLC at 9x EV/EBITDA Sep'27 EBITDA with new TP of Rs 770 (Rs 731), as FY26e/FY27e EBITDA revised +6% each. Retain SELL

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Volume surge arrested by sharp realisation fall: JKLC (standalone) reported a robust ~24% YoY increase in revenue (-12% QoQ) to ~Rs15.3bn in Q2FY26, driven by the full-quarter impact of the UCWL amalgamation. Volumes rose by 14.7% YoY (-14.6% QoQ) to 2.8mnt (amalgamation effect), while average realisation jumped by ~8%/3% YoY/QoQ to Rs 5,136/tn (excluding RMC income), as non-trade segment incurred price declines on demand softness cushioned by premium mix at 26%.

Operating leverage offsets cost headwinds: Overall cost was flat YoY (+8.3% QoQ) to Rs4,657/tn, aided by scale benefits from higher volumes. Raw material cost (adjusted for fuel) inched up ~3% YoY (+6% QoQ), as share of renewable energy was at 46%. Fuel cost at Rs 1.54/kcal (vs Rs 1.62/kcal YoY) kept fuel cost soft. Logistics cost rose by ~9% YoY (+3.5% QoQ), led by a jump in sales to stretched markets. Other expenditure shot up by ~10% YoY (-7.8% QoQ), driven by integration costs and maintenance shutdown offset by scale benefits.

Margin expansion on weak base: Effectively, EBITDA surged ~134% YoY (-33% QoQ) to ~Rs2.1bn, with EBITDA margin doubling from 7.2% to 13.6% YoY (17.9% in Q1FY26). EBITDA/tn jumped to Rs732/tn from Rs359/tn YoY (down 22% QoQ).

Capacity expansion on track: JKLC capacity was at 18mtpa post Surat GU commissioning and Sirohi de-bottlenecking. All major equipment orders are placed for Durg brownfield expansion with kiln expected by FY27-end, 1.2mnt Durg and 1.2mnt Madhubani grinding in FY27, while the balance 2.2mnt by Mar'28. Railway siding at Durg (Rs3.25bn) saw Phase 1 completion, to be funded via Rs2.25bn debt.

Estimates revise; maintain SELL: We revise our FY26e/FY27e EBITDA upwards by 6% each to capture the amalgamation benefits. However, challenges from the changing dynamics following intense supply pressure from large cement majors impacts pricing. Further, net debt reversing upwards due to Durg expansion and staying high following Nagaur and Assam expansion beyond FY28 are concerns. We value JKLC at 9x EV/EBITDA Sep-2027 revised earnings with a new TP of Rs 770 (Rs 731). Retain SELL. At our target price the stock trades at ~Rs7bn/mnt.

Key changes

Target	Rating	
	< ▶	

Ticker/Price	JKLC IN/Rs 845
Market cap	US\$ 1.1bn
Free float	54%
3M ADV	US\$ 1.3mn
52wk high/low	Rs 1,021/Rs 661
Promoter/FPI/DII	46%/14%/26%

Source: NSE | Price as of 7 Nov 2025

Key financials

Y/E 31 Mar	FY25A	FY26E	FY27E
Total revenue (Rs mn)	56,980	71,615	79,683
EBITDA (Rs mn)	6,308	10,531	12,565
Adj. net profit (Rs mn)	2,814	4,476	5,200
Adj. EPS (Rs)	23.9	38.0	44.2
Consensus EPS (Rs)	23.9	39.3	48.2
Adj. ROAE (%)	9.4	12.5	12.9
Adj. P/E (x)	35.3	22.2	19.1
EV/EBITDA (x)	16.3	10.9	10.1
Adj. EPS growth (%)	(33.7)	59.0	16.2

Source: Company, Bloomberg, BOBCAPS Research

Stock performance



Source: NSE





to stay elevated if capex gets

Fig 1 – Earnings call highlights

Parameter	Q2FY26	Q1FY26	Our view
Volume and realisations	GU commissioning (1.35mnt added in Sept), boosting Gujarat sales. North proportion up to 69% (incl. Gujarat), East down marginally. Trade sales at 53%, blended cement at 62%, premium products share at 26% (up 3% QoQ from 23%). Price gap with competitors was narrowed through Green Plus brand launch and geo-mix shift. Trade prices intact across regions except Gujarat (down marginally); non-trade prices declined post-Sept 22, due to lean demand. November onwards, demand and non-trade prices will likely recover.	Industry volume growth came in at 5-6% in Q1FY26, with regional disparities. JKLC aims for above-industry growth in FY26. Volume growth was driven by Central India and UP, with lead distance up to 399km (vs 393km in Q4FY25). Realisations remained stable overall. South saw price hikes of 6% to 9%, and the East experienced 6% to 7% hikes, while North and West did not witness significant price growth, with some decline noted, particularly in non-trade segments.	Consolidation benefits help volume gain, above industry growth sustainability is the key to retaining market share, though pricing challenge to continue in the medium term.
Margin	Fuel cost at Rs 1.54/kcal (up QoQ due to kiln shutdown reducing WHRS, lower solar, petcoke price rise to ~\$116-120/tn; expected to normalize in H2FY26). Green power at 46% (down QoQ; to improve with better WHRS/solar once production increases). Lead distance down to 395 km (from 399 km QoQ). Freight cost elevated due to noncore/seeding markets targeted (Bihar, Jharkhand, Prayagraj). Cost savings measures intact with Premium push, Al/ML in supply chain, TSR enhancement target to 16%. Rs100-120/tn cost savings target over 12-18 months maintained. Non-cement revenue Rs1.5bn (RMC Rs 720mn, AAC Rs 520mn, others Rs 290mn), EBITDA margin at 4%.	Fuel cost was down to Rs 1.5/kcal from Rs1.53/kcal Q4FY25, with green power share at 49% (targeting 52% by FY26-end). TSR improved, targeting 12% in FY26. Cost reduction target of Rs100-120/t intact over 12-18 months. Blended cement share was at 65%, trade sale at 60%, premium products at 23% (down from 26% last quarter), with a target to raise premium products to 27% by FY26-end.	Pricing challenges will only be partially offset by the benefit of operating efficiencies (cost measures), but additional benefits may be limited. Logistics cost to stay elevated due to the seeding of newer markets in the eastern region (Bihar/Jharkhand).
Capacity	Current capacity at 18mtpa (post Surat 1.35mnt GU + Sirohi de-bottlenecking). Durg brownfield (2.3mnt clinker + 4.6mnt cement) all major equipment orders are placed with kiln expected by Mar'27, 1.2mnt Durg + 1.2mnt Madhubani capacity addition in FY27, balance 2.2mnt to be commissioned by Mar'28. Path to increase capacity to 22.6mtpa by FY28 via brownfield. 3 greenfields (Nagaur/Kutch: 2mnt clinker + 3mnt cement each; Assam: 2-2.5mnt) should be commissioned by FY29-30 to reach 30mtpa by FY30. Prayagraj is targeted for Sep-Oct'27.	Durg expansion (2.3mnt clinker, 4.6mnt cement) to place equipment orders this quarter, targeting completion by Q3FY27. Madhubani is ahead in timeline, with environmental clearance in process post completed public hearing, while Prayagraj is also in preparation, though lagging slightly behind Madhubani. Patratu is slated for commissioning in March 2028. The Northeast project is now under JKLC (100% ownership), land has been secured, and management plans to start placing orders soon, with further details on size and cost to be confirmed by next quarter.	Capacity expansion will be effective post FY27. However, we note that the company's execution capabilities have remained below par in the past. Cost-saving initiatives need to be expedited as well.
Capex	FY26 capex guided at Rs10-12bn. Durg capex is planned at Rs 30bn total (Rs 500mn spent till Sept; Rs1000-1200mn FY26, Rs13-15bn p.a. FY27-28). Capex for next 2 years will be focused on Durg. Greenfield capex FY29 is estimated at~\$100/tn or Rs25-30bn each. Management aims	FY26 capex guidance at Rs15bn with Q1FY26 spends at Rs1bn. Durg and Northeast to dominate, with Rs700-800mn spent on East expansion. Overhead conveyor belt in the final approval stages, commissioning expected this quarter. Management indicated a potential	Aggressive expansion plans imply that the capex trajectory will likely remain elevated. The Durg conveyor belt project has been delayed for longer than expected. Debt-EBITDA

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Parameter	Q2FY26	Q1FY26	Our view
	to keep net debt/EBITDA at ~3-3.5x.	additional debt of Rs10bn this year to finance the ongoing projects.	executed as planned in the interim period
	Conveyor belt: SAIL board has approved the leasing; final approval pending from Ministry of Steel (mgmt working on alternatives).	Over the next 3 years, capex is estimated at Rs15-16bn annually, with Durg expansion at Rs30bn and Northeast at an additional amount, including Rs70-80mn yearly for other projects.	
Other key points	Non-cement revenue at Rs1.5bn (up from Rs1.4bn YoY; RMC Rs 720mn, AAC Rs 520mn). UCWL is eligible for capital incentive and has been applied for. Growth is expected to be marginally above industry; measures underway to close EBITDA/tn gap with peers in core markets. Non-trade prices in Gujarat is better compared to North/West.	Non-cement revenue at Rs1.46bn, RMC at Rs0.7bn. Consolidated cash stands at Rs 11.5bn, including Rs 3.5bn in fixed deposits. Prices likely to rise post-monsoon, particularly in the North and West, where demand is anticipated to improve after the low July-September season.	Non-cement revenue contribution steady and needs some more attention for improvement.
		Management stated that JKLC has a reasonable market share of 10% to 14% in operational markets like Chhattisgarh, Rajasthan, and Gujarat	

Source: Company, BOBCAPS Research | RMC: Ready-mix concrete



Fig 2 – Key metrics (standalone)

	Q2FY26	Q2FY25	YoY (%)	Q1FY26	QoQ (%)	Q2FY26E	Deviation (%)
Volumes (mn mt)	2.8	2.5	14.7	3.3	(14.6)	3.0	(5.1)
Cement realisations (Rs/t)	5,136	4,717	8.9	5,009	2.5	4,859	5.7
Operating costs (Rs/t)*	4,657	4,624	0.7	4,299	8.3	4,363	6.7
EBITDA/t (Rs)	732	359	103.8	936	(21.7)	733	(0.0)

Source: Company, BOBCAPS Research | * Aggregate cost

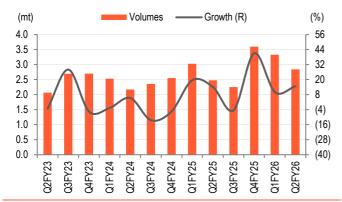
Fig 3 – Quarterly performance (standalone)

(Rs mn)	Q2FY26	Q2FY25	YoY (%)	Q1FY26	QoQ (%)	Q2FY26E	Deviation (%)
Net Sales	15,318	12,343	24.1	17,409	(12.0)	15,254	0.4
Expenditure							
Change in stock	(207)	(243)	(14.8)	135	(253.9)	(115)	80.0
Raw material	2,462	2,077	18.6	2,644	(6.9)	2,431	1.3
purchased products	424	612	(30.8)	287	47.9	272	55.5
Power & fuel	3,683	3,207	14.9	3,781	(2.6)	3,466	6.2
Freight	3,512	2,816	24.7	3,973	(11.6)	3,625	(3.1)
Employee costs	1,300	1,101	18.2	1,243	4.7	1,240	4.9
Other exp	2,062	1,884	9.5	2,236	(7.8)	2,141	(3.7)
Total Operating Expenses	13,236	11,453	15.6	14,297	(7.4)	13,060	1.3
EBITDA	2,081	890	133.8	3,112	(33.1)	2,193	(5.1)
EBITDA margin (%)	13.6	7.2	638bps	17.9	(429bps)	14.4	(79bps)
Other Income	247	116	113.7	243	1.8	114	116.9
Interest	505	446	13.4	522	(3.3)	544	(7.1)
Depreciation	774	749	3.3	770	0.5	790	(2.1)
PBT	1,050	(189)	(656.9)	2,063	(49.1)	973	7.9
Non-recurring items	0	0	0.0	0	0.0	0	0.0
PBT (after non recurring items)	1,050	(189)	(656.9)	2,063	(49.1)	973	7.9
Tax	226	29	674.7	546	(58.6)	263	(13.9)
Reported PAT	22	(15)	3704bps	26	(493bps)	27	(545bps)
Adjusted PAT	823	(218)	(478.3)	1,517	(45.7)	710	15.9
NPM (%)	823	(218)	(478.3)	1,517	(45.7)	710	15.9
Adjusted EPS (Rs)	5.4	(1.8)	714bps	8.7	(334bps)	4.7	72bps

Source: Company, BOBCAPS Research

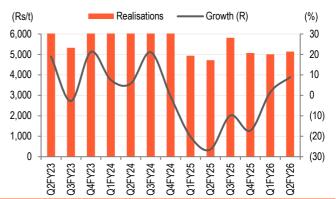


Fig 4 – Volume gains contributed by amalgamation benefits and capacity expansion



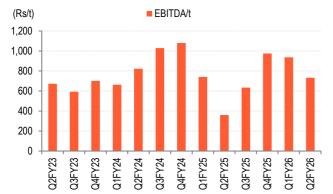
Source: Company, BOBCAPS Research | Management has restated volume numbers from Q1FY22

Fig 5 – Realisation gains due to pricing benefits in northern and eastern region



Source: Company, BOBCAPS Research | Management has restated volume numbers from Q1FY22

Fig 6 - EBITDA/t reversal sharp albeit on a weak base



Source: Company, BOBCAPS Research | Management has restated volume numbers from Q1FY22

Fig 7 - Operating cost savings from consolidation



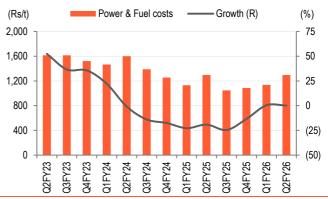
Source: Company, BOBCAPS Research | Management has restated volume numbers from Q1FY22

Fig 8 – Freight cost inflation as JKLC chased farther areas for seeding as plans to enter east aggressively



Source: Company, BOBCAPS Research | Management has restated volume numbers from Q1FY22

Fig 9 – Fuel cost savings commendable and likely to continue



Source: Company, BOBCAPS Research | Management has restated volume numbers from Q1FY22



Valuation Methodology

We revise our FY26e/FY27e EBITDA estimates upwards by 6% each to capture the amalgamation benefits. However, challenges from the changing dynamics following the intense supply pressure from large cement majors, are impacting pricing. Further, net debt reversing upwards due to Durg expansion and staying high following Nagaur and Assam completion beyond FY28 are concerns.

JKLC's performance will be determined by its ability to deliver volumes from the new capacity as its capex is largely backed by debt. The changed dynamics of the cement sector with aggressive pricing for market penetration and capability of large size companies to sustain pricing pressure will be the key pressure points for regional companies. The growing competition in JKLC's operating regions including Gujarat and the eastern region, balance sheet pressure in the capex phase and weak execution capabilities in the past - all remain key challenges.

We value JKLC at 9x EV/EBITDA Sep-2027 revised earnings with a new TP of Rs 770 (vs Rs 731). Maintain SELL. At our TP, the stock trades at ~Rs7bn/mnt.

Fig 10 - Revised estimates

(Pa mn)		New			Old		(Change (%)	
(Rs mn)	FY26E	FY27E	FY28E	FY26E	FY27E	FY28E	FY26E	FY27E	FY28E
Revenue	71,615	79,683	89,202	70,984	78,975	89,206	0.9	0.9	0.0
EBITDA	10,531	12,565	14,391	9,900	11,858	14,395	6.4	6.0	0.0
Adj PAT	4,476	5,200	5,922	4,034	4,726	5,925	10.9	10.0	0.0
Adj EPS (Rs)	38.0	44.2	50.3	34.3	40.2	50.3	10.9	9.9	0.0

Source: BOBCAPS Research

Fig 11 - Key assumptions

Parameter	FY25	FY26E	FY27E	FY28E
Volumes (mt)	10.5	11.4	12.5	14.0
Realisations (Rs/t)	6,170	6,324	6,450	6,515
Operating costs (Rs/t)	5,112	5,358	5,352	5,327
EBITDA/t (Rs)	636	924	1,002	1,025

Source: Company, BOBCAPS Research



Fig 12 – EV/EBITDA band: Valuations premium unjustified, following the earnings profile



Fig 13 – EV/EBITDA 1YF: Valuations will revert to mean over the medium term



Source: Bloomberg, BOBCAPS Research

Fig 14 – EV/tonne band: Replacement cost at premium valuations too

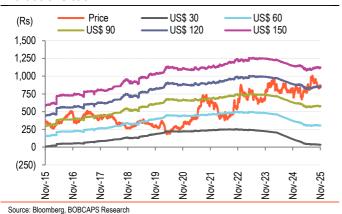


Fig 15 - EV/tonne 1YF: Peak too high too early



Key Risks

Key upside risks to our estimates:

- strong pricing gains in key operating regions
- further softening of energy cost lending a boost to margins
- aggressive capex execution, leading to an above-expected performance



Financials

Income Statement Y/E 31 Mar (Rs mn)	FY24A	FY25A	FY26E	FY27E	FY28E
Total revenue	63,198	56,980	71,615	79,683	89,202
EBITDA	8,637	6,308	10,531	12,565	14,391
Depreciation	(1,950)	(1,987)	(2,251)	(2,610)	(2,996
EBIT	7,328	5,619	8,954	10,649	12,108
Net interest inc./(exp.)	(872)	(703)	(2,279)		(2,931
Other inc./(exp.)	640	1,298	674	(2,557) 693	713
Exceptional items	040	800	0/4	093	710
EBT	6,456	5,716	6,675	8,092	9,177
Income taxes	(2,212)	(2,102)	(2,199)	(2,892)	(3,255)
Extraordinary items	(2,212)	(2,102)	(2,199)	(2,032)	(3,233)
Min. int./Inc. from assoc.	0	0	0	0	
Reported net profit	4.243	3,614	4.476	5,200	5,922
Adjustments	0	(800)	0	0,200	3,322
Adjusted net profit	4,243	2,814	4,476	5,200	5,922
Aujusteu net pront	4,243	2,014	4,470	3,200	3,322
Balance Sheet					
Y/E 31 Mar (Rs mn)	FY24A	FY25A	FY26E	FY27E	FY28E
Accounts payables	2,888	12,356	15,062	16,550	18,447
Other current liabilities	14.954	4,481	4,944	5,419	5,910
Provisions	181	386	995	1,012	1,031
Debt funds	5,632	10,103	27,888	32,278	36,683
Other liabilities	2,683	2,890	198	198	198
Equity capital	588	588	588	588	588
Reserves & surplus	30.226	33,084	37,252	42,159	47,803
Shareholders' fund	32,743	33,673	37,841	42,748	48,392
Total liab. and equities	59,081	63,888	86,927	98,205	1,10,659
Cash and cash eq.	4,985	4,357	2,975	2,105	2,886
Accounts receivables	402	924	1,962	2,183	2,444
Inventories	7,622	6,704	8,044	8,732	9,776
Other current assets	4,159	8,714	9,571	9,792	10,027
Investments	11,807	11,951	12,098	12,247	12,398
Net fixed assets	26,224	30,583	48,608	57,464	65,934
CWIP	3,739	500	3,500	5,500	7,000
Intangible assets	144	155	168	181	194
Deferred tax assets, net	0	0	0	0	0
Other assets	0	0	0	0	0
Total assets	59,081	63,888	86,927	98,205	1,10,659
Cash Flows	E) (0.4.4		=	=140==	=1/00=
Y/E 31 Mar (Rs mn)	FY24A	FY25A	FY26E	FY27E	FY28E
Cash flow from operations	8,121	960	4,576	8,661	9,785
Capital expenditures	(4,257)	(3,229)	(23,288)	(13,479)	(12,979)
Change in investments	(5,258)	(197)	2,601	(149)	(151)
Other investing cash flows	0	0	0	0	(
Cash flow from investing	(9,516)	(3,426)	(20,688)	(13,628)	(13,130)
Equities issued/Others	529	(1,929)	0	0	
Debt raised/repaid	(214)	4,471	17,785	4,390	4,404
Interest expenses	0	0	0	0	(
Dividends paid	(677)	(765)	(824)	(824)	(824)
Other financing cash flows	699	9	517	531	546
Cash flow from financing	338	1,785	17,478	4,097	4,126
Chg in cash & cash eq.	(1,057)	(681)	1,366	(870)	781
Closing cash & cash eq.	4,985	4,357	2,976	2,106	2,887

Per Share					
Y/E 31 Mar (Rs)	FY24A	FY25A	FY26E	FY27E	FY28E
Reported EPS	36.1	30.7	38.0	44.2	50.3
Adjusted EPS	36.1	23.9	38.0	44.2	50.3
Dividend per share	5.7	6.5	7.0	7.0	7.0
Book value per share	278.2	286.1	321.6	363.3	411.2
Valuations Ratios					
Y/E 31 Mar (x)	FY24A	FY25A	FY26E	FY27E	FY28E
EV/Sales	1.5	1.8	1.6	1.6	1.5
EV/EBITDA	10.8	16.3	10.9	10.1	9.1
Adjusted P/E	23.4	35.3	22.2	19.1	16.8
P/BV	3.0	3.0	2.6	2.3	2.1
DuPont Analysis					
Y/E 31 Mar (%)	FY24A	FY25A	FY26E	FY27E	FY28E
Tax burden (Net profit/PBT)	65.7	63.2	67.1	64.3	64.5
Interest burden (PBT/EBIT)	88.1	87.5	74.5	76.0	75.8
EBIT margin (EBIT/Revenue)	11.6	9.9	12.5	13.4	13.6
Asset turnover (Rev./Avg TA)	113.7	92.7	95.0	86.1	85.4
Leverage (Avg TA/Avg Equity)	1.8	1.9	2.1	2.3	2.3
Adjusted ROAE	14.0	9.4	12.5	12.9	13.0
Ratio Analysis					
Y/E 31 Mar	FY24A	FY25A	FY26E	FY27E	FY28E
YoY growth (%)					
Revenue	4.1	(9.8)	25.7	11.3	11.9
EBITDA	22.6	(27.0)	66.9	19.3	14.5
Adjusted EPS	28.3	(33.7)	59.0	16.2	13.9
Profitability & Return ratios (%)					
EBITDA margin	13.7	11.1	14.7	15.8	16.1
EBIT margin	11.6	9.9	12.5	13.4	13.0
Adjusted profit margin	6.7	4.9	6.2	6.5	6.6
Adjusted ROAE	14.0	9.4	12.5	12.9	13.0
ROCE	19.2	12.8	15.9	15.1	15.1
Working capital days (days)					
Receivables	2	6	10	10	10
Inventory	44	43	41	40	4
Payables	19	89	90	90	90
Ratios (x)					
Gross asset turnover	1.5	1.2	1.0	1.0	1.0
2 :					

Source: Company, BOBCAPS Research | Note: TA = Total Assets

1.0

8.4

0.2

1.2

8.0

0.3

1.1

3.9

0.7

1.0

4.2

0.8

1.0

4.1

0.8

Gross asset turnover
Current ratio

Adjusted debt/equity

Net interest coverage ratio



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Recommendation scale: Recommendations and Absolute returns (%) over 12 months

BUY - Expected return >+15%

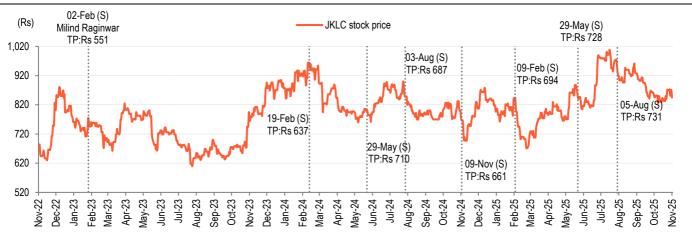
HOLD - Expected return from -6% to +15%

SELL - Expected return <-6%

Note: Recommendation structure changed with effect from 21 June 2021

Our recommendation scale does not factor in short-term stock price volatility related to market fluctuations. Thus, our recommendations may not always be strictly in line with the recommendation scale as shown above.

Ratings and Target Price (3-year history): JK LAKSHMI CEMENT (JKLC IN)



B - Buy, H - Hold, S - Sell, A - Add, R - Reduce

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