

HOLD

TP: Rs 1,791 | ▲ 12%

INFOSYS

| IT Services

| 15 January 2026

Selectively optimistic on FY27; ADR move likely over reaction

- 3Q revenue beats estimate on quick ramp-up of recently won large deal - NHS UK (life sciences) and those in Financial Services
- Guidance increase driven by 3Q beat. Sounds positive on FS and EURS for FY27. The ~10.5% ADR up move post 3Q seems an overreaction
- Mid-single-digit growth likely in FY27 too. Retain HOLD rating. Expect AI to be a headwind at least for the next 12-18 months, if not more

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Revenue growth better than expected: The 0.6% growth in CC QoQ terms vs our estimate of 0.7% decline, seems largely driven by (1) quick ramp-up of a recently won deal in Lifesciences vertical - NHS UK – a deal of US\$1.6bn (over 15 years) (2) bolstered by recently won deals in Financial Services vertical. Offset by declines in Hitech and 'others'.

Guidance upped for FY26. Unwilling to commit to FY27 but seems certain of pick-up in FS and EURS: Unlike in the past when it never used to make such statements, Infosys stated seeing growth in both these verticals, in FY27. The company was also optimistic on demand for AI services in FY27. However, it said that other verticals have not displayed similar strength yet and hence, did not want to give a view on FY27 overall. Expect it to come out with FY27 guidance post 4QFY26 results. Infosys increased guidance for FY26 from 2-3% earlier to 3-3.5% in CC terms, post a stronger-than-expected 3QFY26.

The ~10.5% move in the Infosys ADR seems an overreaction: While there were some modest positives in the quarter and in management commentary, we did not feel that Infosys revenue growth is going to be in high single digits in FY27, which the move seems to imply.

TTM Net new large TCV is good, but difficult to read much into it: On a TTM basis, large deal TCV was up 6% YoY. On a Net new TTM basis, large deals were up 24% YoY. This does set up things positively on the revenue front, going forward. But without ACV numbers, it is difficult to make out the strength in FY27.

Broadly maintain estimates for FY27/FY28, target PE multiple and rating: Post 3QFY26, we have tweaked our estimates. We are assuming a flat QoQ in CC terms in 4Q revenue. Maintain target PE multiple of 22.8x on Dec '27 EPS (5% premium to that accorded to TCS). We maintain HOLD rating. We favour Tech Mahindra and Infosys among Tier-1s, though our HOLD rating is currently across all. We are unwilling to give higher multiples as we believe the industry is in a structurally slow growth phase for Tier-1 players (see our industry view inside for more details).

Key changes

| Target | Rating |
|--------|--------|
| ▼ | ◀ ▶ |

| | |
|------------------|-------------------|
| Ticker/Price | INFO IN/Rs 1,600 |
| Market cap | US\$ 72.9bn |
| Free float | 86% |
| 3M ADV | US\$ 139.7mn |
| 52wk high/low | Rs 1,967/Rs 1,307 |
| Promoter/FPI/DII | 15%/30%/42% |

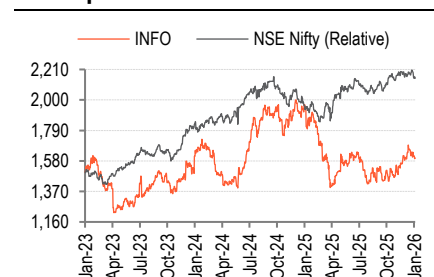
Source: NSE | Price as of 14 Jan 2026

Key financials

| Y/E 31 Mar | FY25A | FY26E | FY27E |
|-------------------------|-----------|-----------|-----------|
| Total revenue (Rs mn) | 1,629,900 | 1,779,304 | 1,921,248 |
| EBITDA (Rs mn) | 392,350 | 422,172 | 450,526 |
| Adj. net profit (Rs mn) | 267,130 | 283,602 | 296,902 |
| Adj. EPS (Rs) | 64.4 | 69.0 | 73.8 |
| Consensus EPS (Rs) | 64.4 | 69.9 | 74.7 |
| Adj. ROAE (%) | 28.9 | 35.0 | 42.3 |
| Adj. P/E (x) | 24.9 | 23.2 | 21.7 |
| EV/EBITDA (x) | 17.3 | 15.9 | 14.7 |
| Adj. EPS growth (%) | 1.7 | 7.2 | 7.0 |

Source: Company, Bloomberg, BOBCAPS Research

Stock performance



Source: NSE



Key points from the quarter and earnings call

- Revenue stood at US\$5,099mn, growing 1.7% YoY and 0.6% QoQ (against our estimate of 0.7% decline) in CC terms. While our numbers were based on company's post 2QFY26 guidance, it seems that the recently won (announced in October 2025) NHS order ramped up quickly (likely contributing US\$42mn incrementally QoQ). Also, some Financial services orders also kicked in. FS contributed US\$32mn incrementally QoQ. These were offset by declines in Hi-Tech and 'others' verticals.
- Segment-wise YoY CC growth: Financial Services: 3.9%; Manufacturing: 6.6%; Energy, Utilities, Resources & Services: 0.5%; Retail: -5.5%; Communication: 9.9%; Hi-Tech: -2.2%; Life Sciences: -5.4%; Others: -9.3%.
- Financial Services vertical showed ~5% growth (likely in CC terms) over the last nine months, driven by large deal wins and higher discretionary spends in banking, payments, mortgages, and asset and wealth management, with increased interest in AI-led transformation, platform modernisation, and vendor consolidation. Management is seeing a shift from compliance to business growth.
- Manufacturing vertical faced pressure from tariff uncertainties, impacting long-term investments and discretionary spending. Industrial and aero segments are performing well, while auto remained challenged.
 - Clients in manufacturing prioritised cost discipline, consolidation, efficiency. Overall pipeline remaining healthy.
 - Strength exists in parts of manufacturing, particularly companies supplying capabilities for data center buildouts in the US and Europe.
- EURS companies increased budget allocation toward AI infrastructure, data readiness, Cloud, and software platforms, with rising demand for GCC setups.
 - Discretionary demand rose in utilities and energy, supporting potential growth acceleration in FY27. Utilities, driven by infrastructure and AI data investments and the energy sector, focused on decarbonisation and low-carbon solutions alongside cost optimisation.
- Retail and CPG clients faced continued uncertainty owing to tariff negotiations and geopolitical developments.
- Communications sector remained impacted by geopolitical uncertainty, though prior deal wins supported YoY growth acceleration.
- High-tech vertical shows mixed performance, with some companies performing well and others needing more attention. But overall the sector was down QoQ.
 - Cost pressures persist in high tech, with clients focusing on productivity improvements and identifying areas for growth.
 - Companies supplying servers and related infrastructure benefit from the AI-driven demand.
 - High-tech vertical offers medium- to long-term growth potential.

- Adjusted EBIT margin (excl the impact of labour code changes) stood at 21.2% (vs our estimate of 21.5%), growing 18 bps QoQ and declining 13 bps YoY.
 - Margin tailwinds: 40 bps from currency movement and 40 bps from Project Maximus, especially around value-based pricing and pricing for AI and new gen services.
 - Margin Headwinds: 70 bps impact from furloughs and lower working days, with higher variable pay partly offset by benefit from lower customer support expenses.
 - EBIT margin (incl the impact of labour code changes) was 18.4%
 - Sales and marketing investments grew double digits YTD, impacting margins by ~50 bps.
- On a US\$ QoQ basis, while Life Sciences and Retail grew, Manufacturing and Communications verticals contracted.
- Client geography wise YoY CC growth: North America: -1%; Europe: 7.2%; Rest of the world: 2.5%; India: -1.8%.
- Volumes remained soft during 3Q and for the year, while RPP (revenue per person) increased on a 9-month basis, driven by value-based selling momentum and productivity improvements.
- Guidance
 - Revenue guidance for FY26 was revised upward to 3% to 3.5% (earlier 2%-3%), excluding any revenue from the Telstra joint venture.
 - Guidance incorporates higher uncertainty at the lower end and an improved macro assumption at the upper end.
 - Operating margin guidance for FY26 was maintained at 20% to 22%.
- Overall, visibility for FY27 is positive, supported by deal momentum, discretionary spend, and AI-driven growth.
 - 4Q outlook benefits from strong deal wins in 3Q and discretionary spend recovery in financial services.
 - EURS and financial services verticals are expected to perform better in FY27 vs FY26.
 - AI services, across six identified value pools, provide additional growth opportunities for FY27.
- Large deal TCV in 3Q was US\$4.8 bn (QoQ Growth: 58%; YoY Growth: 94%), with 57% being net new.
- Total large deal TCV for the first 9 months was US\$11.7 bn, exceeding full-year FY25 large deal TCV. On a TTM basis large deal TCV was up 6% YoY. On a Net new TTM basis, large deals were up 24% YoY.

- A total of 26 large deals were signed in 3Q, including two mega deals, spanning financial services, retail, life sciences, manufacturing, communications, EURS, and high tech, with 16 deals in Americas, nine in Europe, and one in the rest of the world.
- Large deal renewals and new wins are supported by AI-driven productivity benefits. Client expectations for AI benefits are modeled over multi-year deals (typically 3–5 years). Consolidation in the market contributes to deal wins across verticals.
- Large deal with the UK National Health Service valued at US\$1.6 bn over 15 years to expand the healthcare sector work.
- Infosys sees six AI-led value pools that could unlock a large incremental opportunity for it. These are (1) AI in engineering services, (2) data for AI, (3) agents for operations, (4) AI software development and legacy modernization, (5) AI and physical devices and (6) AI trust and risk services.
- 4,600 AI projects currently under execution, 500+ AI agents built across use cases, 28mn lines of code generated using AI tools.
- Across renewals and vendor consolidation deals, client expectations around AI-led productivity gains are high in 3-5-year deal structures.
- Net headcount rose QoQ by 5,043 to 337,034 employees, second successive quarter of addition.
- Utilisation excluding trainees declined 100bps QoQ to 84.1%, while utilisation including trainees declined 220bps QoQ to 80%, reflecting capacity creation for future growth.
- 4Q guidance is impacted by seasonally lower working days, which acts as a headwind to revenue expectations.
- With media reports indicating that the Daimler business will see a reduction of US\$150mn on an annual basis (~75bps of FY28E revenue), the company commented that the deal in its current form will end in December 2026.
- Growth acceleration in FY27 is expected specifically in the Financial Services vertical and in Energy, Utilities, Resources, and Services (EURS) vertical, based on large deal wins and AI partnerships with 15 of the top 25 clients in these verticals. Other sectors are beginning to show signs of recovery, but not at the same level as of these verticals.
- AI projects are not considered a headwind to margins.
- Conversations with enterprises on CY2026 budgets indicate increased discretionary spending in financial services and heightened activity in AI projects vs the previous year. EURS and Financial Services verticals show good momentum.
- AI adoption and activity are rising across multiple verticals including financial services, telecom, pharma, healthcare, energy, utilities, and life sciences.
- 3Q saw an uptick in subcontractor usage to fulfill requirements for large deals that were ramping up.

- 3Q includes full impact of the labour law changes as a one-time exceptional item. No further one-off impact is expected in future quarters unless regulations change. Recurring impact of the new labour laws on margins estimated at ~15 bps.
- Revenue per employee is influenced by being ahead or behind in technology adoption, impacting productivity. Higher productivity allows retention of premium and better pricing, while lagging productivity can lead to pricing dips. Pricing models are evolving with new approaches for agents and underlying platforms
- Infosys successfully completed its largest-ever buyback returning Rs180bn to shareholders. It also paid an interim dividend for FY26 in line with its capital allocation policy. Consolidated cash and investments were at US\$3.9bn at the end of 3QFY26, after returning US\$3bn to shareholders in the form of dividend and buyback.
- Infosys announced a strategic partnership with Cognition, aimed at accelerating AI-led engineering and software development offerings.
- Wage hike decision has not been finalised.

We have an Underweight stance on Indian IT Services

We reinitiated coverage on the Indian IT Services with an Underweight stance through a report on 1 January 2025 (**Slow is the (new/old) normal**) and reiterated our view with an update on 12th March 2025 (**FY26 unlikely to be better than FY25**). We also put out updates (**Uncertainty stays and 'eating the tariff' may impact even FY27**) and (**A fourth slow year?**) elaborating on continued cautious stance on the sector.

While both earnings and PE multiples have corrected since 1 Jan 2025, the industry's structural organic revenue growth from here on will be lower than the ~7% CAGR seen during FY15-FY20; possibly ~5% CAGR over FY25-FY30 in constant currency (CC) terms.

Multiple speed breakers drive our Underweight stance

Trump policies raise uncertainty: Tariffs, the higher fiscal deficit from the 'one big, beautiful bill' (OBBA), crackdown on illegal and legal immigration (the latter through the major new hurdles put in for H1-B visas), etc., all point to uncertainty in the coming days that may delay the decision making.

While tariffs drove uncertainty in 2025, Trump's multiple proposals to address affordability crisis in the US ahead of the mid-terms in November 2026 will be the key monitorable in 2026 (eg: freezing credit card interest rate at 10%, controlling prices of products and services, cash payments to citizens, buying of US\$200bn MBSs, etc). There will be winners/ losers due to this in USA Inc and that could reflect in IT spending outcomes.

Higher for longer interest rate environment: Lately, based on inflation prints and fears of a higher fiscal deficit, US 10-year yields have remained firm. There are fears that sustained high interest rates could reduce IT outsourcing demand, particularly in sectors like BFSI and Telecom, and dampen US demand in areas like housing, autos and retail.

The Covid-induced pull forward of demand requires a multi-year unwind. We think there were excesses during the compressed transformation phase that are yet to be fully unwound.

Gen AI and GCCs are going to disrupt growth: We also believe that AI/Gen AI will lead to compression of revenue for the industry in the next 24-36 months as companies self-cannibalize to hold on to their existing clients. We also believe that the rapid growth of the GCCs is a threat to outsourcing. While there seems to be collaboration between the outsourcers and their clients in setting up these GCCs, there will be growth discontinuity when the business is insourced at some point.

Massive hyper scaler AI capex should accentuate re-alignment in IT spend:

Software players, including hyper scalers, are increasing capex on AI-related data centres. This will drive higher pricing, forcing enterprises to allocate more IT spend to cloud/SaaS and move it away from the those who have lower bargaining power – the global IT Services players.

Higher competition: Indian Tier-1 companies now face higher competition from Accenture, Tier-2 players and Cognizant, likely slowing their growth vs FY15-FY20. This is besides the fact that by FY25, Tier-1 revenue has reached US\$ 85bn, double that in FY15. Due to the higher base now, growth may not be as rapid.

How we are valuing companies: We are using PE methodology, as also using TCS as our industry benchmark. Target PE used for TCS now is 21.7x, which is the average PE multiple of TCS over the last 10 years less 0.5SD. This has been raised from 19x (average PE multiple of TCS over the last 10 years less 1SD). We have been giving subjective premium/discount to the benchmark target PE to arrive at target PE multiples for the rest of our coverage.

Reason for raising Target PE multiple: With Nifty IT underperforming by ~23ppt vs the Nifty in 2025, we believe much of the downside is factored in. With a modest uptick in growth rates in FY27, we believe the stocks will trade a bit higher.

Our target PE multiples are lower than those used by consensus/competitors. Through our choice of the benchmark target PE multiple, we seek to capture the probability of downside risks to consensus EPS expectations for FY27.

Tier- 2 valuation reflects growth gap with Tier-1

Tier-2 set has been taking away market share from the Tier-1 set, due to better execution as well as their smaller size. And, unlike previous cycles, they have performed better than the Tier-1 set, largely on better management teams.

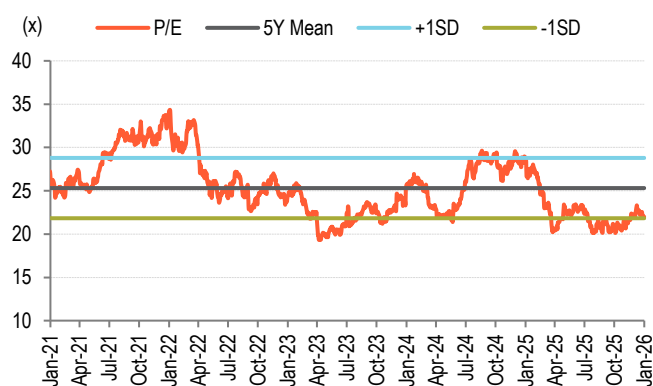
However, current PE premium to Tier-1s is excessive for certain stocks, as we believe that to deliver on the high consensus revenue growth expectations, they may be taking on more cost take-out projects that are likely to impact margins adversely.

Also, some of the Tier-2s have been underperforming on the growth front, being discretionary project-oriented businesses that are struggling to pivot to a cost-take-out-driven demand environment.

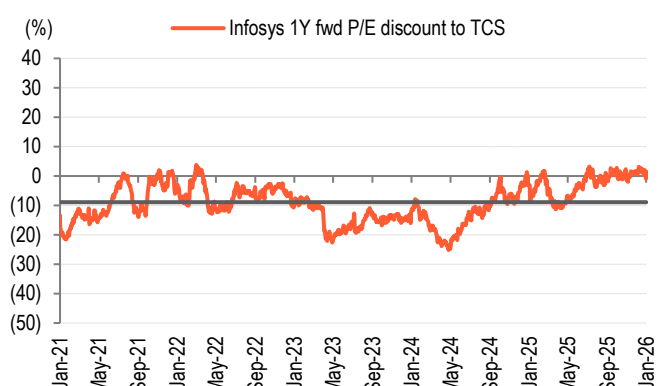
Fig 1 – Quarterly results: Comparison of actuals with estimates

| Y/E Mar (Rs mn) | 3QFY25 | 2QFY26 | 3QFY26 | YoY (%) | QoQ (%) | 3QFY26E | Dev(%) |
|-------------------------------|---------------|---------------|---------------|--------------|--------------|---------------|---------------|
| Net Sales (USD mn) | 4,939 | 5,076 | 5,099 | 3.2 | 0.5 | 5,011 | 1.7 |
| Net Sales | 417,640 | 444,900 | 454,790 | 8.9 | 2.2 | 446,520 | 1.9 |
| Software Development Expenses | 291,200 | 308,000 | 313,630 | 7.7 | 1.8 | 304,471 | 3.0 |
| % of Sales | 69.7 | 69.2 | 69.0 | | | 68.2 | |
| Gross Margin | 126440 | 136900 | 141160 | 11.6 | 3.1 | 142049 | (0.6) |
| % of Sales | 30.3 | 30.8 | 31.0 | | | 31.8 | |
| SG&A | 37,320 | 43,370 | 44,720 | 19.8 | 3.1 | 45,992 | (2.8) |
| % of Sales | 8.9 | 9.7 | 9.8 | | | 10.3 | |
| EBIT | 89,120 | 93,530 | 96,440 | 8.2 | 3.1 | 96,058 | 0.4 |
| EBIT Margin (%) | 21.3 | 21.0 | 21.2 | | | 21.5 | |
| Other Income | 8,590 | 9,820 | -3,150* | (136.7) | (132.1) | 9,776 | (132.2) |
| PBT | 96,700 | 102,290 | 92,290 | (4.6) | (9.8) | 104,774 | (11.9) |
| Provision for Tax | 28,480 | 28,540 | 25,630 | (10.0) | (10.2) | 29,861 | (14.2) |
| Effective Tax Rate | 29.5 | 27.9 | 27.8 | | | 28.5 | |
| PAT (reported) | 68,220 | 73,750 | 66,660 | (2.3) | (9.6) | 74,914 | (11.0) |
| Margin% | 16.3 | 16.6 | 14.7 | | | 16.8 | |
| Exceptional items | 0 | 0 | 12,890 | | | 0 | |
| Minority Interest | 160 | 110 | 120 | | | 0 | |
| PAT (adjusted) | 68,060 | 73,640 | 75,850 | 11.4 | 3.0 | 74,914 | 1.3 |
| Margin% | 16.3 | 16.6 | 16.7 | | | 16.8 | |

Source: Company, BOBCAPS Research; Note: *3QFY26 Other income includes Rs 12,890mn of 'Labour Code change' impact which is treated as exceptional item

Fig 2 – 5 Year PE trend

Source: Bloomberg, BOBCAPS Research

Fig 3 – Premium/ Discount to TCS

Source: Bloomberg, BOBCAPS Research

Fig 4 – Revised Estimates

| | New | | | Old | | | Change (%) | | |
|------------------------|--------|--------|--------|--------|--------|--------|------------|-------|-------|
| | FY26E | FY27E | FY28E | FY26E | FY27E | FY28E | FY26E | FY27E | FY28E |
| INR/USD | 88.1 | 90.0 | 91.1 | 87.8 | 89.4 | 91.1 | 0.3 | 0.7 | 0.0 |
| USD Revenue (USD mn) | 20,192 | 21,347 | 22,542 | 20,031 | 21,106 | 22,152 | 0.8 | 1.1 | 1.8 |
| USD Revenue Growth (%) | 4.7 | 5.7 | 5.6 | 3.9 | 5.4 | 5.0 | | | |
| Revenue (Rsbn) | 1779 | 1921 | 2053 | 1759 | 1887 | 2017 | 1.1 | 1.8 | 1.8 |
| EBIT (Rsbn) | 374 | 399 | 426 | 377 | 395 | 421 | (0.8) | 0.8 | 1.3 |
| EBIT Margin (%) | 21.0 | 20.7 | 20.8 | 21.4 | 21.0 | 20.9 | | | |
| PAT (Rsbn) | 284 | 297 | 322 | 296 | 303 | 326 | (4.1) | (2.1) | (1.0) |
| FDEPS-Adjusted (Rs) | 69.0 | 73.8 | 80.2 | 71.7 | 74.9 | 80.4 | (3.8) | (1.4) | (0.2) |

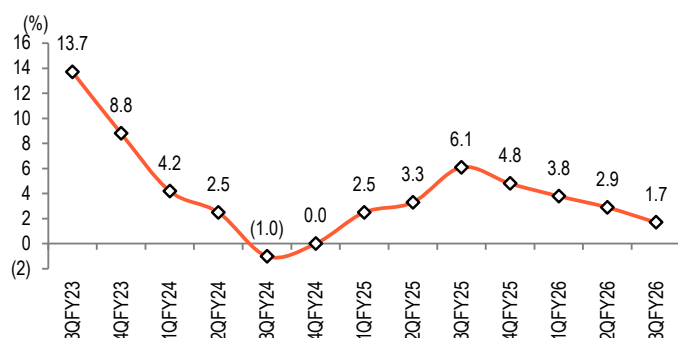
Source: BOBCAPS Research

Fig 5 – P&L at a glance

| (YE March) (Rs bn) | FY13 | FY14 | FY15 | FY16 | FY17 | FY18 | FY19 | FY20 | FY21 | FY22 | FY23 | FY24 | FY25 | FY26E | FY27E | FY28E |
|--|--------------|--------------|--------------|--------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
| Average INR/USD | 54.6 | 60.7 | 61.2 | 65.7 | 67.1 | 64.5 | 70.0 | 71.0 | 74.1 | 74.5 | 80.9 | 82.7 | 84.6 | 88.1 | 90.0 | 91.1 |
| Net Sales (USD mn) | 7,387 | 8,247 | 8,714 | 9,499 | 10,206 | 10,940 | 11,799 | 12,781 | 13,562 | 16,310 | 18,212 | 18,562 | 19,277 | 20,192 | 21,347 | 22,542 |
| -Growth (%) | 5.5 | 11.6 | 5.7 | 9.0 | 7.4 | 7.2 | 7.9 | 8.3 | 6.1 | 20.3 | 11.7 | 1.9 | 3.9 | 4.7 | 5.7 | 5.6 |
| Net Sales | 404 | 501 | 533 | 624 | 685 | 705 | 827 | 908 | 1,005 | 1,216 | 1,468 | 1,537 | 1,630 | 1,779 | 1,921 | 2,053 |
| -Growth (%) | 19.6 | 24.2 | 6.4 | 17.1 | 9.7 | 3.0 | 17.2 | 9.8 | 10.7 | 21.1 | 20.7 | 4.7 | 6.1 | 9.2 | 8.0 | 6.8 |
| Direct Costs | 253 | 321 | 329 | 391 | 433 | 451 | 539 | 607 | 654 | 820 | 1,024 | 1,074 | 1,133 | 1,229 | 1,330 | 1,421 |
| Gross Margin | 151 | 180 | 204 | 233 | 252 | 254 | 288 | 301 | 351 | 396 | 444 | 463 | 496 | 550 | 591 | 631 |
| % of sales | 37.4 | 35.9 | 38.3 | 37.4 | 36.8 | 36.0 | 34.8 | 33.1 | 34.9 | 32.6 | 30.3 | 30.1 | 30.5 | 30.9 | 30.7 | 30.8 |
| SG&A | 46 | 60 | 66 | 77 | 83 | 82 | 99 | 107 | 104 | 116 | 135 | 145 | 152 | 176 | 192 | 205 |
| % of sales | 11.5 | 11.9 | 12.4 | 12.4 | 12.2 | 11.7 | 12.0 | 11.8 | 10.4 | 9.6 | 9.2 | 9.4 | 9.3 | 9.9 | 10.0 | 10.0 |
| EBIT | 104 | 120 | 138 | 156 | 169 | 171 | 189 | 194 | 246 | 280 | 309 | 317 | 344 | 374 | 399 | 426 |
| % of sales | 25.8 | 24.0 | 25.9 | 25.0 | 24.7 | 24.3 | 22.8 | 21.3 | 24.5 | 23.0 | 21.1 | 20.7 | 21.1 | 21.0 | 20.7 | 20.8 |
| Other income (net) | 24 | 27 | 34 | 31 | 31 | 32 | 33 | 28 | 22 | 23 | 27 | 47 | 36 | 25 | 16 | 24 |
| PBT | 128 | 147 | 173 | 187 | 200 | 204 | 213 | 220 | 266 | 301 | 333 | 360 | 376 | 395 | 411 | 446 |
| -PBT margin (%) | 31.7 | 29.3 | 32.4 | 30.0 | 29.1 | 28.9 | 25.8 | 24.2 | 26.5 | 24.8 | 22.7 | 23.4 | 23.1 | 22.2 | 21.4 | 21.8 |
| Provision for tax | 34 | 41 | 49 | 53 | 56 | 57 | 56 | 54 | 72 | 80 | 92 | 97 | 109 | 111 | 114 | 124 |
| Effective tax rate (%) | 26.3 | 27.6 | 28.6 | 28.0 | 28.1 | 28.0 | 26.4 | 24.4 | 27.1 | 26.4 | 27.7 | 27.1 | 28.9 | 28.1 | 27.8 | 27.8 |
| Net profit (post minority interest) | 94 | 106 | 123 | 135 | 144 | 147 | 157 | 166 | 194 | 221 | 241 | 262 | 267 | 284 | 297 | 322 |
| -Growth (%) | 13.3 | 13.0 | 15.8 | 9.4 | 6.4 | 2.3 | 6.8 | 5.8 | 16.6 | 14.3 | 9.0 | 8.9 | 1.8 | 6.2 | 4.7 | 8.6 |
| -Net profit margin (%) | 23.3 | 21.2 | 23.1 | 21.6 | 21.0 | 20.8 | 19.0 | 18.3 | 19.3 | 18.2 | 16.4 | 17.1 | 16.4 | 15.9 | 15.5 | 15.7 |

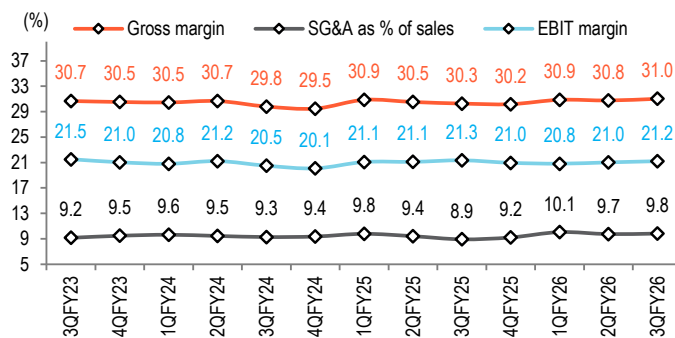
Source: Company, BOBCAPS Research

Fig 6 – Revenue Growth YoY (CC terms)



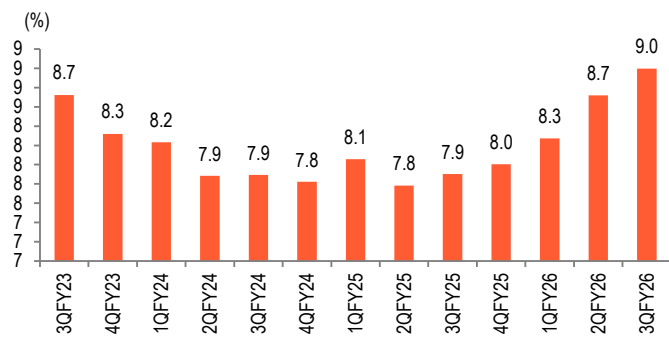
Source: Company, BOBCAPS Research

Fig 7 – Gross Margin, SG&A (as % of sales) and EBIT Margin



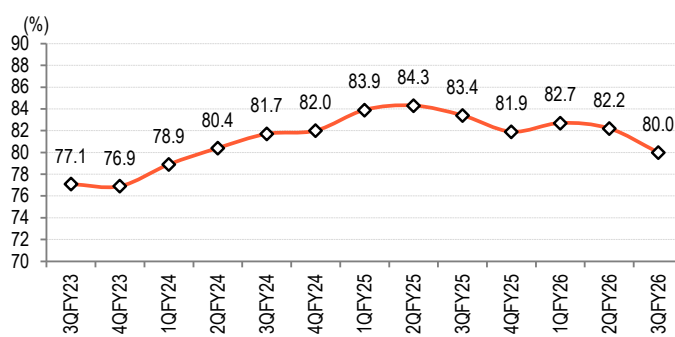
Source: Company, BOBCAPS Research

Fig 8 – Cost of technical sub-contractors as % of sales



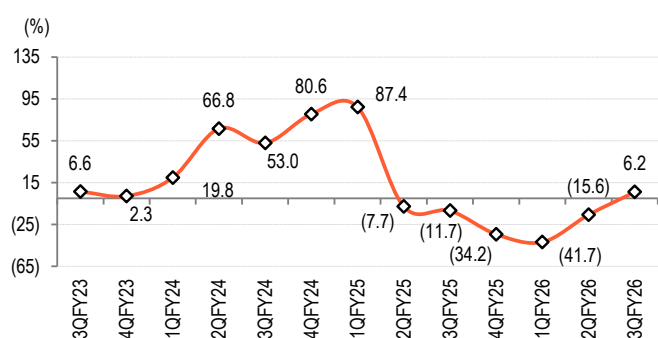
Source: Company, BOBCAPS Research

Fig 9 – Utilisation (%) (including trainees)



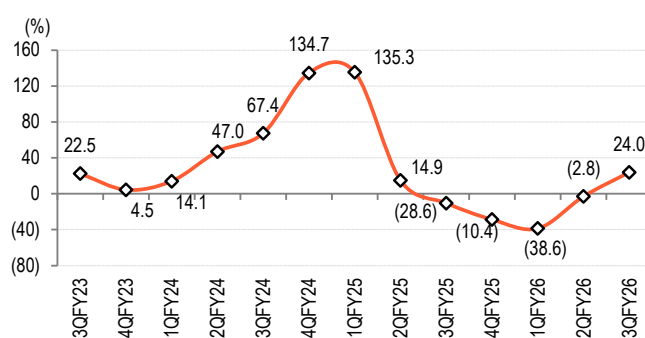
Source: Company, BOBCAPS Research

Fig 10 – Large deal TCV YoY growth – TTM (%)



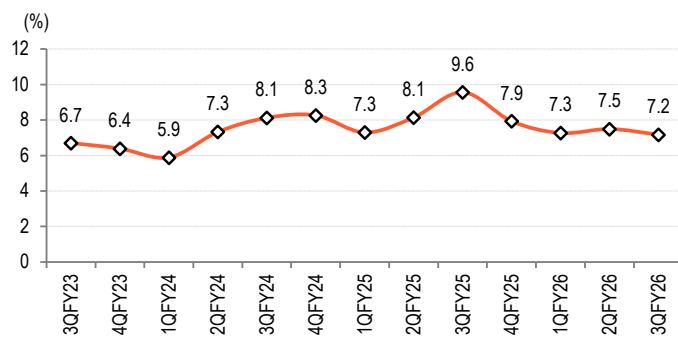
Source: Company, BOBCAPS Research

Fig 11 – Growth in Net New large deal TCV – TTM (%)



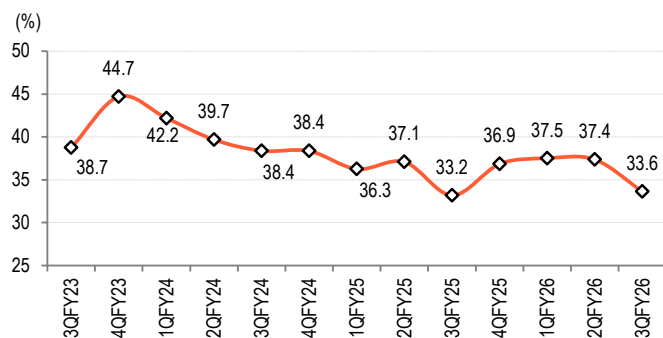
Source: Company, BOBCAPS Research

Fig 12 – Third-party items for service delivery (% of sales)



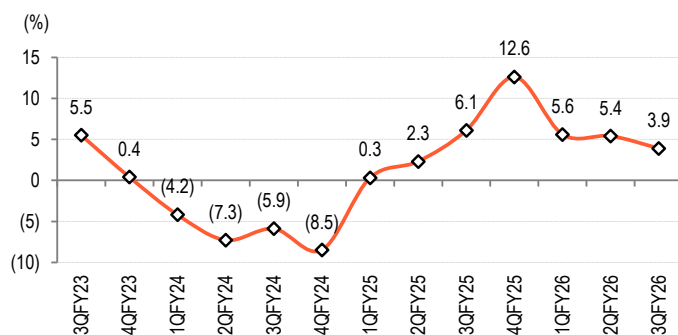
Source: Company, BOBCAPS Research

Fig 13 – Unbilled Revenue (% of sales)



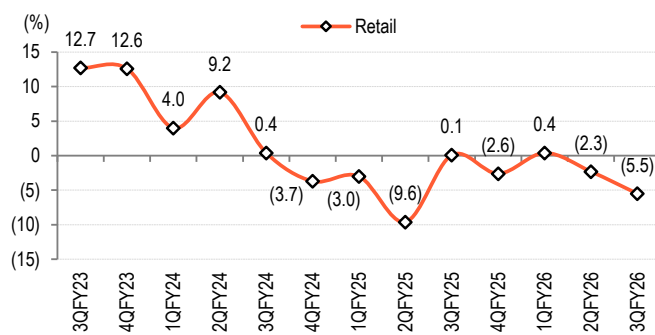
Source: Company, BOBCAPS Research

Fig 14 – YoY Revenue growth: BFSI vertical (CC terms)



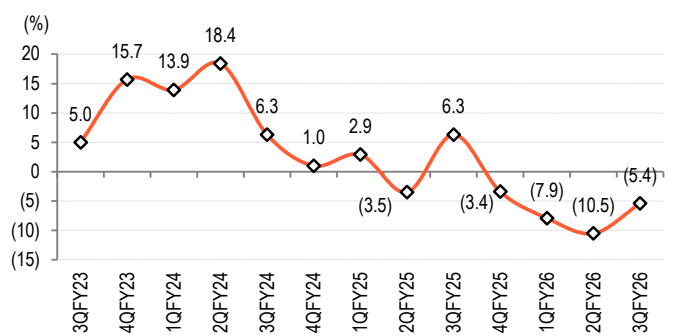
Source: Company, BOBCAPS Research

Fig 15 – YoY Revenue growth: Retail vertical (CC terms)



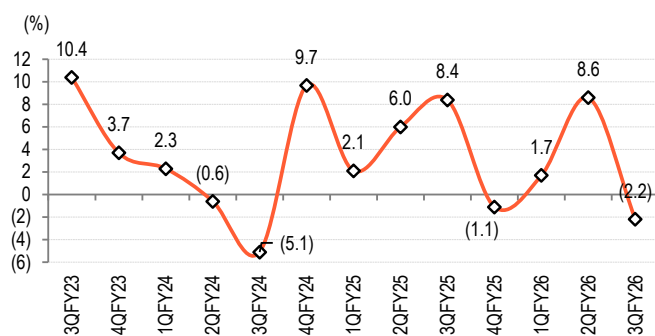
Source: Company, BOBCAPS Research

Fig 16 – YoY Revenue growth: Life Sciences vertical (CC terms)



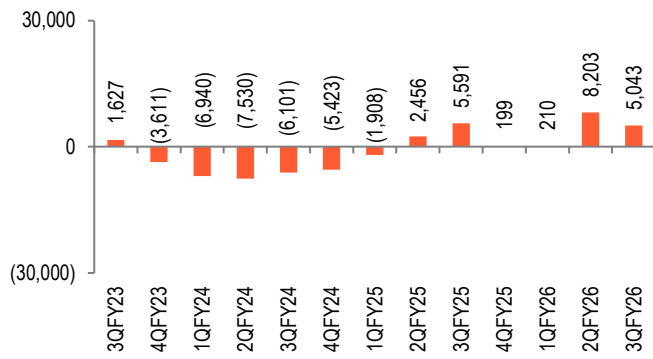
Source: Company, BOBCAPS Research

Fig 17 – YoY Revenue growth: Hi-tech vertical (CC terms)



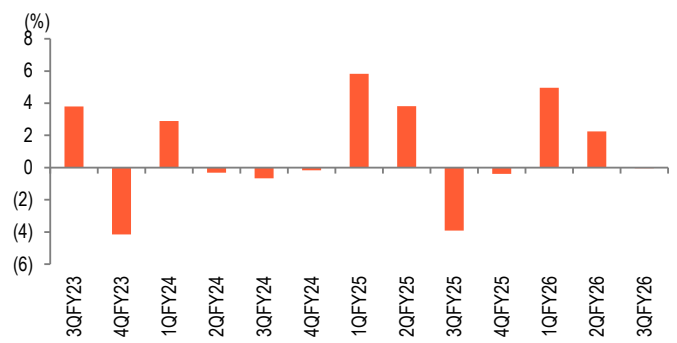
Source: Company, BOBCAPS Research

Fig 18 – Net Employee Addition (QoQ)



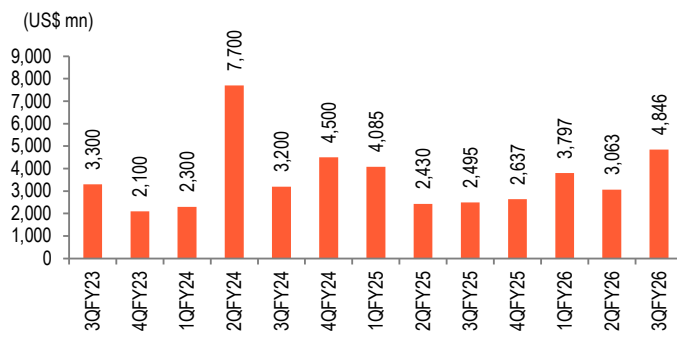
Source: Company, BOBCAPS Research

Fig 19 – Revenue trend from Top 10 clients (QoQ Growth)



Source: Company, BOBCAPS Research

Fig 20 – Total Deal TCV trend (US\$ mn)



Source: Company, BOBCAPS Research

Fig 21 – Quarterly Snapshot

| Year to 31 March | 3QFY23 | 4QFY23 | 1QFY24 | 2QFY24 | 3QFY24 | 4QFY24 | 1QFY25 | 2QFY25 | 3QFY25 | 4QFY25 | 1QFY26 | 2QFY26 | 3QFY26 |
|----------------------------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|
| (Rs mn) | | | | | | | | | | | | | |
| INR/USD | 82.0 | 82.0 | 82.0 | 82.5 | 83.0 | 83.4 | 83.4 | 83.8 | 84.5 | 86.6 | 85.6 | 87.6 | 89.2 |
| USD Revenue (USD mn) | 4,659 | 4,554 | 4,617 | 4,718 | 4,663 | 4,564 | 4,714 | 4,894 | 4,939 | 4,730 | 4,941 | 5,076 | 5,099 |
| INR Revenue | 383,180 | 374,410 | 379,330 | 389,940 | 388,210 | 379,230 | 393,150 | 409,860 | 417,640 | 409,250 | 422,790 | 444,900 | 454,790 |
| Gross margin | 117,570 | 114,300 | 115,510 | 119,630 | 115,680 | 111,750 | 121,380 | 125,120 | 126,440 | 123,500 | 130,550 | 136,900 | 141,160 |
| SGA | 35,150 | 35,530 | 36,600 | 36,890 | 36,070 | 35,540 | 38,500 | 38,630 | 37,320 | 37,750 | 42,520 | 43,370 | 44,720 |
| EBIT | 82,420 | 78,770 | 78,910 | 82,740 | 79,610 | 76,210 | 82,880 | 86,490 | 89,120 | 85,750 | 88,030 | 93,530 | 96,440 |
| Other income | 7,690 | 6,710 | 5,610 | 6,320 | 7,890 | 27,290 | 8,380 | 7,120 | 8,590 | 11,900 | 10,420 | 9,820 | (3,150) |
| PBT | 89,310 | 84,660 | 83,620 | 87,680 | 86,190 | 102,400 | 90,210 | 92,530 | 96,700 | 96,630 | 97,400 | 102,290 | 92,290 |
| Tax | 23,450 | 23,320 | 24,170 | 25,530 | 25,060 | 22,650 | 26,470 | 27,370 | 28,480 | 26,250 | 28,160 | 28,540 | 25,630 |
| PAT-Adjusted | 65,860 | 61,280 | 59,450 | 62,120 | 61,060 | 79,690 | 63,680 | 65,060 | 68,060 | 70,330 | 69,210 | 73,640 | 66,540 |
| Shares Outstanding (basic) | 4,191 | 4,144 | 4,137 | 4,139 | 4,139 | 4,139 | 4,140 | 4,142 | 4,142 | 4,142 | 4,144 | 4,145 | 4,115 |
| EPS Adjusted (Rs) | 15.7 | 14.8 | 14.4 | 15.0 | 14.8 | 19.3 | 15.4 | 15.7 | 16.4 | 17.0 | 16.7 | 17.8 | 16.2 |
| YoY Growth (%) | | | | | | | | | | | | | |
| USD Revenue | 9.6 | 6.4 | 3.9 | 3.6 | 0.1 | 0.2 | 2.1 | 3.7 | 5.9 | 3.6 | 4.8 | 3.7 | 3.2 |
| INR Revenue | 20.2 | 16.0 | 10.0 | 6.7 | 1.3 | 1.3 | 3.6 | 5.1 | 7.6 | 7.9 | 7.5 | 8.5 | 8.9 |
| Gross profit | 12.5 | 14.3 | 14.4 | 7.5 | (1.6) | (2.2) | 5.1 | 4.6 | 9.3 | 10.5 | 7.6 | 9.4 | 11.6 |
| EBIT | 10.1 | 13.2 | 14.1 | 5.1 | (3.4) | (3.2) | 5.0 | 4.5 | 11.9 | 12.5 | 6.2 | 8.1 | 8.2 |
| Net profit | 13.4 | 7.8 | 10.9 | 3.2 | (7.3) | 30.0 | 7.1 | 4.7 | 11.5 | (11.7) | 8.7 | 13.2 | (2.2) |
| QoQ Growth (%) | | | | | | | | | | | | | |
| USD Revenue | 2.3 | (2.3) | 1.4 | 2.2 | (1.2) | (2.1) | 3.3 | 3.8 | 0.9 | (4.2) | 4.5 | 2.7 | 0.5 |
| INR Revenue | 4.9 | (2.3) | 1.3 | 2.8 | (0.4) | (2.3) | 3.7 | 4.3 | 1.9 | (2.0) | 3.3 | 5.2 | 2.2 |
| EBIT | 4.7 | (4.4) | 0.2 | 4.9 | (3.8) | (4.3) | 8.8 | 4.4 | 3.0 | (3.8) | 2.7 | 6.2 | 3.1 |
| Net profit | 9.4 | (7.0) | (3.0) | 4.5 | (1.7) | 30.5 | (20.1) | 2.2 | 4.6 | 3.3 | (1.6) | 6.4 | (9.6) |
| Margins (%) | | | | | | | | | | | | | |
| Gross margin | 30.7 | 30.5 | 30.5 | 30.7 | 29.8 | 29.5 | 30.9 | 30.5 | 30.3 | 30.2 | 30.9 | 30.8 | 31.0 |
| SGA | 9.2 | 9.5 | 9.6 | 9.5 | 9.3 | 9.4 | 9.8 | 9.4 | 8.9 | 9.2 | 10.1 | 9.7 | 9.8 |
| EBIT | 21.5 | 21.0 | 20.8 | 21.2 | 20.5 | 20.1 | 21.1 | 21.1 | 21.3 | 21.0 | 20.8 | 21.0 | 21.2 |
| PAT | 17.2 | 16.4 | 15.7 | 15.9 | 15.7 | 21.0 | 16.2 | 15.9 | 16.3 | 17.2 | 16.4 | 16.6 | 14.6 |

Source: Company, BOBCAPS Research

Fig 22 – Segmental Analysis

| INR mn | 3QFY23 | 4QFY23 | 1QFY24 | 2QFY24 | 3QFY24 | 4QFY24 | 1QFY25 | 2QFY25 | 3QFY25 | 4QFY25 | 1QFY26 | 2QFY26 | 3QFY26 |
|----------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| Revenues | | | | | | | | | | | | | |
| Financial Services | 112,350 | 108,180 | 106,610 | 107,050 | 107,830 | 100,100 | 108,160 | 111,560 | 115,890 | 116,140 | 117,960 | 123,200 | 128,170 |
| Retail | 54,800 | 55,370 | 55,130 | 59,130 | 56,490 | 54,290 | 54,280 | 54,460 | 57,460 | 54,400 | 56,510 | 56,390 | 58,290 |
| Communication | 47,100 | 44,110 | 44,410 | 44,630 | 44,210 | 46,660 | 47,440 | 48,790 | 46,880 | 47,980 | 50,970 | 53,970 | 55,180 |
| E and U | 49,570 | 48,250 | 48,890 | 49,570 | 51,210 | 50,680 | 52,200 | 55,460 | 56,350 | 53,080 | 57,420 | 59,450 | 60,160 |
| Manufacturing | 50,990 | 50,780 | 53,500 | 55,740 | 57,860 | 55,890 | 57,780 | 64,240 | 64,790 | 65,270 | 68,040 | 73,470 | 75,700 |
| Hi-Tech | 30,950 | 29,890 | 30,560 | 30,530 | 29,850 | 33,160 | 31,470 | 32,660 | 32,790 | 33,970 | 32,960 | 37,030 | 33,710 |
| Life Sciences | 26,950 | 26,810 | 27,490 | 30,500 | 29,540 | 27,620 | 28,660 | 30,040 | 31,950 | 27,650 | 27,450 | 28,630 | 32,670 |
| All other Segments | 10,470 | 11,020 | 12,740 | 12,790 | 11,220 | 10,830 | 13,160 | 12,650 | 11,530 | 10,760 | 11,480 | 12,760 | 10,910 |
| Total | 383,180 | 374,410 | 379,330 | 389,940 | 388,210 | 379,230 | 393,150 | 409,860 | 417,640 | 409,250 | 422,790 | 444,900 | 454,790 |
| QoQ Revenue Growth % | | | | | | | | | | | | | |
| Financial Services | 0.8 | (3.7) | (1.5) | 0.4 | 0.7 | (7.2) | 8.1 | 3.1 | 3.9 | 0.2 | 1.6 | 4.4 | 4.0 |
| Retail | 5.7 | 1.0 | (0.4) | 7.3 | (4.5) | (3.9) | 0.0 | 0.3 | 5.5 | (5.3) | 3.9 | (0.2) | 3.4 |
| Communication | 4.6 | (6.3) | 0.7 | 0.5 | (0.9) | 5.5 | 1.7 | 2.8 | (3.9) | 2.3 | 6.2 | 5.9 | 2.2 |
| E and U | 10.2 | (2.7) | 1.3 | 1.4 | 3.3 | (1.0) | 3.0 | 6.2 | 1.6 | (5.8) | 8.2 | 3.5 | 1.2 |
| Manufacturing | 8.8 | (0.4) | 5.4 | 4.2 | 3.8 | (3.4) | 3.4 | 11.2 | 0.9 | 0.7 | 4.2 | 8.0 | 3.0 |
| Hi-Tech | 4.2 | (3.4) | 2.2 | (0.1) | (2.2) | 11.1 | (5.1) | 3.8 | 0.4 | 3.6 | (3.0) | 12.3 | (9.0) |
| Life Sciences | 9.9 | (0.5) | 2.5 | 10.9 | (3.1) | (6.5) | 3.8 | 4.8 | 6.4 | (13.5) | (0.7) | 4.3 | 14.1 |
| All other Segments | (4.7) | 5.3 | 15.6 | 0.4 | (12.3) | (3.5) | 21.5 | (3.9) | (8.9) | (6.7) | 6.7 | 11.1 | (14.5) |
| Total | 4.9 | (2.3) | 1.3 | 2.8 | (0.4) | (2.3) | 3.7 | 4.3 | 1.9 | (2.0) | 3.3 | 5.2 | 2.2 |
| YoY Revenue Growth % | | | | | | | | | | | | | |
| Financial Services | 12.1 | 7.2 | 0.9 | (4.0) | (4.0) | (7.5) | 1.5 | 4.2 | 7.5 | 16.0 | 9.1 | 10.4 | 10.6 |
| Retail | 18.8 | 19.9 | 10.2 | 14.1 | 3.1 | (2.0) | (1.5) | (7.9) | 1.7 | 0.2 | 4.1 | 3.5 | 1.4 |
| Communication | 18.4 | 6.8 | (0.5) | (0.8) | (6.1) | 5.8 | 6.8 | 9.3 | 6.0 | 2.8 | 7.4 | 10.6 | 17.7 |
| E and U | 32.5 | 24.6 | 14.8 | 10.2 | 3.3 | 5.0 | 6.8 | 11.9 | 10.0 | 4.7 | 10.0 | 7.2 | 6.8 |
| Manufacturing | 41.7 | 33.1 | 28.2 | 19.0 | 13.5 | 10.1 | 8.0 | 15.2 | 12.0 | 16.8 | 17.8 | 14.4 | 16.8 |
| Hi-Tech | 20.6 | 12.8 | 8.7 | 2.8 | (3.6) | 10.9 | 3.0 | 7.0 | 9.8 | 2.4 | 4.7 | 13.4 | 2.8 |
| Life Sciences | 13.1 | 25.3 | 21.8 | 24.4 | 9.6 | 3.0 | 4.3 | (1.5) | 8.2 | 0.1 | (4.2) | (4.7) | 2.3 |
| All other Segments | 8.5 | 15.5 | 35.5 | 16.4 | 7.2 | (1.7) | 3.3 | (1.1) | 2.8 | (0.6) | (12.8) | 0.9 | (5.4) |
| Total | 20.2 | 16.0 | 10.0 | 6.7 | 1.3 | 1.3 | 3.6 | 5.1 | 7.6 | 7.9 | 7.5 | 8.5 | 8.9 |
| Segment Profit | | | | | | | | | | | | | |
| Financial Services | 26,780 | 26,000 | 25,450 | 25,790 | 22,600 | 19,410 | 26,120 | 28,600 | 26,790 | 29,480 | 29,730 | 30,590 | 32,360 |
| Retail | 16,460 | 16,340 | 16,290 | 16,740 | 17,150 | 18,640 | 17,510 | 17,680 | 19,750 | 16,400 | 16,910 | 17,200 | 18,670 |
| Communication | 10,420 | 9,580 | 9,840 | 10,350 | 8,600 | 8,100 | 7,960 | 8,920 | 8,180 | 8,360 | 8,800 | 10,170 | 9,360 |
| E and U | 14,570 | 13,020 | 12,900 | 13,520 | 14,500 | 14,310 | 15,570 | 14,350 | 15,280 | 15,770 | 14,370 | 15,060 | 14,930 |
| Manufacturing | 10,350 | 9,020 | 9,720 | 10,330 | 11,100 | 10,810 | 10,060 | 12,970 | 13,570 | 11,960 | 14,160 | 17,520 | 17,350 |
| Hi-Tech | 8,130 | 7,500 | 8,020 | 7,880 | 7,580 | 8,030 | 8,140 | 7,940 | 8,160 | 7,950 | 7,680 | 7,630 | 7,670 |
| Life Sciences | 6,840 | 7,050 | 7,020 | 7,990 | 7,660 | 6,320 | 6,110 | 6,140 | 8,190 | 6,170 | 5,540 | 5,340 | 6,980 |
| All other Segments | 120 | 1,470 | 1,400 | 1,800 | 2,180 | 2,220 | 2,900 | 1,490 | 1,230 | 2,650 | 2,240 | 1,840 | 670 |
| Total | 93,670 | 89,980 | 90,640 | 94,400 | 91,370 | 87,840 | 94,370 | 98,090 | 101,150 | 98,740 | 99,430 | 105,350 | 107,990 |
| Segment Profit Margin (%) | | | | | | | | | | | | | |
| Financial Services | 23.8 | 24.0 | 23.9 | 24.1 | 21.0 | 19.4 | 24.1 | 25.6 | 23.1 | 25.4 | 25.2 | 24.8 | 25.2 |
| Retail | 30.0 | 29.5 | 29.5 | 28.3 | 30.4 | 34.3 | 32.3 | 32.5 | 34.4 | 30.1 | 29.9 | 30.5 | 32.0 |
| Communication | 22.1 | 21.7 | 22.2 | 23.2 | 19.5 | 17.4 | 16.8 | 18.3 | 17.4 | 17.4 | 17.3 | 18.8 | 17.0 |
| E and U | 29.4 | 27.0 | 26.4 | 27.3 | 28.3 | 28.2 | 29.8 | 25.9 | 27.1 | 29.7 | 25.0 | 25.3 | 24.8 |
| Manufacturing | 20.3 | 17.8 | 18.2 | 18.5 | 19.2 | 19.3 | 17.4 | 20.2 | 20.9 | 18.3 | 20.8 | 23.8 | 22.9 |
| Hi-Tech | 26.3 | 25.1 | 26.2 | 25.8 | 25.4 | 24.2 | 25.9 | 24.3 | 24.9 | 23.4 | 23.3 | 20.6 | 22.8 |
| Life Sciences | 25.4 | 26.3 | 25.5 | 26.2 | 25.9 | 22.9 | 21.3 | 20.4 | 25.6 | 22.3 | 20.2 | 18.7 | 21.4 |
| All other Segments | 1.1 | 13.3 | 11.0 | 14.1 | 19.4 | 20.5 | 22.0 | 11.8 | 10.7 | 24.6 | 19.5 | 14.4 | 6.1 |
| Total | 24.4 | 24.0 | 23.9 | 24.2 | 23.5 | 23.2 | 24.0 | 23.9 | 24.2 | 24.1 | 23.5 | 23.7 | 23.7 |

Source: Company, BOBCAPS Research

Fig 23 – Key Metrics

| Key Metrics | 3QFY23 | 4QFY23 | 1QFY24 | 2QFY24 | 3QFY24 | 4QFY24 | 1QFY25 | 2QFY25 | 3QFY25 | 4QFY25 | 1QFY26 | 2QFY26 | 3QFY26 |
|---|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|
| P and L (Rs mn) | | | | | | | | | | | | | |
| Revenue | 383,180 | 374,410 | 379,330 | 389,940 | 388,210 | 379,230 | 393,150 | 409,860 | 417,640 | 409,250 | 422,790 | 444,900 | 454,790 |
| EBITDA | 82,420 | 78,770 | 78,910 | 82,740 | 79,610 | 76,210 | 82,880 | 86,490 | 89,120 | 85,750 | 88,030 | 93,530 | 96,440 |
| PAT | 65,860 | 61,280 | 59,450 | 62,120 | 61,060 | 79,690 | 63,680 | 65,060 | 68,060 | 70,330 | 69,210 | 73,640 | 66,540 |
| Vertical Mix (%) | | | | | | | | | | | | | |
| Manufacturing and Hi-Tech | 21.4 | 21.5 | 22.2 | 22.1 | 22.6 | 23.4 | 22.7 | 23.7 | 23.4 | 24.2 | 23.9 | 24.8 | 24.1 |
| Insurance Finance and Banking | 29.3 | 28.9 | 28.1 | 27.5 | 27.8 | 26.4 | 27.5 | 27.2 | 27.8 | 28.4 | 27.9 | 27.7 | 28.2 |
| Telecom | 12.3 | 11.8 | 11.7 | 11.4 | 11.4 | 12.3 | 12.1 | 11.9 | 11.2 | 11.7 | 12.0 | 12.1 | 12.1 |
| Retailing & CPG | 14.3 | 14.8 | 14.5 | 15.2 | 14.6 | 14.3 | 13.8 | 13.3 | 13.8 | 13.3 | 13.4 | 12.7 | 12.8 |
| Others (utilities, logistic, transportation, etc) | 15.7 | 15.8 | 16.3 | 16.0 | 16.1 | 16.3 | 16.6 | 16.6 | 16.2 | 15.6 | 16.3 | 16.3 | 15.6 |
| Life Sciences | 7.0 | 7.2 | 7.2 | 7.8 | 7.6 | 7.3 | 7.3 | 7.3 | 7.6 | 6.8 | 6.5 | 6.4 | 7.2 |
| Geographic Mix (%) | | | | | | | | | | | | | |
| North America | 62.0 | 61.0 | 60.8 | 61.1 | 59.0 | 59.6 | 58.9 | 57.4 | 58.4 | 57.1 | 56.5 | 56.3 | 55.9 |
| Europe | 25.8 | 27.0 | 26.8 | 26.5 | 28.2 | 28.6 | 28.4 | 29.8 | 29.8 | 31.2 | 31.5 | 31.7 | 32.7 |
| India | 2.4 | 2.6 | 2.7 | 2.8 | 2.4 | 2.2 | 3.1 | 3.1 | 3.1 | 2.9 | 2.9 | 3.1 | 2.8 |
| Rest of the world | 9.8 | 9.4 | 9.7 | 9.6 | 10.4 | 9.6 | 9.6 | 9.7 | 8.7 | 8.8 | 9.1 | 8.9 | 8.6 |
| Utilization (%) (including Trainees) | 77.1 | 76.9 | 78.9 | 80.4 | 81.7 | 82.0 | 83.9 | 84.3 | 83.4 | 81.9 | 82.7 | 82.2 | 80.0 |
| Utilization (%) (Excluding Trainees) | 81.7 | 80.0 | 81.1 | 81.8 | 82.7 | 83.5 | 85.3 | 85.9 | 86.0 | 84.9 | 85.2 | 85.1 | 84.1 |
| Effort Mix (%) | | | | | | | | | | | | | |
| Onsite | 24.5 | 24.6 | 24.7 | 24.6 | 24.4 | 24.2 | 23.9 | 24.1 | 24 | 23.6 | 23.6 | 23.2 | 23.1 |
| Offshore | 75.5 | 75.4 | 75.3 | 75.4 | 75.6 | 75.8 | 76.1 | 75.9 | 76 | 76.4 | 76.4 | 76.8 | 76.9 |
| Clients Concentration (%) | | | | | | | | | | | | | |
| Top client | NA | NA | NA | NA | NA | NA | NA | NA | NA | NA | NA | NA | NA |
| Top 5 clients | 13.1 | 13.0 | 13.4 | 13.3 | 13.4 | 13.6 | 13.5 | 13.7 | 12.7 | 13.1 | 13.2 | 13.0 | 12.8 |
| Top 10 clients | 20.5 | 20.1 | 20.4 | 19.9 | 20.0 | 20.4 | 20.9 | 20.9 | 19.9 | 20.7 | 20.8 | 20.7 | 20.6 |
| Number of Clients | | | | | | | | | | | | | |
| \$1m+ | 912 | 922 | 940 | 951 | 944 | 959 | 987 | 985 | 997 | 992 | 1,011 | 1,012 | 1,012 |
| \$10m+ | 294 | 298 | 312 | 312 | 308 | 315 | 309 | 307 | 301 | 309 | 317 | 322 | 326 |
| \$50m+ | 79 | 75 | 79 | 80 | 82 | 83 | 84 | 86 | 89 | 85 | 85 | 85 | 84 |
| \$100m+ | 38 | 40 | 38 | 39 | 40 | 40 | 40 | 41 | 41 | 39 | 41 | 41 | 41 |
| Employees | 346,845 | 343,234 | 336,294 | 328,764 | 322,663 | 317,240 | 315,332 | 317,788 | 323,379 | 323,578 | 323,788 | 331,991 | 337,034 |
| Net addition (QoQ) | 1,627 | (3,611) | (6,940) | (7,530) | (6,101) | (5,423) | (1,908) | 2,456 | 5,591 | 199 | 210 | 8,203 | 5,043 |
| Attrition (consolidated)(%) | 24.3 | 20.9 | 17.3 | 14.6 | 12.9 | 12.6 | 12.7 | 12.9 | 13.7 | 14.1 | 14.4 | 14.3 | 12.3 |
| Profit and Loss Statement (in mn USD) | | | | | | | | | | | | | |
| Revenue | 4,659 | 4,554 | 4,617 | 4,718 | 4,663 | 4,564 | 4,714 | 4,894 | 4,939 | 4,730 | 4,941 | 5,076 | 5,099 |
| EBIT | 1,001 | 957 | 961 | 1,000 | 956 | 917 | 994 | 1,033 | 1,053 | 992 | 1,028 | 1,065 | 937 |
| PAT | 800 | 745 | 724 | 751 | 734 | 959 | 764 | 778 | 806 | 814 | 809 | 840 | 748 |
| Productivity Metrics | | | | | | | | | | | | | |
| Per Capita (Annualised) | | | | | | | | | | | | | |
| Revenue | 53,730 | 53,072 | 54,916 | 57,403 | 57,806 | 57,546 | 59,797 | 61,601 | 61,092 | 58,471 | 61,040 | 61,158 | 60,516 |
| EBIT | 11,544 | 11,153 | 11,430 | 12,167 | 11,851 | 11,562 | 12,609 | 13,002 | 13,025 | 12,263 | 12,700 | 12,832 | 11,121 |
| PAT | 9,226 | 8,682 | 8,612 | 9,137 | 9,099 | 12,092 | 9,691 | 9,793 | 9,970 | 10,062 | 9,994 | 10,121 | 8,877 |
| Direct and Opex cost per capita | 42,186 | 41,919 | 43,486 | 45,236 | 45,955 | 45,984 | 47,188 | 48,598 | 48,067 | 46,208 | 48,340 | 48,327 | 49,396 |
| QoQ Growth | | | | | | | | | | | | | |
| (In USD terms) | | | | | | | | | | | | | |
| Revenue (%) | 2 | (2) | 1 | 2 | (1) | (2) | 3 | 4 | 1 | (4) | 4 | 3 | 0 |
| EBIT (%) | 2 | (4) | 0 | 4 | (4) | (4) | 8 | 4 | 2 | (6) | 4 | 4 | (12) |
| PAT (%) | 7 | (7) | (3) | 4 | (2) | 31 | (20) | 2 | 4 | 1 | (1) | 4 | (11) |

Source: Company, BOBCAPS Research

Financials

Income Statement

| Y/E 31 Mar (Rs mn) | FY24A | FY25A | FY26E | FY27E | FY28E |
|----------------------------|------------------|------------------|------------------|------------------|------------------|
| Total revenue | 1,536,710 | 1,629,900 | 1,779,304 | 1,921,248 | 2,052,580 |
| EBITDA | 364,250 | 392,350 | 422,172 | 450,526 | 481,524 |
| Depreciation | 46,780 | 48,110 | 48,475 | 51,874 | 55,420 |
| EBIT | 317,470 | 344,240 | 373,698 | 398,652 | 426,104 |
| Net interest inc./(exp.) | (4,690) | (4,160) | (4,110) | (4,000) | (4,000) |
| Other inc./(exp.) | 47,110 | 35,990 | 25,138 | 16,405 | 24,339 |
| Exceptional items | 0 | 0 | 0 | 0 | 0 |
| EBT | 359,890 | 376,070 | 394,725 | 411,057 | 446,443 |
| Income taxes | 97,410 | 108,570 | 110,864 | 114,155 | 123,982 |
| Extraordinary items | 0 | 0 | 0 | 0 | 0 |
| Min. int./Inc. from assoc. | 160 | 370 | 260 | 0 | 0 |
| Reported net profit | 262,320 | 267,130 | 283,602 | 296,902 | 322,461 |
| Adjustments | 0 | 0 | 0 | 0 | 0 |
| Adjusted net profit | 262,320 | 267,130 | 283,602 | 296,902 | 322,461 |

Balance Sheet

| Y/E 31 Mar (Rs mn) | FY24A | FY25A | FY26E | FY27E | FY28E |
|---------------------------------|------------------|------------------|------------------|------------------|------------------|
| Accounts payables | 39,560 | 41,640 | 48,260 | 48,260 | 48,260 |
| Other current liabilities | 330,420 | 372,110 | 435,338 | 465,048 | 495,651 |
| Provisions | 17,960 | 14,750 | 17,608 | 18,911 | 20,253 |
| Debt funds | 0 | 0 | 0 | 0 | 0 |
| Other liabilities | 105,590 | 98,500 | 99,970 | 99,970 | 99,970 |
| Equity capital | 20,710 | 20,730 | 19,740 | 19,740 | 19,740 |
| Reserves & surplus | 863,900 | 941,300 | 638,126 | 727,196 | 823,935 |
| Shareholders' fund | 884,610 | 962,030 | 657,866 | 746,936 | 843,675 |
| Total liab. and equities | 1,378,140 | 1,489,030 | 1,259,042 | 1,379,126 | 1,507,809 |
| Cash and cash eq. | 147,860 | 244,550 | 20,309 | 81,895 | 150,068 |
| Accounts receivables | 301,930 | 311,580 | 361,932 | 388,709 | 416,291 |
| Inventories | 0 | 0 | 0 | 0 | 0 |
| Other current assets | 398,700 | 375,470 | 357,647 | 379,525 | 402,061 |
| Investments | 246,230 | 235,410 | 158,100 | 158,100 | 158,100 |
| Net fixed assets | 128,180 | 128,000 | 132,101 | 140,207 | 148,810 |
| CWIP | 0 | 0 | 0 | 0 | 0 |
| Intangible assets | 87,000 | 128,720 | 147,070 | 147,070 | 147,070 |
| Deferred tax assets, net | 4,540 | 11,080 | 17,400 | 17,400 | 17,400 |
| Other assets | 63,700 | 54,220 | 64,484 | 66,220 | 68,007 |
| Total assets | 1,378,140 | 1,489,030 | 1,259,042 | 1,379,126 | 1,507,809 |

Cash Flows

| Y/E 31 Mar (Rs mn) | FY24A | FY25A | FY26E | FY27E | FY28E |
|------------------------------------|------------------|------------------|------------------|------------------|------------------|
| Cash flow from operations | 255,420 | 373,630 | 359,160 | 333,397 | 361,919 |
| Capital expenditures | (34,060) | (89,650) | (70,925) | (59,980) | (64,023) |
| Change in investments | (48,150) | 13,230 | 79,270 | 0 | 0 |
| Other investing cash flows | 0 | 0 | 0 | 0 | 0 |
| Cash flow from investing | (82,210) | (76,420) | 8,345 | (59,980) | (64,023) |
| Equities issued/Others | 0 | 0 | (180,000) | 0 | 0 |
| Debt raised/repaid | 0 | 0 | 0 | 0 | 0 |
| Interest expenses | (4,690) | (4,160) | (4,110) | (4,000) | (4,000) |
| Dividends paid | (190,400) | (178,111) | (165,716) | (207,831) | (225,722) |
| Other financing cash flows | 0 | 0 | 0 | 0 | 0 |
| Cash flow from financing | (195,090) | (182,271) | (349,826) | (211,831) | (229,722) |
| Chg in cash & cash eq. | 26,120 | 96,690 | (224,241) | 61,586 | 68,174 |
| Closing cash & cash eq. | 147,850 | 244,550 | 20,309 | 81,895 | 150,068 |

Per Share

| Y/E 31 Mar (Rs) | FY24A | FY25A | FY26E | FY27E | FY28E |
|----------------------|-------|-------|-------|-------|-------|
| Reported EPS | 63.4 | 64.5 | 69.1 | 73.9 | 80.3 |
| Adjusted EPS | 63.3 | 64.4 | 69.0 | 73.8 | 80.2 |
| Dividend per share | 46.0 | 43.0 | 40.5 | 51.8 | 56.2 |
| Book value per share | 213.7 | 232.2 | 163.9 | 186.0 | 210.1 |

Valuations Ratios

| Y/E 31 Mar (x) | FY24A | FY25A | FY26E | FY27E | FY28E |
|----------------|-------|-------|-------|-------|-------|
| EV/Sales | 4.4 | 4.2 | 3.8 | 3.5 | 3.3 |
| EV/EBITDA | 18.4 | 17.3 | 15.9 | 14.7 | 13.9 |
| Adjusted P/E | 25.3 | 24.9 | 23.2 | 21.7 | 20.0 |
| P/BV | 7.5 | 6.9 | 9.8 | 8.6 | 7.6 |

DuPont Analysis

| Y/E 31 Mar (%) | FY24A | FY25A | FY26E | FY27E | FY28E |
|------------------------------|-------------|-------------|-------------|-------------|-------------|
| Tax burden (Net profit/PBT) | 72.9 | 71.1 | 71.9 | 72.2 | 72.2 |
| Interest burden (PBT/EBIT) | 113.4 | 109.2 | 105.6 | 103.1 | 104.8 |
| EBIT margin (EBIT/Revenue) | 20.7 | 21.1 | 21.0 | 20.7 | 20.8 |
| Asset turnover (Rev./Avg TA) | 116.6 | 113.7 | 129.5 | 145.7 | 142.2 |
| Leverage (Avg TA/Avg Equity) | 1.6 | 1.6 | 1.7 | 1.9 | 1.8 |
| Adjusted ROAE | 32.0 | 29.0 | 35.0 | 42.3 | 40.5 |

Ratio Analysis

| Y/E 31 Mar | FY24A | FY25A | FY26E | FY27E | FY28E |
|-----------------------|-------|-------|-------|-------|-------|
| YoY growth (%) | | | | | |
| Revenue | 4.7 | 6.1 | 9.2 | 8.0 | 6.8 |
| EBITDA | 3.7 | 7.7 | 7.6 | 6.7 | 6.9 |
| Adjusted EPS | 10.0 | 1.7 | 7.2 | 7.0 | 8.6 |

Profitability & Return ratios (%)

| | | | | | |
|------------------------|------|------|------|------|------|
| EBITDA margin | 23.7 | 24.1 | 23.7 | 23.4 | 23.5 |
| EBIT margin | 20.7 | 21.1 | 21.0 | 20.7 | 20.8 |
| Adjusted profit margin | 17.1 | 16.4 | 15.9 | 15.5 | 15.7 |
| Adjusted ROAE | 31.9 | 28.9 | 35.0 | 42.3 | 40.5 |
| ROCE | 28.2 | 26.5 | 33.2 | 41.0 | 38.7 |

Working capital days (days)

| | | | | | |
|-------------|-----|-----|-----|-----|-----|
| Receivables | 105 | 102 | 104 | 104 | 104 |
| Inventory | NA | NA | NA | NA | NA |
| Payables | 9 | 9 | 10 | 9 | 8 |

Ratios (x)

| | | | | | |
|-----------------------------|--------------|--------------|------------|--------------|--------------|
| Gross asset turnover | 12.0 | 12.7 | 13.5 | 13.7 | 13.8 |
| Current ratio | 2.2 | 2.2 | 1.5 | 1.6 | 1.7 |
| Net interest coverage ratio | NA | NA | NA | NA | NA |
| Adjusted debt/equity | (0.2) | (0.3) | 0.0 | (0.1) | (0.2) |

Source: Company, BOBCAPS Research | Note: TA = Total Assets

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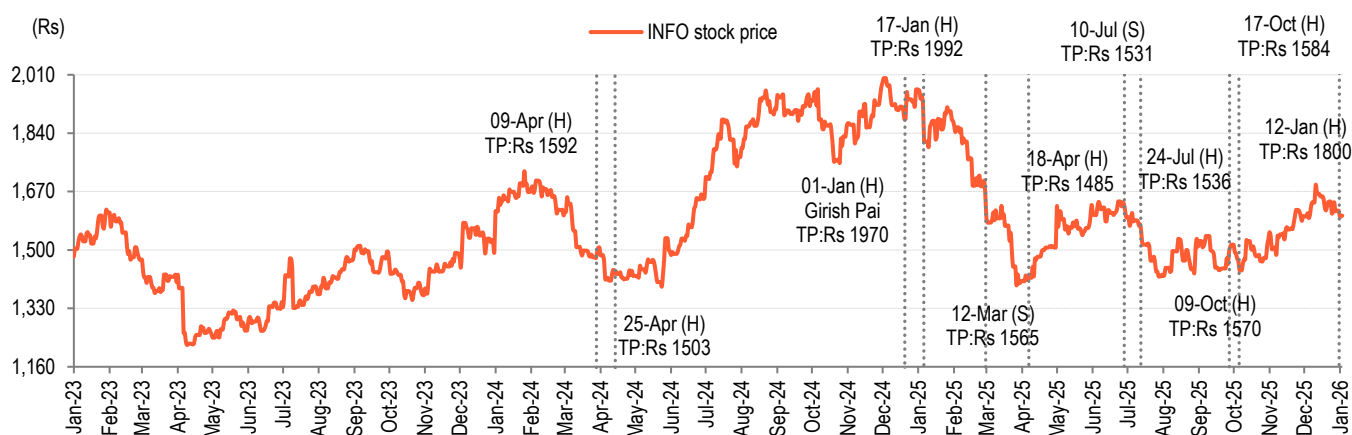
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SELL – Expected return <-6%

Note: Recommendation structure changed with effect from 21 June 2021

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