

**BUY**

TP: Rs 1,750 | ▲ 42%

**INTERGLOBE AVIATION** | Airlines

| 07 September 2020

**Market leader advantage – initiate with BUY**

**We believe InterGlobe Aviation (IndiGo) is poised for strong growth given its market leadership (over 50% market share), ready capacity, strong balance sheet and the vulnerability of most of its peers in the domestic aviation industry. Easing of lockdown norms, benign crude prices and a stable INR will aid profitability going forward. Despite the severe impact due to Covid-19, we expect IndiGo's passenger traffic to grow at a 13% CAGR over FY20-FY23, much ahead of the industry CAGR of 8%. Initiate with BUY; Sep'21 TP Rs 1,750.**

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**Significant market share gains in testing times:** IndiGo leads the domestic aviation industry with ~52% market share. In Jul'20, it reported over 60% share. Following the Jet Airways fiasco, which led to a jump in IndiGo's market share in FY20 (from 42% to 48%), the pandemic has also helped it gain further ground due to the vulnerability of other players in the segment and its own strong balance sheet and capabilities (cash balance of Rs 108bn as of Mar'20).

Ticker/Price	INDIGO IN/Rs 1,229
Market cap	US\$ 6.4bn
Shares o/s	385mn
3M ADV	US\$ 48.5mn
52wk high/low	Rs 1,899/Rs 771
Promoter/FPI/DII	75%/15%/7%

Source: NSE

**Favourable macroeconomic conditions to boost position:** Benign crude prices along with a stable INR, vulnerability of most of its peers (negative net worth and massive cash burn), a strong balance sheet, and cost-benefit advantage over the railways are some of the key factors that have put IndiGo in a sweet spot.

**STOCK PERFORMANCE**

**Initiate with BUY:** IndiGo has smartly seized market share over the last few years. In the next three years, we expect it to outperform the industry and gain further share of 300-400bps. We factor in a CAGR of 13% and 21% in revenue and EBITDA respectively over FY20-FY23, culminating in an EPS of Rs 70 by FY23. The stock is trading at 9.6x/6.5x FY22/23E EV/EBITDAR. We value the stock at 9x Sep'22E EV/EBITDAR and recommend BUY with a Sep'21 TP of Rs 1,750.

**KEY FINANCIALS**

Y/E 31 Mar	FY19A	FY20A	FY21E	FY22E	FY23E
Total revenue (Rs mn)	284,968	357,560	280,996	424,002	524,066
EBITDA (Rs mn)	(5,354)	40,382	(45,829)	46,516	71,842
Adj. net profit (Rs mn)	(2,283)	(2,482)	(59,704)	9,001	26,939
Adj. EPS (Rs)	(5.9)	(6.4)	(155.2)	23.4	70.0
Adj. EPS growth (%)	NA	NA	NA	NA	199.3
Adj. ROAE (%)	(3.3)	(4.2)	5531.0	3994.1	172.5
Adj. P/E (x)	(207.0)	(190.6)	(7.9)	52.6	17.6
EV/EBITDA (x)	(76.7)	9.6	(8.3)	8.9	6.3

Source: Company, BOBCAPS Research

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Important disclosures, including any required research certifications, are provided at the end of this report.

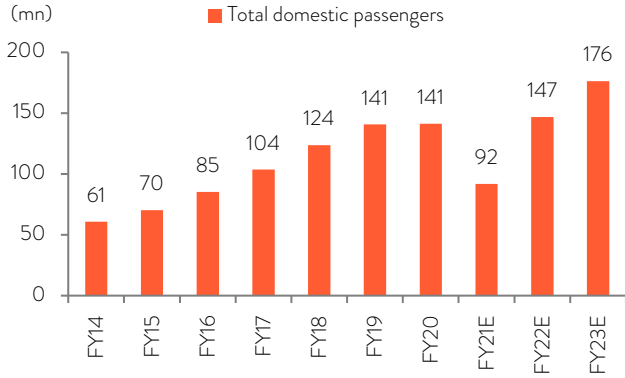


## Contents

<b>Focus charts .....</b>	<b>3</b>
<b>Investment rationale .....</b>	<b>4</b>
Significant market share gains in testing times .....	4
Leader in world’s fastest growing aviation market.....	6
Favourable macroeconomic conditions to boost position .....	8
<b>Proposed Air India buyout: An analysis .....</b>	<b>11</b>
Why an Air India buyout appeals to IndiGo.....	11
<b>Financial review.....</b>	<b>12</b>
Expect volume-led revenue growth.....	12
Robust profit outlook.....	12
Quarterly performance.....	14
<b>Valuation methodology.....</b>	<b>15</b>
<b>Key risks .....</b>	<b>16</b>
<b>Annexure A: Company profile .....</b>	<b>17</b>

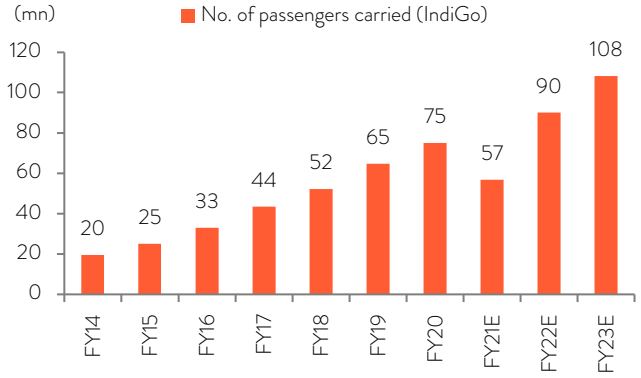
## Focus charts

**FIG 1 – DOMESTIC PASSENGER GROWTH EXPECTED AT CAGR OF 8% DURING FY20-FY23**



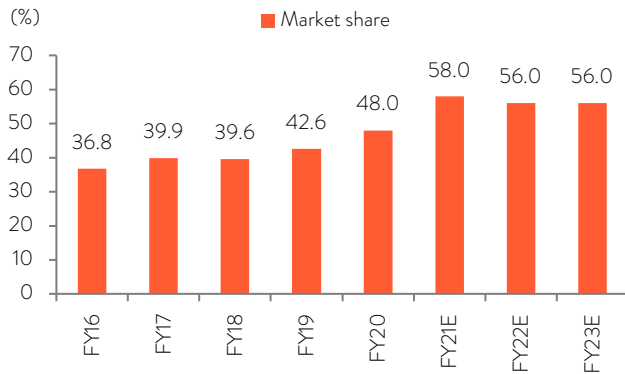
Source: DGCA, BOBCAPS Research

**FIG 2 – INDIGO EXPECTED TO OUTPERFORM INDUSTRY GROWTH DURING FY20-FY23 AT 13%**



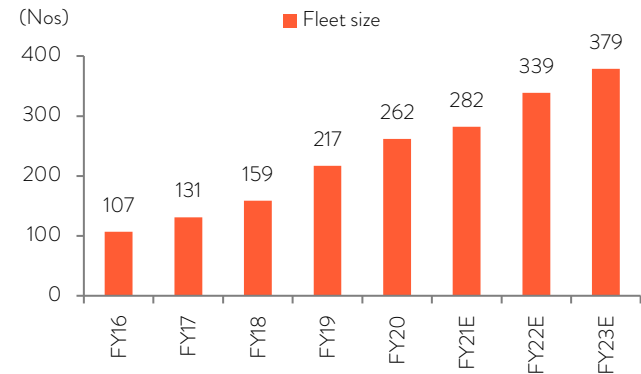
Source: DGCA, BOBCAPS Research

**FIG 3 – INDIGO CONSISTENTLY GAINING MARKET SHARE**



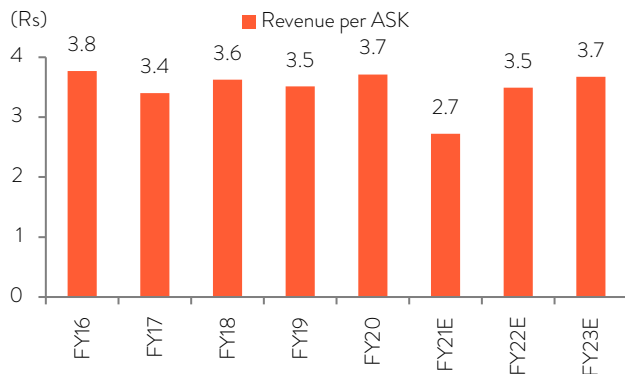
Source: DGCA, BOBCAPS Research

**FIG 4 – YEAR-END FLEET SIZE (NOS) – ADDING SIGNIFICANT CAPACITY TO CAPTURE GROWTH**



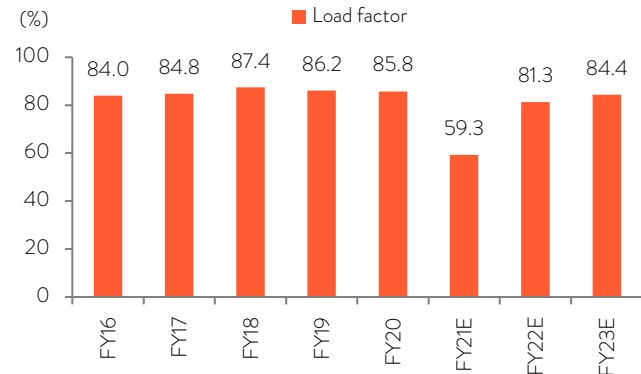
Source: Company, BOBCAPS Research

**FIG 5 – REVENUE PER AVAILABLE SEAT KM (ASK) EXPECTED TO IMPROVE**



Source: Company, BOBCAPS Research

**FIG 6 – HIGHER CAPACITY UTILISATION TO BOLSTER PROFITABILITY**



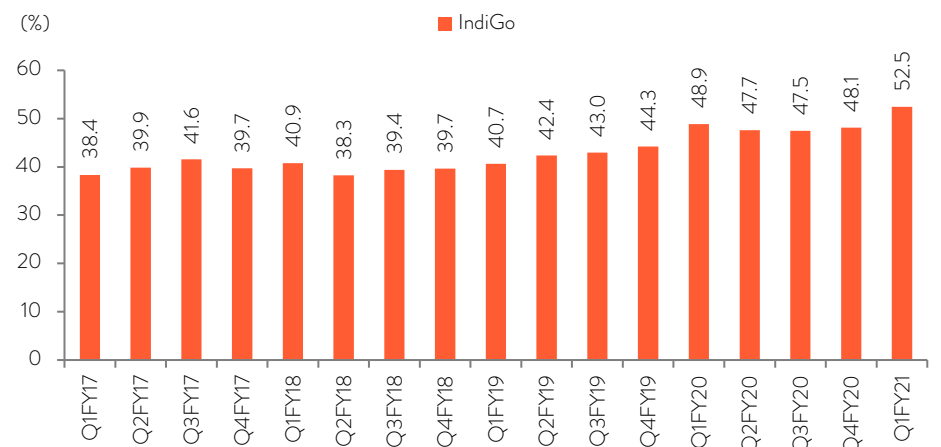
Source: Company, BOBCAPS Research

## Investment rationale

### Significant market share gains in testing times

IndiGo leads the domestic aviation industry with ~52% market share. In Jul'20, it reported over 60% share. Following the Jet Airways fiasco, which led to a jump in IndiGo's market share in FY20 (from 42% to 48%), the pandemic has also helped it gain further ground due to the vulnerability of other players in the segment and its own strong balance sheet and capabilities. In the past 16 quarters, IndiGo has posted significant domestic market share gains (to 52% in Jun'20 from 38% in Jun'16). With further penetration along regional routes, we expect the company (13% CAGR: FY20-FY23E) to outperform industry passenger traffic growth (8%).

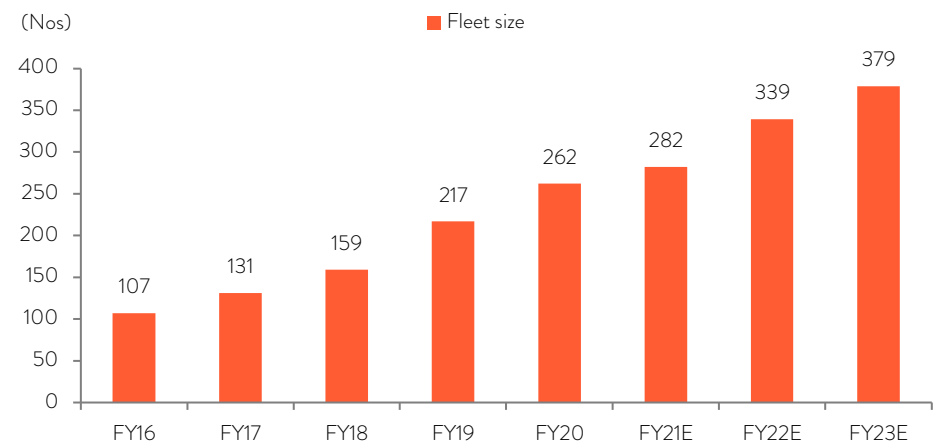
**FIG 7 – OPPORTUNISTIC GAIN IN MARKET SHARE**



Source: BOBCAPS Research, DGCA

### Fleet additions to cater to growing demand

Despite the temporary slowdown caused by Covid-19, the company is steadily increasing its fleet over the mid-term in order to keep up with demand growth. IndiGo plans to have a fleet of 379 aircraft by FY23-end from 262 aircraft as of FY20-end. This will lead to a 14% CAGR in available seat kilometers or ASK (from ~96,240mn to ~142,600mn) between FY20 and FY23.

**FIG 8 – CONSISTENT FLEET ADDITION**

Source: Company, BOBCAPS Research

### Hybrid ownership-cum-lease model to reduce costs

In the past, IndiGo's simple plan of ordering aircraft in bulk enabled it to command substantial bargaining power. It secured huge discounts from the manufacturer and had deliveries spread out over a specified period. Simultaneously, a sale and leaseback option reduced overall cost of ownership. Under this strategy, the company earlier ordered 430 new aircraft from Airbus on operational lease with deliveries scheduled over 2011-26; of these, it has received 237 planes (by Jun'20). Deliveries have been smooth so far barring some technical issues with engines which are expected to be resolved by FY21-end.

IndiGo has recently made a strategic shift in its asset acquisition policy. It now also owns some aircraft as against its traditional model of operational lease. The company believes this would lower rental costs, as evidenced by peers in the US and Europe that have successfully adopted the twin strategy of owning and leasing.

### Tactical shift to focus on regional connectivity opportunities

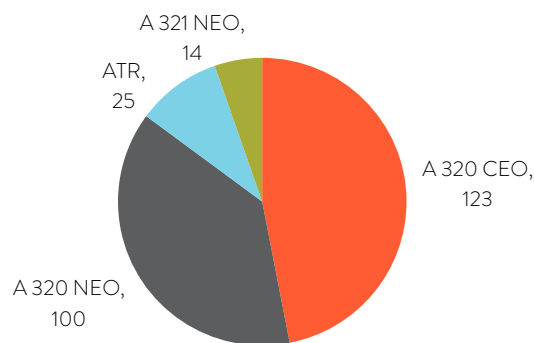
IndiGo's single-type aircraft model has rationalised staff training and aircraft maintenance costs, while a younger fleet has kept fuel costs much lower than peers. The company has executed this plan successfully and is the only Indian airline to have reported profits for the past nine years at a stretch. However, in light of emerging regional opportunities, it is now transitioning away from a single-type fleet model and metro route focus.

Last year, IndiGo signed a non-binding agreement to purchase 50 ATR-72 aircraft for foraying into the government's regional aviation scheme – UDAN. UDAN entails the regional airport development and regional connectivity scheme (RCS) of the Indian government, aimed at expanding affordable air travel, which would spur inclusive job growth and infrastructure development on a wider regional scale.

The scheme caps the maximum fare at Rs 2,500/hour of flight for 50% of the seats, connecting unserved and under-served regional airports, while the remaining 50% seats are allowed to be priced at market rate. To make the routes commercially viable for domestic private airlines, the Union government offers reduced excise and value-added tax (VAT) on fuel and exemptions on landing, parking and terminal navigation landing charges.

IndiGo believes incremental growth will come from tier-II and tier-III cities and thus justifies the purchase of smaller aircraft to cater to this demand effectively and efficiently. While the strategic shift away from an asset-light and one fleet-type model will lead to some savings on rental outflow and aid regional growth, we note that this comes at the expense of other advantages derived from a single-fleet model, such as savings on staff training and maintenance.

**FIG 9 – FLEET BREAKUP (FY20)**



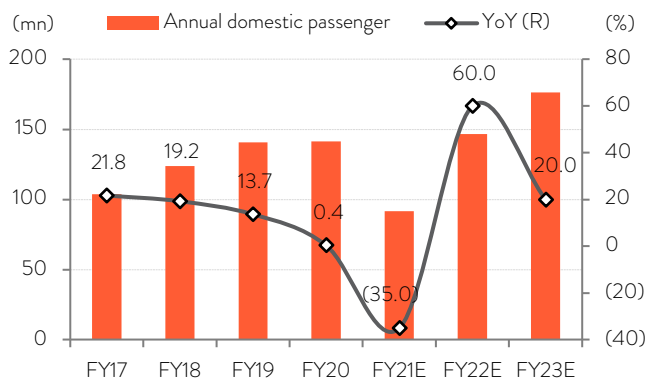
Source: Company, BOBCAPS Research

### Leader in world’s fastest growing aviation market

India is the fastest-growing aviation market in the world according to the International Air Transport Association (IATA). The hub of the nation’s aviation manufacturing industry is at Bengaluru which has 65% share of this economic sector. The government’s UDAN (regional connectivity scheme) is aimed at driving the growth of civil aviation and aviation infrastructure in India.

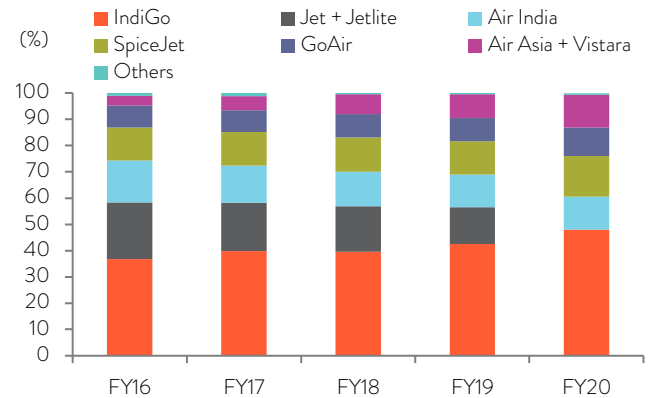
India has become the third largest domestic aviation market in the world and is expected to overtake the UK to become the third largest air passenger market by 2024. The country’s airport passenger traffic stood at 341.1mn in FY20, having clocked a CAGR of 11% during FY16-FY20. To cater to the rising air traffic, the government has been working towards increasing the number of airports. As of Mar’20, India had 103 operational airports, which is envisaged to rise to 190-200 by FY40.

**FIG 10 – DOMESTIC AIR PASSENGER TRAFFIC**



Source: DGCA, BOBCAPS Research

**FIG 11 – MARKET SHARE: INDIGO BENEFITTING THE MOST FROM JET CEASING OPERATIONS**



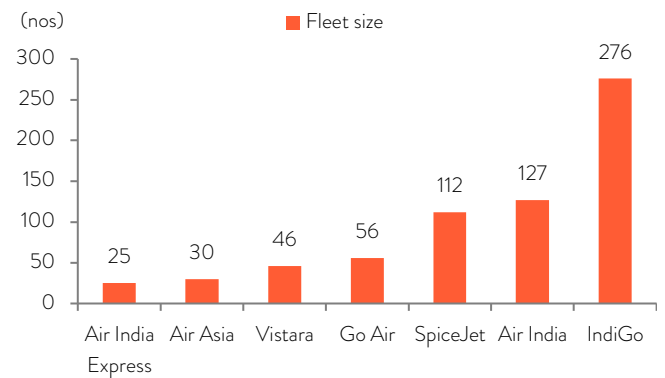
Source: DGCA, BOBCAPS Research

**FIG 12 – AIRCRAFT LOAD FACTOR**

Airlines	FY15	FY16	FY17	FY18	FY19	FY20
Industry	75.7	80.5	81.7	81.5	85.2	83.9
SpiceJet	82.2	92.0	92.9	94.7	93.1	91.9
IndiGo	79.3	84.1	85.2	88.1	86.9	84.3
Air India	77.8	78.9	78.9	80.3	81.2	79.2
Go Air	79.2	83.7	88.0	88.5	88.4	88.9
Air Asia	76.2	79.7	85.7	86.1	84.8	84.3
Vistara	52.5	68.6	77.9	85.8	84.3	81.6

Source: Company, BOBCAPS Research

**FIG 13 – FLEET SIZE OF KEY AIRLINES (AS OF AUG'20)**



Source: DGCA, BOBCAPS Research

**FIG 14 – AIR PASSENGER TRAFFIC -METRO CITIES**

Metro Cities (In '000)	FY18	FY19	YoY (%)	FY20	YoY (%)
Bengaluru	26,910	33,308	23.8	32,362	(2.8)
Chennai	20,361	22,544	10.7	22,267	(1.2)
Delhi	65,692	69,234	5.4	67,301	(2.8)
Hyderabad	18,157	21,404	17.9	21,652	1.2
Kolkata	19,893	21,877	10.0	22,015	0.6
Mumbai	48,496	48,815	0.7	45,874	(6.0)

Source: DGCA, BOBCAPS Research

**FIG 15 – AIR PASSENGER TRAFFIC – KEY NON-METRO CITIES**

Non-Metro Cities (In '000)	FY18	FY19	YoY (%)	FY20	YoY (%)
Surat	681	1,239	81.8	1,516	22.3
Chandigarh	2,138	2,098	(1.9)	2,445	16.6
Jodhpur	469	507	8.0	569	12.2
Patna	3,111	4,062	30.6	4,526	11.4
Bagdogra	2,256	2,899	28.5	3,217	11.0
Ranchi	1,778	2,254	26.8	2,485	10.3
Jammu	1,444	1,334	(7.6)	1,455	9.1
Dehradun	1,125	1,240	10.2	1,326	6.9
Agartala	1,379	1,441	4.5	1,506	4.5
Raipur	1,628	2,029	24.6	2,119	4.5
Ahmedabad	9,174	11,172	21.8	11,433	2.3
Tirupati	585	835	42.7	835	0.0
Lucknow	4,753	5,533	16.4	5,434	(1.8)
Amritsar	2,320	2,524	8.8	2,458	(2.6)
Port Blair	1,550	1,712	10.4	1,659	(3.1)
Calicut	3,139	3,361	7.1	3,230	(3.9)
Vijayawada	746	1,185	58.7	1,131	(4.6)
Guwahati	4,668	5,746	23.1	5,457	(5.0)
Madurai	1,443	1,520	5.4	1,422	(6.4)
Leh	692	822	18.7	763	(7.1)
Indore	2,270	3,159	39.2	2,919	(7.6)
Jaipur	4,757	5,471	15.0	5,032	(8.0)
Pune	8,165	9,071	11.1	8,086	(10.9)
Bhubaneswar	3,251	4,159	27.9	3,673	(11.7)
Mangalore	2,270	2,241	(1.3)	1,876	(16.3)

Source: DGCA, BOBCAPS Research

### Favourable macroeconomic conditions to boost position

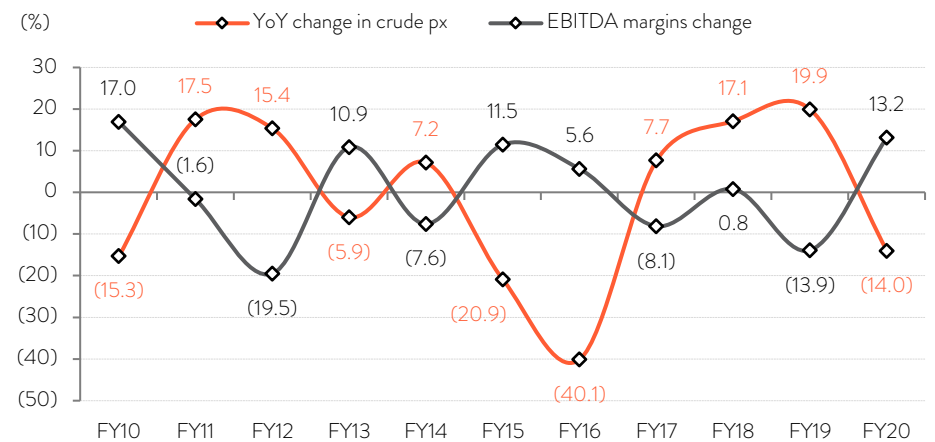
Benign crude prices along with a stable INR, increased government focus, vulnerability of most peers (negative net worth and massive cash burn), a strong balance sheet, and cost-benefit advantage over the railways are some of the key factors that have put IndiGo in a sweet spot.

### Benign crude costs offer significant benefits

Fuel costs typically form ~40% of the total cost for domestic airlines. Due to the ongoing pandemic impact on global economies and weak demand but excessive supply situation, crude oil prices are expected to remain range bound between US\$ 40 and US\$ 50/barrel in near to mid-term. The sharp decline in crude prices has been enormously beneficial for aviation industry margins. For every US\$ 5 change in crude prices, margins get inversely impacted by ~300bps.



**FIG 16 – INVERSE RELATIONSHIP BETWEEN CRUDE PRICES AND INDIGO'S OPERATING MARGINS**



Source: Company, BOBCAPS Research

**Increased government focus on aviation**

According to data released by the Department for Promotion of Industry and Internal Trade (DPIIT), FDI inflow into India’s air transport sector (including air freight) reached US\$ 2.75bn between Apr’00 and Mar’20. In 2020, the government allowed 100% FDI under the automatic route in scheduled air transport services, regional air transport services and domestic scheduled passenger airlines. However, FDI over 49% would require government approval.

As per Ministry of Civil Aviation (MCA), India’s aviation industry is expected to witness investments totaling Rs 350bn (~US\$ 5bn) in the next four years. The Indian government has announced plans to invest US\$ 1.8bn for the development of airport infrastructure along with aviation navigation services by 2026. In Feb’19, the government sanctioned the development of a new greenfield airport in Hirasar, Gujarat, with an estimated investment of Rs 14bn (US\$ 194.7mn).

As per Union Budget 2019-20, the government will promote aircraft financing and leasing activities to make India’s aviation market self-reliant. Since Jan’19, the government has also been working on a blueprint to promote domestic manufacturing of aircraft. At the same time, it released its National Air Cargo Policy Outline 2019, which envisages making Indian air cargo and logistics the most efficient, seamless and cost and time effective globally by the end of the next decade.

### Advantage over railways

The railways has lagged airways in terms of traffic growth in the recent past, primarily due to a gradual shift in consumer preference towards airways in metros and tier-I cities. The prime reason for this shift has been lower crude prices, enabling competitively priced airfares vis-à-vis rail fares. Another reason for railways' decline is a lack of capacity even as rising income levels have led to higher preference for air travel.

**FIG 17 – RAILWAYS FARE VS. AIRFARE COMPARISON (FOR DEC'20)**

Route (Rs)	Airfare		Rail fare				
	Duration (Hrs)	Fare (Rs)	Duration (hrs)	AC 2 Tier	AC 3 Tier	Rajdhani 2 Tier	Rajdhani 3 Tier
Delhi-Mumbai	2.15	2,941	15.40	2,645	1,855	2,790	2,255
Delhi-Bengaluru	2.50	3,279	33.00	3,655	2,535	5,759	3,822
Bengaluru-Mumbai	1.35	2,505	23.45	2,050	1,425	-	-
Delhi-Kolkata	2.20	2,945	17.35	2,700	1,900	4,153	2,778
Mumbai-Goa	1.20	2,200	9.30	1,715	1,225	-	-
Ahmedabad-Mumbai	1.15	2,025	7.40	1,155	825	-	-
Delhi-Hyderabad	2.30	3,000	26.10	2,645	1,840	4,650	3,121
Mumbai-Chennai	2.15	2,359	23.00	2,175	1,505	-	-

Source: BOBCAPS Research, Company, Makemytrip.com

## Proposed Air India buyout: An analysis

In the past, IndiGo, Etihad Airways and Tata’s have evinced interest in bidding for beleaguered national carrier Air India. The acquisition of Air India’s international business is key to IndiGo’s international ambitions. In FY20, IndiGo’s international ASK stood at 21,189mn, ~22% of its total ASK, and passengers carried by the airlines on its international routes stood at 7mn vs. 11.8mn by Air India.

Though there may be cultural and functional disparities between the two airlines, we believe the growth achievable by IndiGo through the acquisition will be much higher and faster than an organic expansion (considering availability of prime slots, bidding costs and staff overlap).

### Why an Air India buyout appeals to IndiGo

An analysis of Air India’s international business gives us a fair idea as to why IndiGo would be interested in acquiring it.

- In FY20, Air India’s (Air India + Air Express) international ASK stood at 58,653mn, ~75% of its total ASK. While its domestic traffic growth for the year remained flattish YoY, it registered 7% YoY growth in international traffic. Air India carried 11.8mn passengers on its international routes during FY20, forming ~43% of its total passengers carried. Its market share (international passengers carried) stood at ~52% in FY20 (IndiGo at 31%).
- Air India’s Dreamliner aircraft can carry 18 business and 238 economy passengers, totalling 256 seats in all. With this capacity, it clocked an international PLF of ~80% in FY20 (domestic PLF stood at ~79%).
- Our review of code share arrangements and countries covered suggests that Air India has prime slots in most international destinations. The table below shows that flight arrival time in major cities falls within prime slots (business hours). The fare in most cases is competitive vis-à-vis both domestic as well as foreign airlines. In fact, there are several important routes where Air India is the only airline operating non-stop, i.e. without a layover.

**FIG 18 – AIR INDIA FARE COMPARISON (FOR OCT’20)**

Destination	Arrival time (local)	Air India fare (Rs)	Competitor 1 fare (Rs)	Competitor 2 fare (Rs)
<b>Mumbai To-</b>				
Newark	7.55	52,090	52,367	57,710
New York - JFK	7.25	52,090	51,621	51,828
Singapore	13.10	19,036	11,806	13,757
<b>Delhi To-</b>				
Chicago, US	7.25	51,105	48,845	54,686
San Francisco	7.00	51,339	53,080	55,692
<b>Bangalore To-</b>				
San Francisco	7.00	56,459	56,931	57,404

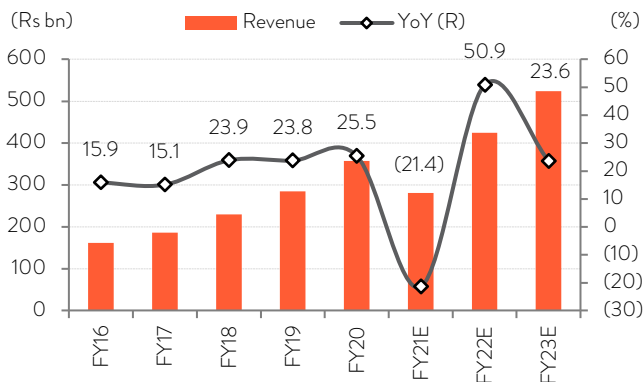
Source: Makemytrip.com, BOBCAPS Research

## Financial review

### Expect volume-led revenue growth

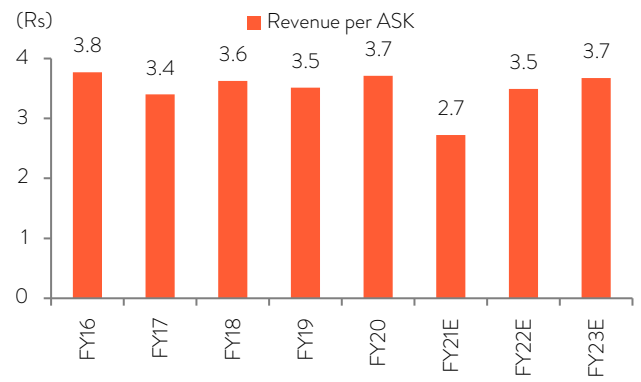
We model for a 13% revenue CAGR for IndiGo over FY20-FY23E assuming (1) 13% growth in its passenger traffic (vs. 8% estimated for industry) as peers struggle, and (2) revival in average revenue per ASK from Rs 2.7 expected in FY21 to Rs 3.7 by FY23 (flattish over our forecast period).

**FIG 19 – REVENUE TO GROW AT 13% CAGR**



Source: Company, BOBCAPS Research

**FIG 20 – REVENUE PER ASK TO IMPROVE HEREON**

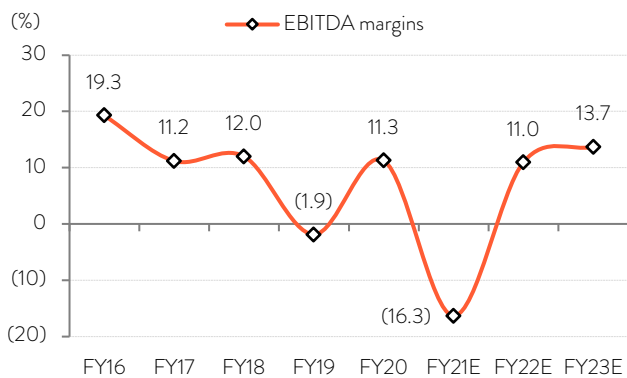


Source: Company, BOBCAPS Research

### Robust profit outlook

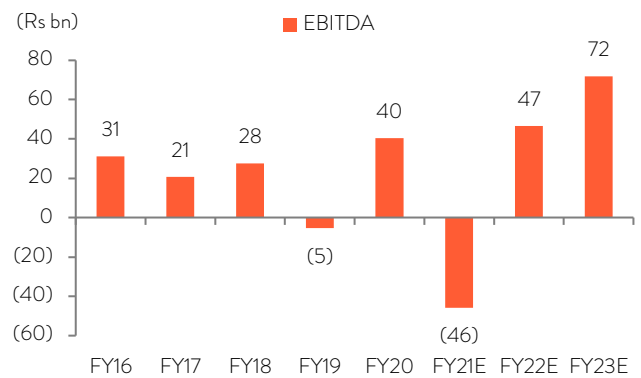
With higher volume growth due to anticipated demand buoyancy and market share gains from struggling peers, we expect better operating efficiencies to pan out. Benign input costs will also aid margins. We thus model for a surge in EBITDA margins from 11.3% in FY20 to 13.7% in FY23. As margins expand, we forecast a 21% EBITDA CAGR through to FY23. Following an expected loss of Rs 55bn in FY21 (after a Rs 2.5bn loss in FY20), we expect the company to return to profits in FY22, posting PAT of Rs 27bn in FY23 that translates to EPS of Rs 70.

**FIG 21 – EBITDA MARGINS TO EXPAND**



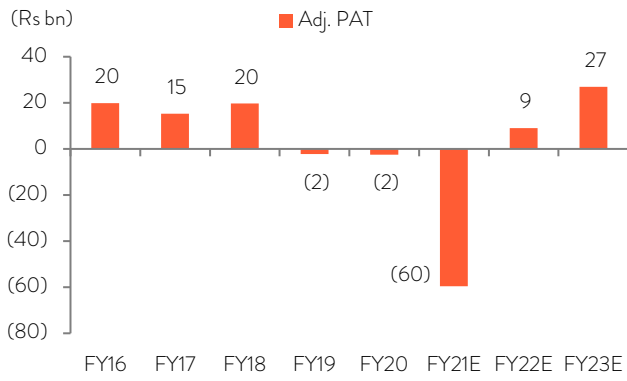
Source: Company, BOBCAPS Research

**FIG 22 – EBITDA TO IMPROVE SIGNIFICANTLY**



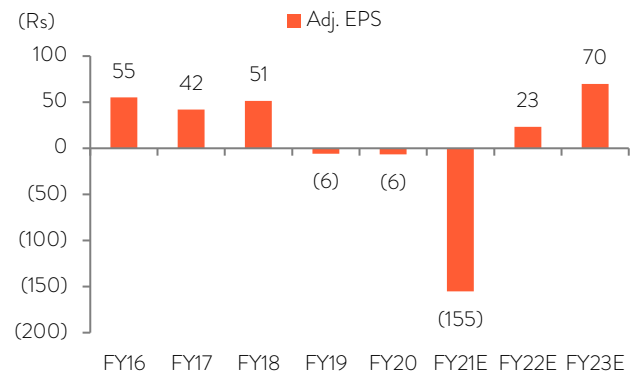
Source: Company, BOBCAPS Research

**FIG 23 – ADJ. PAT TO RECOVER AFTER FY21E LOSS...**



Source: Company, BOBCAPS Research

**FIG 24 – ...LEADING TO FY23E ADJ. EPS OF RS 70**



Source: Company, BOBCAPS Research

## Quarterly performance

FIG 25 – QUARTERLY PERFORMANCE

(Rs mn)	Q1FY19	Q2FY19	Q3FY19	Q4FY19	Q1FY20	Q2FY20	Q3FY20	Q4FY20	Q1FY21
<b>Capacity (ASK in mn)</b>	<b>17,846</b>	<b>19,470</b>	<b>21,613</b>	<b>22,100</b>	<b>23,260</b>	<b>24,200</b>	<b>25,800</b>	<b>22,980</b>	<b>2,100</b>
<b>No. of aircrafts (nos)</b>	<b>169</b>	<b>189</b>	<b>208</b>	<b>217</b>	<b>235</b>	<b>245</b>	<b>257</b>	<b>262</b>	<b>274</b>
No. of passenger carried (mn)	15.1	15.7	16.9	17.1	18.7	18.5	20.3	17.5	1.3
<b>Average Realization (RASK)</b>	<b>3.6</b>	<b>3.2</b>	<b>3.7</b>	<b>3.6</b>	<b>4.0</b>	<b>3.3</b>	<b>3.8</b>	<b>3.6</b>	<b>3.7</b>
YoY (%)	(4.4)	(9.3)	(3.6)	5.0	11.0	5.4	5.1	1.2	(9.8)
Net sales	65,120	61,853	79,162	78,833	94,201	81,052	99,317	82,990	7,667
YoY (%)	13.2	16.9	28.1	35.9	44.7	31.0	25.5	5.3	(91.9)
<b>Expenditure</b>									
Aircraft fuel	27,480	30,684	34,487	28,168	31,779	31,557	33,869	29,112	1,313
% of sales	42.2	49.6	43.6	35.7	33.7	38.9	34.1	35.1	17.1
YoY (%)	56.2	82.8	68.5	19.0	15.6	2.8	(1.8)	3.3	(95.9)
Aircraft lease rentals	10,424	11,161	13,761	14,649	1,288	1,110	1,343	1,226	757
% of sales	16.0	18.0	17.4	18.6	1.4	1.4	1.4	1.5	9.9
YoY (%)	22.1	36.2	45.7	47.5	(87.6)	(90.1)	(90.2)	(91.6)	(41.2)
Staff cost	6,536	7,729	8,347	8,766	11,081	12,063	12,501	11,455	9,444
% of sales	10.0	12.5	10.5	11.1	11.8	14.9	12.6	13.8	123.2
YoY (%)	11.9	28.7	36.0	33.5	69.5	56.1	49.8	30.7	(14.8)
Other expenditure incl. maintenance	16,102	14,522	15,710	15,660	17,999	29,180	27,010	35,488	11,082
% of sales	24.7	23.5	19.8	19.9	19.1	36.0	27.2	42.8	144.5
YoY (%)	84.5	53.3	58.9	26.9	11.8	100.9	71.9	126.6	(38.4)
Airport charges	4,689	4,453	5,700	5,676	6,768	7,284	7,831	7,234	1,204
% of sales	7.2	7.2	7.2	7.2	7.2	9.0	7.9	8.7	15.7
YoY (%)	(15.1)	(12.3)	(3.9)	35.9	44.3	63.6	37.4	27.5	(82.2)
<b>Total expenses</b>	<b>65,230</b>	<b>68,548</b>	<b>78,005</b>	<b>72,919</b>	<b>68,915</b>	<b>81,194</b>	<b>82,554</b>	<b>84,515</b>	<b>23,801</b>
<b>EBITDA</b>	<b>(111)</b>	<b>(6,695)</b>	<b>1,158</b>	<b>5,914</b>	<b>25,286</b>	<b>(142)</b>	<b>16,762</b>	<b>(1,524)</b>	<b>(16,134)</b>
YoY (%)	NA	NA	(88.3)	355.4	NA	NA	1,348.0	NA	NA
<b>OPM (%)</b>	<b>(0.2)</b>	<b>(10.8)</b>	<b>1.5</b>	<b>7.5</b>	<b>26.8</b>	<b>(0.2)</b>	<b>16.9</b>	<b>(1.8)</b>	<b>(210.4)</b>
<b>EBITDAR</b>	<b>10,313</b>	<b>4,465</b>	<b>14,918</b>	<b>20,563</b>	<b>26,574</b>	<b>968</b>	<b>18,105</b>	<b>(298)</b>	<b>(15,376)</b>
YoY (%)	(48.0)	(71.3)	(22.9)	83.1	157.7	(78.3)	21.4	(101.5)	NA
Other income	3,064	3,289	3,131	3,765	3,669	4,346	3,985	3,362	3,771
Interest	1,087	1,300	1,377	1,326	4,842	4,235	4,805	4,877	5,097
Depreciation	1,553	1,820	2,038	2,186	9,009	10,287	10,377	10,062	10,966
Exceptional items	-	(3,354)	1,035	-	-	-	-	-	-
Profit before tax	313	(9,880)	1,909	6,167	15,104	(10,318)	5,565	(13,101)	(28,426)
Provision for taxation	36	(3,359)	-	272	3,063	302	606	(4,239)	17
Tax Rate (%)	11.3	34.0	-	4.4	20.3	(2.9)	10.9	32.4	(0.1)
Reported PAT	278	(6,520)	1,909	5,895	12,041	(10,620)	4,960	(8,862)	(28,443)
<b>Adjusted PAT</b>	<b>278</b>	<b>(3,167)</b>	<b>874</b>	<b>5,895</b>	<b>12,041</b>	<b>(10,620)</b>	<b>4,960</b>	<b>(8,862)</b>	<b>(28,443)</b>
YoY (%)	(96.7)	NA	(88.5)	401.1	4231.9	NA	467.4	NA	NA
PAT Margin	0.4	(5.1)	1.1	7.5	12.8	(13.1)	5.0	(10.7)	(371.0)

Source: Company, BOBCAPS Research

## Valuation methodology

IndiGo has smartly seized market share over the last few years. In the next three years, we expect it to outperform the industry and gain further share of 300-400bps. We factor in a CAGR of 13% and 21% in revenue and EBITDA respectively over FY20-FY23, culminating in an EPS of Rs 70 by FY23. The stock is trading at 9.6x/6.5x FY22/23E EV/EBITDAR. We value the stock at 9x Sep'22E EV/EBITDAR (in line with its 5-yr avg) and initiate coverage with BUY for a Sep'21 target price of Rs 1,750, implying 42% upside potential from CMP.

### Sensitivity analysis (FY22)

We examine the sensitivity of various factors with respect to changes in fuel prices and USDINR rates. We find that with every US\$ 1/bbl increase in crude price, fuel expense as a percentage of sales increases by ~60bps while EPS is inversely impacted by ~Rs 5. Also, with every Re 1 change in USDINR rate, EBITDA margins move inversely by ~90bps.

**FIG 26 – FUEL AS A PERCENTAGE OF SALES**

		USDINR (Rs)				
		71.0	73.0	75.0	77.0	79.0
Crude (US\$/bbl)	35.0	21.0	21.8	22.5	23.3	24.1
	40.0	24.2	25.0	25.7	26.5	27.3
	45.0	27.4	28.2	<b>29.0</b>	29.7	30.5
	50.0	30.6	31.4	32.2	33.0	33.7
	55.0	33.9	34.6	35.4	36.2	36.9

Source: Company, BOBCAPS Research

**FIG 27 – EBITDA MARGINS (%)**

		USDINR (Rs)				
		71.0	73.0	75.0	77.0	79.0
Crude (US\$/bbl)	35.0	21.0	19.2	17.4	15.6	13.9
	40.0	17.7	16.0	14.2	12.4	10.6
	45.0	14.5	12.7	<b>11.0</b>	9.2	7.4
	50.0	11.3	9.5	7.8	6.0	4.2
	55.0	8.1	6.3	4.5	2.8	1.0

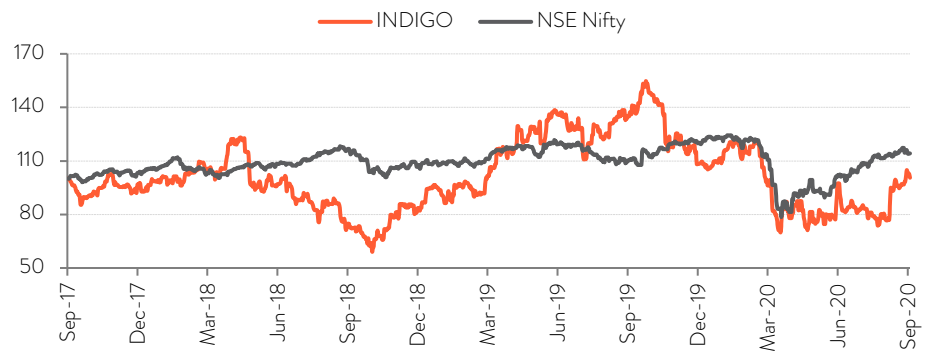
Source: Company, BOBCAPS Research

**FIG 28 – EPS (RS)**

		USDINR (Rs)				
		71.0	73.0	75.0	77.0	79.0
Crude (US\$/bbl)	35.0	105.7	91.1	76.4	61.8	47.2
	40.0	79.2	64.5	49.9	35.3	20.7
	45.0	52.6	38.0	<b>23.4</b>	8.8	(5.9)
	50.0	26.1	11.5	(3.1)	(17.8)	(32.4)
	55.0	(0.4)	(15.0)	(29.7)	(44.3)	(58.9)

Source: Company, BOBCAPS Research

**FIG 29 – RELATIVE STOCK PERFORMANCE**



Source: NSE

## Key risks

- Sudden jump in crude prices and rupee depreciation
- Slower-than-expected passenger traffic growth



## Annexure A: Company profile

InterGlobe Aviation runs IndiGo, an Indian airline headquartered in Gurugram, Haryana. It is the largest airline in India by passengers carried and fleet size and also the sixth largest carrier in Asia with over 75mn passengers carried in FY20. The airline operates 1,500 flights every day to 87 destinations – 63 domestic and 24 international. It has its primary hub at Indira Gandhi International Airport, Delhi.

The airline was founded as a private company by Rahul Bhatia of InterGlobe Enterprises and Rakesh Gangwal in 2006. It took delivery of its first aircraft in Jul'06 and commenced operations a month later. The airline became the largest Indian carrier by passenger market share in 2012 and the company was listed on stock markets in Nov'15.

**FIG 1 – A BIRD’S EYE VIEW ON CORPORATE GOVERNANCE**

Name	Designation	Total Remuneration (Rs mn)	No. of board meetings attended	Attended last AGM	Committees (Y/N)/ No of meetings attended				
					1- Audit	2- Nomination & remuneration	3- Stakeholders relationship	4- Risk Management	5- CSR
Mr Meleveetil Damodaran	Independent	2.3	11	Y	Y/7	Y/5			
Dr Anupam Khanna	Independent	3.5	11	N	Y/7	Y/5	Y/4	Y/4	Y/4
Ms Pallavi Shardul Shroff	Independent	0.3	3	NA					
Dr Venkataramani Sumantran	Independent	NA	11	NA					
Mr Rahul Bhatia	Non executive, Promoter	1.1	11	Y					
Mr Rakesh Gangwal	Non executive, Promoter	1.1	11	N					
Ms Rohini Bhatia	Non executive, Promoter	1.9	11	Y			Y/4		Y/4
Mr Anil Parashar	Non executive, Promoter	3.5	11	Y	Y/7	Y/5	Y/4	Y/4	Y/4
Mr Ranojay Dutta	Whole time director & CEO	95.3	2	Y				Y/4	

Source: Company, BOBCAPS Research

**FIG 2 – AUDITORS, BANKERS, CREDIT RATING AND CSR DETAILS**

<b>Auditors</b>	S.R. Batliboi	
<b>Internal Auditors</b>	PWC Services LLP	
<b>Credit Rating</b>		
Details of debt	Rating	Rating agency
Long-term rating	ICRA A+	ICRA
Short-term rating	A1+	ICRA
<b>CSR – For FY20</b>		
Prescribed CSR (Rs mn)	315.3	
CSR expensed (Rs mn)	227.4	

Source: Company, BOBCAPS Research

## FINANCIALS

### Income Statement

Y/E 31 Mar (Rs mn)	FY19A	FY20A	FY21E	FY22E	FY23E
<b>Total revenue</b>	<b>284,968</b>	<b>357,560</b>	<b>280,996</b>	<b>424,002</b>	<b>524,066</b>
EBITDA	(5,354)	40,382	(45,829)	46,516	71,842
Depreciation	7,596	39,736	28,557	32,876	37,570
EBIT	300	16,008	(57,288)	32,164	53,745
Net interest income/(expenses)	(5,634)	(18,759)	(22,531)	(20,131)	(17,731)
Other income/(expenses)	13,249	15,362	17,099	18,523	19,473
Exceptional items	0	0	0	0	0
EBT	(5,334)	(2,751)	(79,818)	12,033	36,015
Income taxes	(3,052)	(269)	(20,114)	3,032	9,076
Extraordinary items	0	0	0	0	0
Min. int./Inc. from associates	0	0	0	0	0
<b>Reported net profit</b>	<b>(2,283)</b>	<b>(2,482)</b>	<b>(59,704)</b>	<b>9,001</b>	<b>26,939</b>
Adjustments	0	0	0	0	0
<b>Adjusted net profit</b>	<b>(2,283)</b>	<b>(2,482)</b>	<b>(59,704)</b>	<b>9,001</b>	<b>26,939</b>

### Balance Sheet

Y/E 31 Mar (Rs mn)	FY19A	FY20A	FY21E	FY22E	FY23E
Accounts payables	14,552	15,655	15,815	14,640	17,295
Other current liabilities	61,408	134,469	190,045	210,397	230,956
Provisions	1,669	13,982	13,951	13,951	13,951
Debt funds	24,292	3,466	3,466	3,466	3,466
Other liabilities	78,104	194,289	174,289	154,289	134,289
Equity capital	3,844	3,848	3,848	3,848	3,848
Reserves & surplus	65,604	54,777	(4,927)	(3,623)	11,773
Shareholders' fund	69,448	58,625	(1,079)	225	15,621
<b>Total liabilities and equities</b>	<b>249,473</b>	<b>420,485</b>	<b>396,486</b>	<b>396,968</b>	<b>415,577</b>
Cash and cash eq.	86,064	108,294	89,293	74,018	95,598
Accounts receivables	3,625	2,596	3,079	4,066	4,307
Inventories	2,114	2,861	2,310	3,136	3,589
Other current assets	24,065	15,371	17,707	23,233	25,844
Investments	65,167	94,992	94,992	99,992	104,992
Net fixed assets	56,620	167,446	160,182	163,599	152,322
CWIP	236	1,738	1,738	1,738	1,738
Intangible assets	0	0	0	0	0
Deferred tax assets, net	(644)	2,950	2,950	2,950	2,950
Other assets	12,226	24,236	24,236	24,236	24,236
<b>Total assets</b>	<b>249,473</b>	<b>420,485</b>	<b>396,486</b>	<b>396,968</b>	<b>415,577</b>

Source: Company, BOBCAPS Research

### Cash Flows

Y/E 31 Mar (Rs mn)	FY19A	FY20A	FY21E	FY22E	FY23E
Net income + Depreciation	5,313	37,255	(31,147)	41,876	64,509
Interest expenses	(5,634)	(18,759)	(22,531)	(20,131)	(17,731)
Non-cash adjustments	(13,249)	(15,362)	(17,099)	(18,523)	(19,473)
Changes in working capital	37,342	199,626	33,439	(8,163)	(92)
Other operating cash flows	3,364	(6,169)	0	0	0
<b>Cash flow from operations</b>	<b>27,135</b>	<b>196,590</b>	<b>(37,338)</b>	<b>(4,940)</b>	<b>27,213</b>
Capital expenditures	(18,340)	(152,064)	(21,293)	(36,293)	(26,293)
Change in investments	(1,727)	(29,825)	0	(5,000)	(5,000)
Other investing cash flows	13,249	15,362	17,099	18,523	19,473
<b>Cash flow from investing</b>	<b>(6,817)</b>	<b>(166,526)</b>	<b>(4,194)</b>	<b>(22,769)</b>	<b>(11,819)</b>
Equities issued/Others	0	447	0	0	0
Debt raised/repaid	(235)	(20,826)	0	0	0
Interest expenses	(5,634)	(18,759)	(22,531)	(20,131)	(17,731)
Dividends paid	(2,306)	(2,318)	0	(7,696)	(11,544)
Other financing cash flows	(3,052)	(3,594)	0	0	0
<b>Cash flow from financing</b>	<b>(11,228)</b>	<b>(45,049)</b>	<b>(22,531)</b>	<b>(27,827)</b>	<b>(29,274)</b>
<b>Changes in cash and cash eq.</b>	<b>9,091</b>	<b>(14,985)</b>	<b>(64,063)</b>	<b>(55,536)</b>	<b>(13,881)</b>
<b>Closing cash and cash eq.</b>	<b>86,064</b>	<b>108,294</b>	<b>89,293</b>	<b>74,018</b>	<b>95,598</b>

### Per Share

Y/E 31 Mar (Rs)	FY19A	FY20A	FY21E	FY22E	FY23E
Reported EPS	(5.9)	(6.4)	(155.2)	23.4	70.0
Adjusted EPS	(5.9)	(6.4)	(155.2)	23.4	70.0
Dividend per share	6.0	5.0	0.0	20.0	30.0
Book value per share	180.7	152.4	(2.8)	0.6	40.6

### Valuations Ratios

Y/E 31 Mar (x)	FY19A	FY20A	FY21E	FY22E	FY23E
EV/Sales	1.4	1.1	1.3	1.0	0.9
EV/EBITDA	(76.7)	9.6	(8.3)	8.9	6.3
Adjusted P/E	(207.0)	(190.6)	(7.9)	52.6	17.6
P/BV	6.8	8.1	(438.2)	2,099.2	30.3

### DuPont Analysis

Y/E 31 Mar (%)	FY19A	FY20A	FY21E	FY22E	FY23E
Tax burden (Net profit/PBT)	42.8	90.2	74.8	74.8	74.8
Interest burden (PBT/EBIT)	(1780.2)	(17.2)	139.3	37.4	67.0
EBIT margin (EBIT/Revenue)	0.1	4.5	(20.4)	7.6	10.3
Asset turnover (Revenue/Avg TA)	177.9	167.0	129.8	253.4	336.6
Leverage (Avg TA/Avg Equity)	2.3	3.3	7.5	(391.8)	19.6
Adjusted ROAE	(3.3)	(3.9)	(207.5)	(2107.6)	340.0

Source: Company, BOBCAPS Research | Note: TA = Total Assets

**Ratio Analysis**

Y/E 31 Mar	FY19A	FY20A	FY21E	FY22E	FY23E
<b>YoY growth (%)</b>					
Revenue	23.8	25.5	(21.4)	50.9	23.6
EBITDA	NA	NA	NA	NA	54.4
Adjusted EPS	NA	NA	NA	NA	199.3
<b>Profitability &amp; Return ratios (%)</b>					
EBITDA margin	(1.9)	11.3	(16.3)	11.0	13.7
EBIT margin	0.1	4.5	(20.4)	7.6	10.3
Adjusted profit margin	(0.8)	(0.7)	(21.2)	2.1	5.1
Adjusted ROAE	(3.3)	(4.2)	5531.0	3994.1	172.5
ROCE	0.1	6.7	(19.8)	14.4	25.8
<b>Working capital days (days)</b>					
Receivables	4	3	4	3	3
Inventory	3	3	3	2	2
Payables	37	44	55	45	37
<b>Ratios (x)</b>					
Gross asset turnover	0.3	0.5	0.7	0.6	0.5
Current ratio	1.5	0.8	0.5	0.4	0.5
Net interest coverage ratio	(0.1)	(0.9)	2.5	(1.6)	(3.0)
Adjusted debt/equity	1.5	3.4	(164.7)	700.0	8.8

Source: Company, BOBCAPS Research

## Disclaimer

### Recommendations and Absolute returns (%) over 12 months

**BUY** – Expected return >+15%

**ADD** – Expected return from >+5% to +15%

**REDUCE** – Expected return from -5% to +5%

**SELL** – Expected return <-5%

**Note:** Recommendation structure changed with effect from 1 January 2018 (Hold rating discontinued and replaced by Add / Reduce)

### RATINGS AND TARGET PRICE (3-YEAR HISTORY): INTERGLOBE AVIATION (INDIGO IN)



B – Buy, A – Add, R – Reduce, S – Sell

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