



HCL TECHNOLOGIES

IT Services

EBIT Margin guidance lowering the big negative

- Against the aspiration to move margin higher at its August 2024 analyst meet, the lower guidance for FY26 has come as a disappointment
- Says not impacted by macro issues as much as anticipated at the beginning of 1Q leading to upping of lower end of revenue guidance
- Negative margin surprises over the years have been one the reasons for our lower Target PE multiple. Retain our SELL rating

Direction of margin guidance contrary to analyst meet aspiration: During August 2024 analyst meet, HCLT had indicated its aspiration to move up EBIT margin from the 18-19% (FY22-FY25) that it has been clocking to a higher number. However, regression to a lower number is a negative development. While some of the costs connected with the lowering are indicated to be one off, we believe these are integral to the services business and can't be called strictly one off.

TCV at US\$1.8bn is also a disappointment. Here too HCLT at its analyst meet a year back had indicated its dissatisfaction of being stuck at US\$2-2.5bn on a quarterly basis and wanted it to move higher so that revenue growth could accelerate. While it is indicating that some of the large deals from 1Q were pushed into 2Q and it also won a large vendor consolidation deal in FS vertical in 2Q pointing to a spike in TCV in 2QFY26, it remains to be seen of TCV (all net new) would be higher for FY26 on a YoY basis.

Demand commentary is better than that of TCS: While TCS indicated macro deterioration (towards the latter part of the quarter) for the weaker performance in 1Q (by 100bps on a QoQ basis in the international business), HCLT stated that demand did not deteriorate as much as it had feared at the beginning of 1Q. And hence the rise of the revenue guidance at the lower end to 3-5% from the 2-5% it indicated three months back.

HCL Software disappoints: While some parts of the street (including us) had the view that HCL Software will be the path breaking initiative of HCLT to break away from the head count led model, the growth has disappointed for multiple yeas now. It has not been the serious value generator that we thought it would turn out to be.

Cut estimates for FY26-FY28: More so for FY26 due to the big EBIT margin cut. Broadly retain the USD revenue and EBIT margin in FY26/FY27. Retain our target 10% PE multiple discount to our sector benchmark TCS and use a Target PE of 19.2x on June 27 EPS. The target price is lowered a tad. Retain our 'SELL' rating on the stock. 15 July 2025

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Key changes

	Target	Rating	
	▼	<►	
Ticke	er/Price	HCLT IN/Rs 1,620	
Mark	et cap	US\$ 51.1bn	
Free	float	39%	
3M A	NDV	US\$ 51.0mn	
52wk	high/low	Rs 2,012/Rs 1,303	
Prom	noter/FPI/DII	61%/19%/16%	

Source: NSE | Price as of 14 Jul 2025

Key financials

Y/E 31 Mar	FY25A	FY26E	FY27E
Total revenue (Rs mn)	1,170,550	1,244,186	1,342,442
EBITDA (Rs mn)	255,050	262,332	291,816
Adj. net profit (Rs mn)	173,910	170,708	192,362
Adj. EPS (Rs)	64.1	62.9	70.9
Consensus EPS (Rs)	64.1	67.3	73.8
Adj. ROAE (%)	25.2	24.4	27.3
Adj. P/E (x)	25.3	25.7	22.8
EV/EBITDA (x)	16.9	16.5	14.8
Adj. EPS growth (%)	10.8	(1.8)	12.7
Source: Company, Bloomberg, B	OBCAPS Resea	arch	

Stock performance



Source: NSE





Key Points from the quarter and the earnings call

- Revenue stood at US\$3,545mn. Declined 0.8% QoQ (in line with our estimates of 1.0% CC decline QoQ) and grew 3.7% YoY in CC terms
 - YoY growth driven by technology and services, telecom and media, retail and CPG, and financial services verticals
 - Technology and services vertical growth significantly contributed by ramp-up in March
 - Geographic growth driven by Europe and ROW
 - Overall environment stable with variations across verticals; did not deteriorate as feared at the beginning of the quarter
- Services revenue stood at US\$3,227mn, declined 0.1% QoQ and grew 4.5% YoY in CC terms; Software revenue stood at US\$330mn, declined 3% YoY in CC terms
- IT and business services grew 3% YoY; Engineering and R&D services grew 11.8% YoY
- USA grew 0.5% YoY, Europe 9.6% YoY, RoW 15% YoY, and India 1.3% YoY CC terms
- Top verticals (YoY CC growth): technology and services: 13.7%, telecom and media: 13%, retail and CPG: 8.2%, and financial services: 6.8%
- EBIT stood at US\$578mn, 16.3% of revenue (against our estimate of 17.5%). This
 has been the biggest negative surprise in the quarter.
- EBIT Margin dropped 161 bps QoQ.
 - Impact on margins by Sales and marketing investments: 30 bps; Lower utilization due to specialized hiring and skill/location mismatch: 80 bps; Client bankruptcy: 30 bps; Lower software share in revenue mix: 20 bps
 - o No margin benefit from Forex due to offsetting factors
 - o Project Ascent helped offset increased average resource cost
- Net income stood at US\$450mn, 12.7% of revenue
- Utilization dropped due to capacity building in March for specialized skills and large deal ramp-up delays
- Ramp-down in automotive and inability to redeploy people due to skill and location mismatch impacted utilization
- Continued investments in AI and go-to-market capabilities despite margin pressure
- Accelerated generative AI and platform investments due to growth momentum
- Employee count at 223,151, reduction of 269 QoQ. IT services voluntary attrition (LTM) at 12.8%



- Net new bookings at US\$1.8bn in 1Q. This was the second big disappointment.
 Expected a number between US\$2-2.5bn. But we believe it is a timing issue. Won large consolidation deal in financial services in 2QFY26, not included in 1Q TCV
- Large deals expected in 1Q moved to 2Q due to non macro factors like procedural delays.
- Bookings balanced across service lines, geographies, and verticals. Portfolio becoming more balanced over time
- Increased wins in digital business and engineering services aligned with mediumterm roadmap

Guidance

- FY26 revenue guidance raised to 3%–5% in constant currency. This was against 2-5% indicated three months back (Includes 100bps of inorganic). The lower end was raised as 1Q performance was better than the company's own expectations and expects better performance throughout the rest of the year.
- EBIT guidance adjusted to 17%–18% due to Q1 impact, investments, and restructuring plans. The 100 bps drop in margin guidance is explained by
 - 1Q margin being 80 bps lower than last year. So that itself would hurt the full year margins by 20 bps
 - Higher S&M investment would cost 30 bps
 - lower Utilization due to slower than expected ramp up of specialized hiring in March to cost 10-20 bps
 - restructuring costs of 30-40 bps

Demand Environment

- HCLT stated that the environment remained stable at an overall level, while there
 were some variations across verticals, and it did not deteriorate as feared at the
 start of the quarter. This is different from the view expressed by TCS just a few
 days back during its 1Q analysis.
- Discretionary spending varies across verticals: Financial services and technology are showing promise; Public services and telecom are stable; Stress seen in manufacturing driven by auto, life sciences, retail & CPG segments
- The pipeline continues to remain strong; Healthy demand for efficiency-led deals
- Digital business is seeing several large deals due to an engineering-led approach and strong client conviction of AI propositions and data and AI capabilities
- Clients are continuing to look for AI-led transformational propositions in software development and IT operation services
 - Share of AI and GenAI continue to grow as they become central to nearly every deal



 Agentic AI is gaining traction, especially in operational efficiency and accelerating application modernization programs

Other Points

- While full year margin expected in 17%–18% range; exit margins to reach last year's levels on a YoY basis as
 - Utilization gap to significantly moderate in 2Q; margins expected to align by 3Q
 - o Restructuring costs to be mostly incurred in 2Q, with minor portion in 3Q
- 6% sequential growth in Tech vertical was driven by one large conversational Albased contact center transformation deal onboarded in March. Ramp-up for the deal is gradual; expected to be fully optimized by 3Q
- Al adoption driving needs for data center modernization. HCLTech launched cognitive infrastructure proposition; early wins seen
- GenAl and go-to-market investments expected to continue through FY26.
 Expectation is that these costs will normalize in FY27 as growth catches up. SG&A as a percentage of revenue expected to return to normal levels in FY27. FY27 margins anticipated to improve and revert toward previous expectations
- Restructuring driven by past acquisition cost rationalization and automotive rampdown with offshore shift. Some headcount released due to productivity gains is not redeployable due to skill mismatch and automation. Industry evolution and changing service models also contributing. Future impact expected to moderate with proactive upskilling and planning
- HCLT is calibrating fresher intake by focusing on specialized skills rather than just volumes. Those specialized skills are being paid 3-4x the normal people with normal skills. While the fresher intake is expected to be much larger than the ~7500 made in FY25, about 15-20% will be for specialized skills.
- Lower utilization impact was mainly due to: Ramp-up of new hires in March not yet fully productive. People released due to productivity gains but not immediately redeployed. Ongoing decline in automotive business is reducing demand for certain skills. This caused a decoupling between revenue growth and headcount changes, leading to some underutilized resources despite overall people count aligning with revenue trends.
- The collaboration with OpenAl offers three main benefits: 1. Partnering to serve OpenAl's customers by helping with their forward engineering and driving OpenAl adoption. 2. Internal adoption within the company to boost productivity. 3. Enhancing existing solutions by integrating OpenAl's models for co-selling in the market.
- No unexpected pricing pressure EBIT from clients. Renewals come with competitive pressures, so proactive discussions happen to optimize costs using Aldriven productivity. This sometimes leads to lower revenue but is offset by increased wallet share with clients
- GenAI-driven productivity gains will disrupt some areas like contact centers and BPM significantly but also spur modernization-led growth, moderating the overall impact



We have an underweight stance on Indian IT services.

We reinitiated coverage on the Indian IT Services with an Underweight stance through a report on 1 January 2025 (Slow is the (new/old) normal).and reiterated that view with an update on 12th March 2025 (FY26 unlikely to be better than FY25). We also put out a recent update (Uncertainty stays and 'eating the tariff' may impact even FY27) where we indicate we believe the tariff decisions of 7 July 2025 on 14 countries, post the 90-day pause, prolongs the current phase of uncertainty.

Consequently, we see Tier-1 growth to remain at low single digit level for FY26 and 'eating the tariff' may lead to adverse impact on FY27

While both earnings and PE multiples have corrected since 1 Jan 2025, we believe the industry's structural organic revenue growth from here on will be lower than the ~7% CAGR seen during FY15-FY20, possibly ~5% CAGR over FY25-FY30 in constant currency (CC) terms.

Multiple speed breakers post FY25 drive our Underweight stance

Trump policies raise uncertainty: The tariffs, the higher fiscal deficit from the 'one big, beautiful bill' (OBBB), the crackdown on illegal immigration, DOGE, etc all point to uncertainty in the coming days which may delay decision making

Higher for longer interest rate environment: One of the reasons for optimism around the Indian IT Services sector in late 2024 had been the view that the US would achieve a soft landing in 2025 and that Fed Funds rate would be gradually lowered from the peak of 5.25-5.5%, driven by lower inflation. This, the market felt, was the apt environment for a broader pick up in discretionary spending beyond that of North American BFSI sector, especially after two muted years when the constant refrain from vendors for the weak growth was of 'macro uncertainty'.

Lately, based on inflation prints and fears of a higher fiscal deficit, US 10-year yields have remained firm. There are fears that sustained high interest rates could reduce IT outsourcing demand, particularly in sectors like BFSI and Telecom, and dampen US demand in areas like housing, autos and retail.

Covid-induced pull forward of demand requires a multi-year unwind. We think there were excesses during the compressed transformation phase which are yet to be fully unwound.

Gen AI and GCCs are going to disrupt growth: We also believe that AI/Gen AI will lead to compression of revenue for the industry in the next 24-36 months as companies self-cannibalize to hold on to their existing clients. We also believe that the rapid growth of the GCCs is a threat to outsourcing. While there seems to be collaboration between the outsourcers and their clients in setting up these GCCs, there will be growth discontinuity when the business is insourced at some point.

Massive hyper scaler AI capex should accentuate re-alignment in IT spend:

Software players, including hyper scalers, are increasing capex on AI-related data centres. This will drive higher pricing, forcing enterprises to allocate more IT spend to



cloud/SaaS and move it away from the those who have lower bargaining power – the global IT services players.

Higher competition: Indian Tier-1 companies now face higher competition from Accenture (especially as it loses business due to DOGE), Tier-2 players, and Cognizant, likely slowing their growth compared to FY15-FY20. This is besides the fact that by FY25, Tier-1 revenue will reach US\$ 85bn, double that in FY15. Due to the higher base now, growth may not be as rapid.

Weak TCV: The weaker TCV for most players in FY25 (YoY) and lack of any mega deal announcements in recent quarters points to a brewing growth problem for FY26. Many of the large companies like TCS, INFO and HCLT will also grapple with large contributions to incremental revenue by a set of large clients in FY25 or the need to set off large pass-through items.

How we are valuing companies: We are using PE methodology and using TCS as our industry benchmark. The target PE used for TCS now is 21.3x, which is the average PE multiple of TCS over the last 10 years less 0.5SD. Through our choice of the benchmark Target PE multiple, we seek to capture the probability of downside risks to consensus growth expectations for FY26/FY27, especially due to Trump 2.0 proposals.

Tier- 2 valuation reflects growth gap with Tier-1

The Tier-2 set have been taking away market share from the Tier-1 set due to better execution and due to their smaller size. And unlike in the past cycles, they have performed better than the Tier-1 largely due to better management teams.

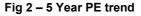
However, the current PE premium to Tier-1s is excessive as we believe that to deliver on the high consensus revenue growth expectations, they may be taking on more cost takeout projects which are likely to impact their margins adversely.

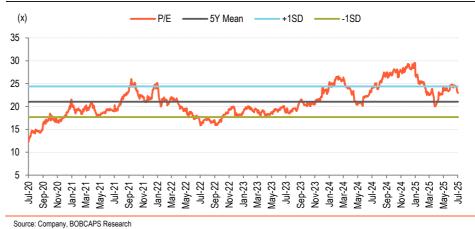


Fig 1 – Quarterly Results: comparison of actuals with estimates

Y/E March (Rsbn)	1QFY25	4QFY25	1QFY26	YoY (%)	QoQ (%)	1QFY26E	Dev (%)
Net Sales (USD mn)	3,364	3,498	3,545	5.4	1.3	3,529	0.5
Net Sales	281	302	303	8.2	0.3	305	(0.6)
Employee Costs	184	197	201	9.6	2.0	199	0.9
Gross margin % of Sales	34.5	34.7	33.7			34.7	
SG&A	39	40	42	7.4	4.1	40	3.6
% of Sales	13.9	13.3	13.8			13.2	
Depreciation and Amortisation	10	10	11	9.5	5.1	12	(9.1)
% of Sales	3.6	3.4	3.6			3.9	
EBIT	48.0	54.4	49.4	3.0	(9.2)	53.4	(7.5)
EBIT Margin (%)	17.1	18.0	16.3			17.5	
Other Income	8	3	2	(70.9)	(18.8)	3	(18.8)
Forex Gain/(Loss)	1	(0)	0			(0)	
PBT	57	57	52	(9.1)	(9.5)	56	(7.9)
Provision for Tax	14	14	13	(7.1)	(5.7)	14	(4.0)
Effective Tax Rate	25.4	24.9	25.9			24.9	
Minority share in Profit / Loss	0	0	0			0	
One time Bonus and DTL for Goodwill	0	0	0			0	
PAT (Reported)	42.6	43.1	38.4	(9.7)	(10.8)	42.3	(9.2)
NPM (%)	15.2	14.2	12.7			13.9	

Source: Company, BOBCAPS Research







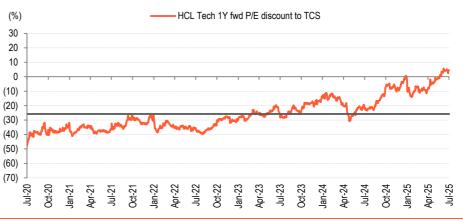




Fig 4 – Revised Estimates

		New			Old			Change (%)	
	FY26E	FY27E	FY28E	FY26E	FY27E	FY28E	FY26E	FY27E	FY28E
INR/USD	86.7	89.3	91.1	87.3	89.3	91.1	(0.7)	-	-
USD Revenue (USD mn)	14,356	15,039	16,082	14,091	15,003	16,050	1.9	0.2	0.2
USD Revenue Growth (%)	3.7	4.8	6.9	1.8	6.5	7.0			
Revenue (Rsbn)	1,244	1,342	1,465	1,229	1,339	1,461	1.2	0.2	0.2
EBIT (Rsbn)	218	247	270	230	248	271	(5.3)	(0.2)	(0.4)
EBIT Margin (%)	17.5	18.4	18.4	18.7	18.5	18.5			
PAT (Rsbn)	171	192	209	182	195	213	(6.3)	(1.5)	(1.7)
FDEPS (Rs)	62.9	70.9	77.1	67.1	71.9	78.4	(6.2)	(1.4)	(1.6)

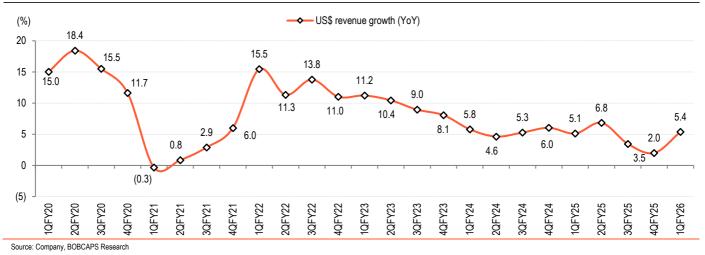
Source: Company, BOBCAPS Research

Fig 5 – P&L at a glance

YE March	FY13	FY14	FY15	FY16*	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25E	FY26E	FY27E	FY28E
Average INR/USD	54.9	61.5	62.4	66.3	67.0	64.5	69.9	72.2	74.2	74.6	80.6	82.8	84.6	86.7	89.3	91.1
Net Sales (USD mn)	4,686	5,360	5,952	4,698	6,975	7,838	8,633	9,936	10,175	11,481	12,586	13,270	13,840	14,356	15,039	16,082
YoY Growth (%)		14.4	11.1	(21.1)	48.5	12.4	10.1	15.1	2.4	12.8	9.6	5.4	4.3	3.7	4.8	6.9
INR Net Sales (Rs bn)	258	329	371	311	467	506	604	707	754	857	1,015	1,099	1,171	1,244	1,342	1,465
YoY Growth (%)	22.5	27.7	12.6	(16.0)	50.1	8.2	19.5	17.0	6.6	13.6	18.5	8.3	6.5	6.3	7.9	9.1
Cost of Sales & Services	165	202	238	204	309	332	393	443	440	528	645	705	762	801	861	946
Gross Margin	93	127	133	108	158	173	212	264	314	329	369	394	409	443	481	518
% of sales	35.9	38.6	35.8	34.6	33.9	34.3	35.0	37.3	41.7	38.4	36.4	35.9	34.9	35.6	35.9	35.4
SG&A	35	40	46	40	55	59	72	97	106	124	143	152	154	181	190	203
% of sales	13.4	12.3	12.3	12.7	11.8	11.7	11.9	13.7	14.1	14.4	14.1	13.9	13.2	14.5	14.1	13.9
EBITDA	58	87	87	68	103	114	140	167	208	205	226	242	255	262	292	315
% of sales	22.5	26.3	23.5	21.9	22.1	22.6	23.1	23.6	27.6	24.0	22.3	22.0	21.8	21.1	21.7	21.5
Depreciation and Amortization	7	7	5	4	8	15	21	28	46	43	41	42	41	44	45	45
% of sales	2.6	2.2	1.2	1.4	1.8	2.9	3.6	4.0	6.1	5.1	4.1	3.8	3.5	3.5	3.3	3.1
EBIT	51	79	83	64	95	100	118	139	162	162	185	200	214	218	247	270
% of sales	19.9	24.1	22.3	20.5	20.3	19.8	19.6	19.6	21.4	18.9	18.2	18.2	18.3	17.5	18.4	18.4
Other income (net) (incl forex gain/loss)	2	(0)	9	8	9	11	8	2	4	7	10	9	18	12	12	12
PBT	53	79	92	72	104	111	126	140	166	170	195	210	233	230	260	282
Provision for tax	12	15	19	15	20	23	25	29	36	34	46	53	59	60	67	73
Effective tax rate (%)	23.1	19.5	20.8	20.9	18.8	20.9	19.8	21.0	21.8	20.2	23.8	25.1	25.2	25.9	25.9	25.9
Minority Interest	(2)	3	1	0	0	0	0	0	0	0	0	0	0	0	0	0
Net profit	41	64	73	57	84	88	101	111	129	135	149	157	174	171	192	209
-Growth (%)	60.7	56.9	13.9	(21.9)	49.0	4.0	15.3	9.3	17.0	4.3	10.0	5.7	10.8	(1.8)	12.7	8.7
-Net profit margin (%)	15.8	19.4	19.6	18.2	18.1	17.4	16.8	15.7	17.2	15.8	14.6	14.3	14.9	13.7	14.3	14.3



Fig 6 – US\$ revenue growth (YoY)



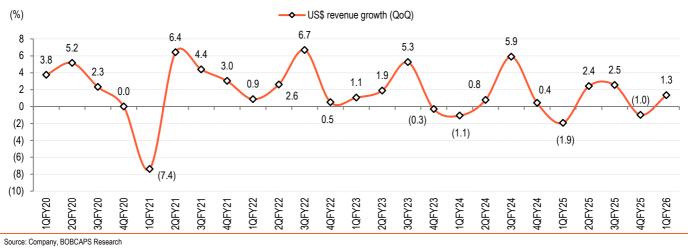


Fig 7 – US\$ revenue growth (QoQ)

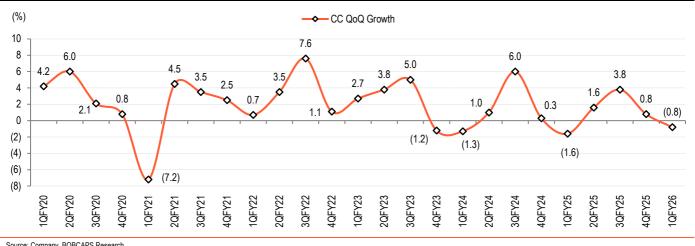
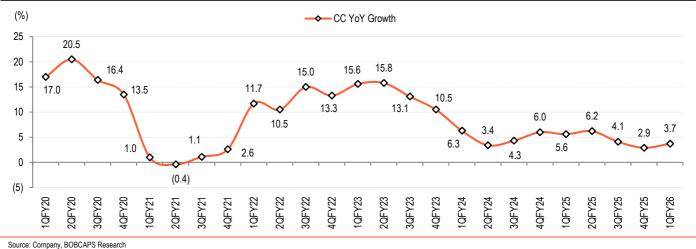


Fig 8 – QoQ CC revenue growth



Fig 9 – YoY CC Revenue growth



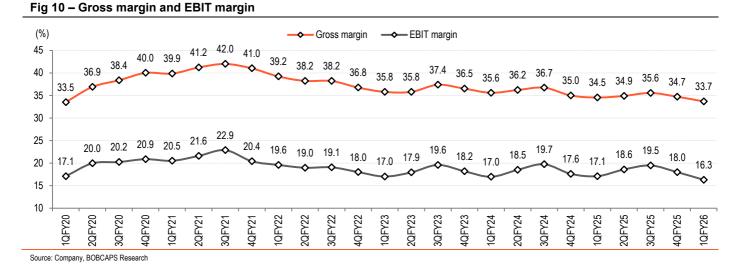


Fig 11 – ITBS growth YoY CC

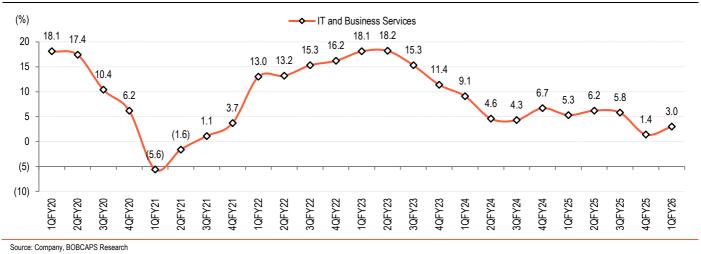




Fig 12 – ERDS growth YoY CC

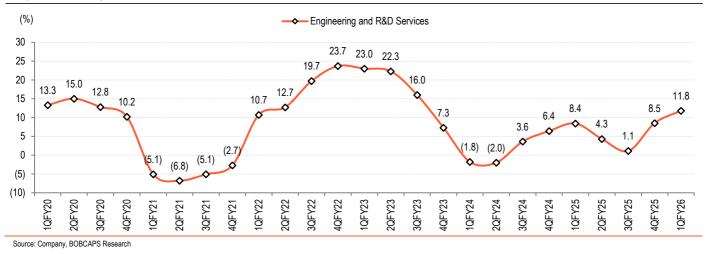
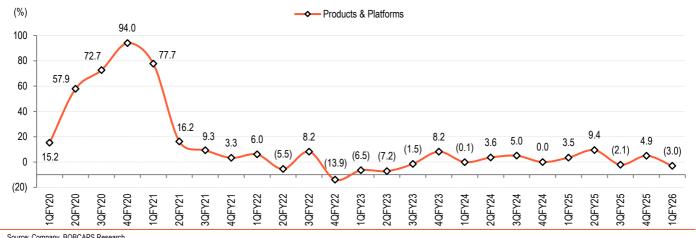


Fig 13 – Products and Platforms growth YoY CC



Source: Company, BOBCAPS Research

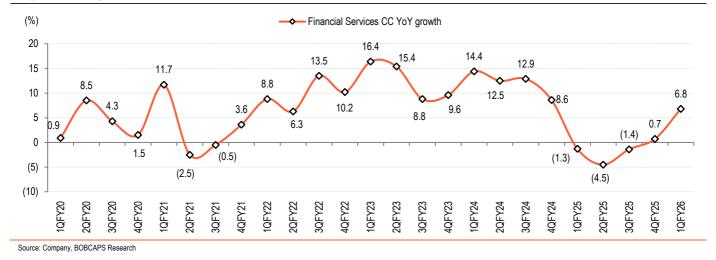
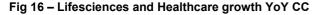


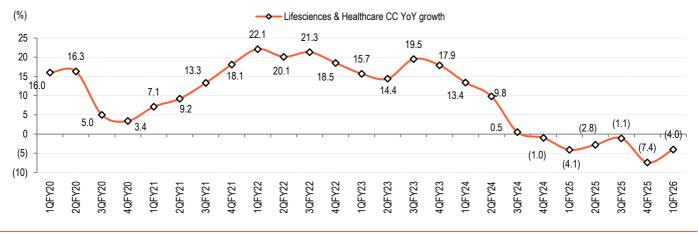
Fig 14 – BFSI growth YoY CC



Fig 15 – Manufacturing growth YoY CC







Source: Company, BOBCAPS Research

Fig 17 – Telecom, Media growth YoY CC

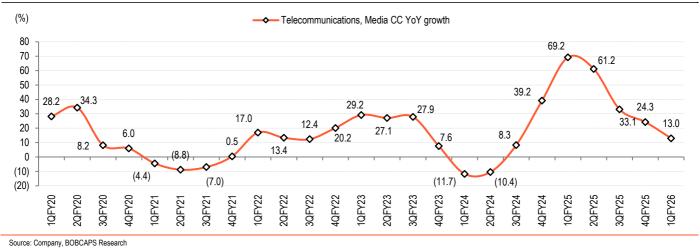




Fig 18 – Quarterly net new TCV wins (US\$ bn)

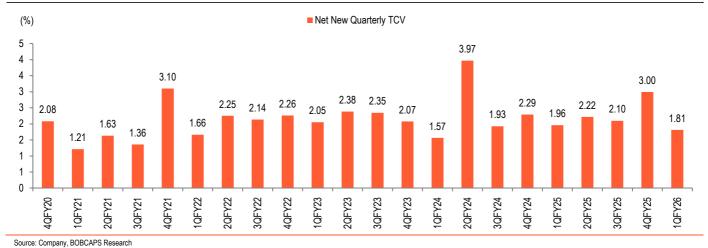
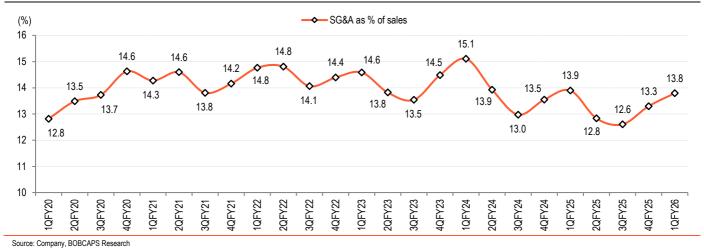


Fig 19 – SG&A spending



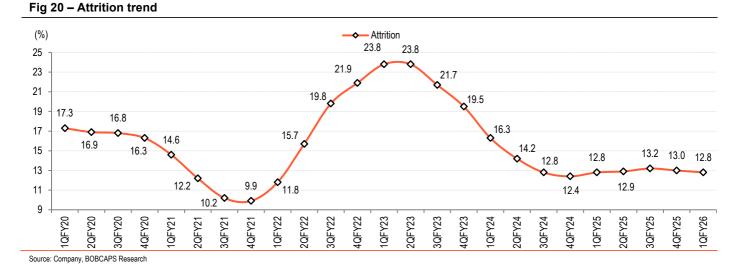




Fig 21 – OCF/ net income trend

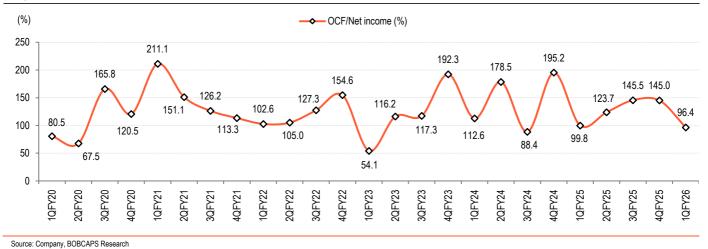


Fig 22 – Quarterly Snapshot

Year to 31 March	1QFY23	2QFY23	3QFY23	4QFY23	1QFY24	2QFY24	3QFY24	4QFY24	1QFY25	2QFY25	3QFY25	4QFY25	1QFY26
	TQF125	201123	JULTIZJ	40(1125	TQFT 24	201124	30(1124	40(1124	IQFIZJ	ZQFTZJ	JULLIZ	40(1125	TQF120
Rs mn	77.60	70.09	00.04	90.20	00.17	00.70	02.00	92.10	92.40	02 70	94.66	96 45	95.60
INR/USD USD Revenue	77.62	79.98	82.34	82.30	82.17	82.72	83.28	83.10	83.40	83.79	84.66	86.45	85.62
(USD mn)	3,025	3,082	3,244	3,235	3,200	3,225	3,415	3,430	3,364	3,445	3,533	3,498	3,545
INR Revenue	234,640	246,860	267,000	266,060	262,960	266,720	284,460	284,990	280,570	288,620	298,900	302,460	303,490
Gross margin	83,980	88,380	99,800	97,170	93,600	96,590	104,480	99,720	96,930	100,730	106,280	105,040	102,210
EBITDA	49,750	54,260	63,650	58,630	53,870	59,440	67,580	61,110	57,940	63,690	68,600	64,820	60,350
EBIT	39,920	44,280	52,290	48,360	44,600	49,340	56,150	50,180	47,960	53,620	58,210	54,420	49,420
Other income	3,450	1,570	1,440	3,570	2,360	1,940	2,590	2,510	9,120	3,250	3,110	2,930	2,470
PBT	43,370	45,850	53,730	51,930	46,960	51,280	58,740	52,690	57,080	56,870	61,320	57,350	51,890
Tax	10,560	10,960	12,760	12,120	11,650	12,950	15,230	12,740	14,480	14,500	15,380	14,260	13,450
One time bonus													
PAT	32,830	34,900	40,970	39,830	35,340	38,320	43,500	39,860	42,580	42,350	45,910	43,070	38,430
EPS	12.1	12.9	15.1	14.7	13.0	14.1	16.0	14.7	15.7	15.6	16.9	15.9	14.2
YoY growth (%)													
USD Revenue	11.2	10.4	9.0	8.1	5.8	4.6	5.3	6.0	5.1	6.8	3.5	2.0	5.4
INR Revenue	16.9	19.5	19.6	17.7	12.1	8.0	6.5	7.1	6.7	8.2	5.1	6.1	8.2
Gross Profit	6.7	11.9	17.0	17.0	11.5	9.3	4.7	2.6	3.6	4.3	1.7	5.3	5.4
EBITDA	1.4	12.2	18.0	16.0	8.3	9.5	6.2	4.2	7.6	7.2	1.5	6.1	4.2
EBIT	1.6	13.1	22.8	18.8	11.7	11.4	7.4	3.8	7.5	8.7	3.7	8.4	3.0
Net Profit	2.1	6.9	19.0	10.9	7.6	9.8	6.2	0.1	20.5	10.5	5.5	8.1	-9.7
QoQ growth (%)													
USD Revenue	1.1	1.9	5.3	(0.3)	(1.1)	0.8	5.9	0.4	(1.9)	2.4	2.5	(1.0)	1.34
INR Revenue	3.8	5.2	8.2	(0.4)	(1.2)	1.4	6.7	0.2	(1.6)	2.9	3.6	1.2	0.3
EBITDA	(1.5)	9.1	17.3	(7.9)	(8.1)	10.3	13.7	(9.6)	(5.2)	9.9	7.7	(5.5)	(6.9)
EBIT	(1.9)	10.9	18.1	(7.5)	(7.8)	10.6	13.8	(10.6)	(4.4)	11.8	8.6	(6.5)	(9.2)
Net Profit	(8.6)	6.3	17.4	(2.8)	(11.3)	8.4	13.5	(8.4)	6.8	(0.5)	8.4	(6.2)	(10.8)
Margins (%)	()			(- /	(-)			(-)		()		(-)	(/
Gross Margin	35.8	35.8	37.4	36.5	35.6	36.2	36.7	35.0	34.5	34.9	35.6	34.7	33.7
EBITDA	21.2	22.0	23.8	22.0	20.5	22.3	23.8	21.4	20.7	22.1	23.0	21.4	19.9
EBIT	17.0	17.9	19.6	18.2	17.0	18.5	19.7	17.6	17.1	18.6	19.5	18.0	16.3
PAT	14.0	14.1	15.3	15.0	13.4	14.4	15.3	14.0	15.2	14.7	15.4	14.2	12.7
SGA	14.6	13.8	13.5	14.5	15.1	13.9	13.0	13.5	13.9	12.8	12.6	13.3	13.8
001	14.0	10.0	10.0	14.5	10.1	10.9	10.0	10.0	10.9	12.0	12.0	10.0	13.0



Fig 23 – Key Metrics

Key Metrics	1QFY23	2QFY23	3QFY23	4QFY23	1QFY24	2QFY24	3QFY24	4QFY24	1QFY25	2QFY25	3QFY25	4QFY25	1QFY26
P and L (Rs mn)													
Revenue	234,640	246,860	267,000	266,060	262,960	266,720	284,460	284,990	280,570	288,620	298,900	302,460	303,490
EBITDA	49,750	54,260	63,650	58,630	53,870	59,440	67,580	61,110	57,940	63,690	68,600	64,820	60,350
PAT	32,830	34,900	40,970	39,830	35,340	38,320	43,500	39,860	42,580	42,350	45,910	43,070	38,430
Vertical Mix (%)													
Banking, FS & Insurance (BFSI)	21.1	20.6	19.9	21.2	22.6	22.6	21.7	21.6	21.0	20.5	20.3	21.1	21.6
Hi-tech - Manufacturing	18.3	19.2	19.7	19.0	19.9	19.3	20.1	20.4	19.4	19.5	19.1	18.6	18.6
Telecom	9.2	9.2	9.4	8.8	7.6	8.0	9.7	11.5	12.2	12.1	12.3	13.9	13.1
Retail & CPG	9.4	9.2	8.9	9.0	9.1	9.6	9.6	9.1	9.4	9.6	10.6	9.7	9.7
Life Sciences	16.4	16.5	17.1	17.5	17.5	17.5	16.4	16.3	15.9	16.0	15.5	14.7	14.5
Energy-Utilities-Public Sector	10.2	10.2	10.2	10.2	10.0	9.9	9.7	8.8	9.1	9.2	8.9	8.6	8.5
Technology and Services	15.4	15.1	14.8	14.4	13.4	13.1	12.8	12.3	13.0	13.1	13.3	13.4	14.0
Geographical Mix (%)													
Americas	64.2	64.8	63.5	63.8	64.5	64.5	64.5	65.2	66.0	65.1	64.5		
USA												57.4	56.5
Europe	27.8	27.5	29.1	28.9	28.7	28.5	29.0	28.9	27.9	28.4	29.2	27.5	28.3
India												3.1	3.3
RoW	8.0	7.7	7.4	7.3	6.8	7.0	6.4	5.9	6.1	6.5	6.3	12.0	11.9
Employees	210,966	219,325	222,270	225,944	223,438	221,139	224,756	227,481	219,401	218,621	220,755	223,420	223,151
Net new addition	2,089	8,359	2,945	3,674	(2,506)	(2,299)	3,617	2,725	(8,080)	(780)	2,134	2,665	(269)
Attrition (%)	23.8	23.8	21.7	19.5	16.3	14.2	12.8	12.4	12.8	12.9	13.2	13.0	12.8
Segmental revenue mix													
IT and Business Services	72.8	73.7	71.6	73.7	74.7	74.6	71.7	74.4	74.5	74.6	73	73.3	74
Engineering and R&D Services	16.6	17	16.6	16.1	15.4	16	16.4	16.1	15.9	15.8	16	17.1	17
Products & Platforms	11	9.8	12.3	10.6	10.4	9.9	12.3	10	9.9	9.9	11.3	9.9	9.3
Inter Segment	(0.4)	(0.5)	(0.5)	(0.4)	(0.5)	(0.5)	(0.4)	(0.5)	(0.3)	(0.3)	(0.3)	(0.4)	(0.3)
Productivity Metrics													
(USD mn)													
Revenue	3,025	3,082	3,244	3,235	3,200	3,225	3,415	3,430	3,364	3,445	3,533	3,498	3,545
EBIT	515	553	635	584	543	597	675	603	575	640	689	627	578
PAT	423	436	496	481	430	463	523	481	496	506	544	496	450



Fig 24 – QoQ and YoY growth of various parameters

	1QFY23	2QFY23	3QFY23	4QFY23	1QFY24	2QFY24	3QFY24	4QFY24	1QFY25	2QFY25	3QFY25	4QFY25	1QFY26
QoQ Growth (%)													
Geography Wise													
Americas	3.3	2.8	3.1	0.2	0.0	0.8	5.9	1.5	(0.7)	1.0	1.6		
USA													(0.3)
Europe	(0.7)	0.8	11.4	(1.0)	(1.8)	0.1	7.8	0.1	(5.3)	4.3	5.4	(6.7)	4.3
India													7.9
RoW	(9.2)	(1.9)	1.2	(1.6)	(7.8)	3.7	(3.2)	(7.4)	1.4	9.1	(0.6)	88.6	0.5
Total	1.1	1.9	5.3	(0.3)	(1.1)	0.8	5.8	0.5	(1.9)	2.4	2.5	(1.0)	1.3
Non-US	(2.7)	0.2	9.1	(1.1)	(3.0)	0.8	5.6	(1.3)	(4.2)	5.1	4.3	18.8	3.5
Vertical Wise													
Banking, FS & Insurance (BFSI)	2.0	(0.5)	1.7	6.2	5.5	0.8	1.7	(0.0)	(4.7)	(0.0)	1.5	2.9	3.7
Hi-tech - Manufacturing	2.7	6.9	8.0	(3.8)	3.6	(2.3)	10.3	1.9	(6.7)	2.9	0.4	(3.6)	1.3
Telecom	8.1	1.9	7.5	(6.7)	(14.6)	6.1	28.4	19.1	4.0	1.6	4.2	11.9	(4.5)
Retail	1.1	(0.3)	1.8	0.8	0.0	6.3	5.9	(4.8)	1.3	4.6	13.2	(9.4)	1.3
Life Sciences	11.2	2.5	9.1	2.0	(1.1)	0.8	(0.8)	(0.2)	(4.3)	3.1	(0.7)	(6.1)	(0.0)
Energy-Utilities-Public Sector	(3.7)	1.9	5.3	(0.3)	(3.0)	(0.2)	3.8	(8.9)	1.4	3.5	(0.8)	(4.3)	0.2
Technology & Services	(11.1)	(0.1)	3.2	(3.0)	(7.9)	(1.5)	3.5	(3.5)	3.7	3.2	4.1	(0.2)	5.9
Client Concentration													
Top 5 clients	(2.4)	(2.7)	1.3	(2.2)	(4.0)	0.8	5.9	0.4	14.1	8.7	6.8	(0.2)	0.5
Top 10 clients	(1.0)	(1.3)	1.9	(3.0)	(3.9)	0.8	9.0	0.4	8.6	5.0	3.6	(1.5)	1.3
Top 20 clients	0.4	0.8	3.8	(1.7)	(3.2)	1.1	8.6	0.4	5.4	4.8	2.9	(2.6)	(0.3)
Segment wise													
IT and Business Services	0.2	3.2	2.3	2.6	0.3	0.6	1.8	4.2	(1.8)	2.6	0.3	(0.6)	2.3
Engineering and R&D Services	2.5	4.3	2.8	(3.3)	(5.4)	4.7	8.5	(1.4)	(3.1)	1.8	3.8	5.8	0.7
Products & Platforms	3.3	(9.2)	32.1	(14.1)	(2.9)	(4.1)	31.6	(18.3)	(2.9)	2.4	17.0	(13.2)	(4.8)
YoY Growth (%)													
Geography Wise													
Americas	13.2	14.0	9.8	9.8	6.3	4.1	6.9	8.4	7.6	7.8	3.5		
Europe	10.8	7.3	12.0	10.4	9.2	8.4	4.9	6.0	2.2	6.5	4.2	(2.9)	6.9
India													NA
RoW	(1.1)	(4.4)	(7.3)	(11.4)	(10.1)	(4.9)	(9.0)	(14.3)	(5.7)	(0.8)	1.8	107.4	105.6
Total	11.2	10.4	9.0	8.1	5.8	4.6	5.2	6.0	5.1	6.8	3.6	2.0	5.4
Non-US	7.9	4.5	7.5	5.2	4.9	5.5	2.1	1.9	0.7	5.0	3.7	24.9	34.8
Vertical Wise													
Banking, FS & Insurance (BFSI)	6.2	6.8	2.8	9.6	13.3	14.8	14.8	8.0	(2.3)	(3.1)	(3.2)	(0.4)	8.4
Hi-tech - Manufacturing	18.3	18.5	22.6	14.1	15.0	5.2	7.4	13.9	2.5	7.9	(1.7)	(7.0)	1.0
Telecom	29.5	28.6	26.4	10.6	(12.6)	(9.0)	8.6	38.6	68.7	61.6	31.2	23.3	13.2
Retail	4.6	3.7	(4.0)	3.5	2.4	9.2	13.6	7.2	8.6	6.8	14.2	8.7	8.8
Life Sciences	24.1	19.1	29.4	26.9	12.9	11.0	1.0	(1.2)	(4.5)	(2.3)	(2.2)	(8.0)	(3.9)
Energy-Utilities-Public Sector	5.0	6.3	6.9	3.0	3.7	1.5	0.1	(8.5)	(4.3)	(0.7)	(5.1)	(0.3)	(1.6)
Technology & Services	(1.0)	(3.0)	(12.4)	(11.1)	(8.0)	(9.2)	(9.0)	(9.4)	2.0	6.8	7.5	11.1	13.5
Client Concentration													
Top 5 clients	(4.2)	(7.0)	(8.0)	(5.9)	(7.4)	(4.2)	0.2	2.9	22.3	31.9	33.0	32.2	16.5
Top 10 clients	3.7	0.3	(2.3)	(3.4)	(6.2)	(4.3)	2.4	6.0	19.8	24.9	18.6	16.4	8.6
Top 20 clients	5.7	5.6	4.5	3.2	(0.4)	(0.1)	4.5	6.8	16.3	20.5	14.2	10.7	4.7
Segment wise													
IT and Business Services	13.2	12.1	10.5	8.5	8.5	5.9	5.4	7.0	4.8	6.8	5.3	0.5	4.7
Engineering and R&D Services	20.5	19.6	13.8	6.3	(1.9)	(1.5)	4.0	6.0	8.5	5.5	0.9	8.3	12.7
Products & Platforms	(9.9)	(11.0)	(4.1)	6.4	0.0	5.7	5.3	0.0	0.1	6.8	(5.0)	1.0	(1.0)



Financials

Income Statement					
Y/E 31 Mar (Rs mn)	FY24A	FY25A	FY26E	FY27E	FY28E
Total revenue	1,099,130	1,170,550	1,244,186	1,342,442	1,464,510
EBITDA	242,000	255,050	262,332	291,816	315,139
Depreciation	41,730	40,840	44,027	44,574	45,083
EBIT	200,270	214,210	218,305	247,242	270,057
Net interest inc./(exp.)	0	0	0	0	0
Other inc./(exp.)	9,400	18,410	12,187	12,481	12,322
Exceptional items	0	0	0	0	0
EBT	209,670	232,620	230,492	259,723	282,379
Income taxes	52,570	58,620	59,744	67,321	73,193
Extraordinary items	0	0	0	0	0
Min. int./Inc. from assoc.	80	90	40	40	40
Reported net profit	157,020	173,910	170,708	192,362	209,146
Adjustments	0	0	0	0	0
Adjusted net profit	157,020	173,910	170,708	192,362	209,146

Balance Sheet					
Y/E 31 Mar (Rs mn)	FY24A	FY25A	FY26E	FY27E	FY28E
Accounts payables	0	0	0	0	0
Other current liabilities	215,320	244,710	247,481	273,228	295,666
Provisions	0	0	0	0	0
Debt funds	23,270	22,910	22,930	22,930	22,930
Other liabilities	76,550	91,270	97,282	102,948	107,886
Equity capital	5,430	5,430	5,430	5,430	5,430
Reserves & surplus	677,200	691,120	696,051	704,123	728,978
Shareholders' fund	682,630	696,550	701,481	709,553	734,408
Total liab. and equities	997,770	1,055,440	1,069,174	1,108,659	1,160,890
Cash and cash eq.	94,560	82,450	79,638	72,704	83,985
Accounts receivables	194,830	195,230	208,751	230,469	249,396
Inventories	0	0	0	0	0
Other current assets	303,920	343,410	344,913	359,730	372,642
Investments	3,810	12,970	9,540	9,540	9,540
Net fixed assets	322,610	332,150	336,916	340,789	344,662
CWIP	0	0	0	0	0
Intangible assets	0	0	0	0	0
Deferred tax assets, net	0	0	0	0	0
Other assets	78,040	89,230	89,415	95,427	100,666
Total assets	997,770	1,055,440	1,069,174	1,108,659	1,160,890

Cash Flows

ousinnows					
Y/E 31 Mar (Rs mn)	FY24A	FY25A	FY26E	FY27E	FY28E
Cash flow from operations	205,170	233,950	190,091	226,189	244,868
Capital expenditures	(41,120)	(50,380)	(48,793)	(48,447)	(48,956)
Change in investments	(47,780)	(38,770)	15,860	0	0
Other investing cash flows	0	0	0	0	0
Cash flow from investing	(88,900)	(89,150)	(32,933)	(48,447)	(48,956)
Equities issued/Others	0	0	0	0	0
Debt raised/repaid	9,700	5,200	2,790	0	0
Interest expenses	0	0	0	0	0
Dividends paid	(140,714)	(162,528)	(162,609)	(184,291)	(184,291)
Other financing cash flows	0	0	0	0	0
Cash flow from financing	(131,014)	(157,328)	(159,819)	(184,291)	(184,291)
Chg in cash & cash eq.	3,910	(12,021)	(3,087)	(6,548)	11,622
Closing cash & cash eq.	94,560	82,539	79,363	73,090	84,326

Y/E 31 Mar (Rs)	FY24A	FY25A	FY26E	FY27E	FY28E
Reported EPS	58.0	64.2	63.0	71.0	77.2
Adjusted EPS	57.9	64.1	62.9	70.9	77.1
Dividend per share	52.0	60.0	60.0	68.0	68.0
Book value per share	251.2	256.5	258.7	261.6	270.8
Valuations Ratios					
Y/E 31 Mar (x)	FY24A	FY25A	FY26E	FY27E	FY28E
EV/Sales	3.9	3.7	3.5	3.2	3.0
EV/EBITDA	17.9	16.9	16.5	14.8	13.8
Adjusted P/E	28.0	25.3	25.7	22.8	21.0
P/BV	6.4	6.3	6.3	6.2	6.0
DuPont Analysis					
Y/E 31 Mar (%)	FY24A	FY25A	FY26E	FY27E	FY28E
Tax burden (Net profit/PBT)	74.9	74.8	74.1	74.1	74.1
Interest burden (PBT/EBIT)	104.7	108.6	105.6	105.0	104.6
EBIT margin (EBIT/Revenue)	18.2	18.3	17.5	18.4	18.4
Asset turnover (Rev./Avg TA)	113.8	114.0	117.1	123.3	129.1
Leverage (Avg TA/Avg Equity)	1.4	1.5	1.5	1.5	1.6
Adjusted ROAE	23.5	25.2	24.4	27.3	29.0
Ratio Analysis					
Y/E 31 Mar	FY24A	FY25A	FY26E	FY27E	FY28E
YoY growth (%)					
Revenue					
	8.3	6.5	6.3	7.9	9.1
EBITDA	8.3 6.9	6.5 5.4	6.3 2.9	7.9	
					8.0
EBITDA	6.9 5.5	5.4	2.9	11.2	8.0
EBITDA Adjusted EPS	6.9 5.5	5.4	2.9	11.2	8.0 8.7
EBITDA Adjusted EPS Profitability & Return ratios (%)	6.9 5.5	5.4 10.8	2.9 (1.8)	11.2 12.7	8.0 8.7 21.5
EBITDA Adjusted EPS Profitability & Return ratios (%) EBITDA margin	6.9 5.5 22.0	5.4 10.8 21.8	2.9 (1.8) 21.1	11.2 12.7 21.7	8.0 8.7 21.5 18.4
EBITDA Adjusted EPS Profitability & Return ratios (% EBITDA margin EBIT margin	6.9 5.5 22.0 18.2	5.4 10.8 21.8 18.3	2.9 (1.8) 21.1 17.5	11.2 12.7 21.7 18.4	8.0 8.7 21.5 18.4 14.3
EBITDA Adjusted EPS Profitability & Return ratios (%) EBITDA margin EBIT margin Adjusted profit margin	6.9 5.5 22.0 18.2 14.3	5.4 10.8 21.8 18.3 14.9	2.9 (1.8) 21.1 17.5 13.7	11.2 12.7 21.7 18.4 14.3	8.0 8.7 21.5 18.4 14.3 29.0
EBITDA Adjusted EPS Profitability & Return ratios (% , EBITDA margin EBIT margin Adjusted profit margin Adjusted ROAE	6.9 5.5 22.0 18.2 14.3 23.5	5.4 10.8 21.8 18.3 14.9 25.2	2.9 (1.8) 21.1 17.5 13.7 24.4	11.2 12.7 21.7 18.4 14.3 27.3	8.0 8.7 21.5 18.4 14.3 29.0
EBITDA Adjusted EPS Profitability & Return ratios (% , EBITDA margin EBIT margin Adjusted profit margin Adjusted ROAE ROCE	6.9 5.5 22.0 18.2 14.3 23.5	5.4 10.8 21.8 18.3 14.9 25.2	2.9 (1.8) 21.1 17.5 13.7 24.4	11.2 12.7 21.7 18.4 14.3 27.3	8.0 8.7 21.5 18.4 14.3 29.0 23.5
EBITDA Adjusted EPS Profitability & Return ratios (% , EBITDA margin EBIT margin Adjusted profit margin Adjusted ROAE ROCE Working capital days (days)	6.9 5.5 22.0 18.2 14.3 23.5 19.8	5.4 10.8 21.8 18.3 14.9 25.2 20.1	2.9 (1.8) 21.1 17.5 13.7 24.4 19.8	11.2 12.7 21.7 18.4 14.3 27.3 22.1	8.0 8.7 21.5 18.4 14.3 29.0 23.5 62
EBITDA Adjusted EPS Profitability & Return ratios (% , EBITDA margin EBIT margin Adjusted profit margin Adjusted ROAE ROCE Working capital days (days) Receivables	6.9 5.5 22.0 18.2 14.3 23.5 19.8 65	5.4 10.8 21.8 18.3 14.9 25.2 20.1 61	2.9 (1.8) 21.1 17.5 13.7 24.4 19.8 61	11.2 12.7 21.7 18.4 14.3 27.3 22.1 63	9.1 8.0 8.7 21.5 18.4 14.3 29.0 23.5 62 NA NA
EBITDA Adjusted EPS Profitability & Return ratios (%) EBITDA margin EBIT margin Adjusted profit margin Adjusted ROAE ROCE Working capital days (days) Receivables Inventory	6.9 5.5 22.0 18.2 14.3 23.5 19.8 65 NA	5.4 10.8 21.8 18.3 14.9 25.2 20.1 61 NA	2.9 (1.8) 21.1 17.5 13.7 24.4 19.8 61 NA	11.2 12.7 21.7 18.4 14.3 27.3 22.1 63 NA	8.0 8.7 21.5 18.4 14.3 29.0 23.5 62 62 NA
EBITDA Adjusted EPS Profitability & Return ratios (%) EBITDA margin EBIT margin Adjusted profit margin Adjusted ROAE ROCE Working capital days (days) Receivables Inventory Payables	6.9 5.5 22.0 18.2 14.3 23.5 19.8 65 NA	5.4 10.8 21.8 18.3 14.9 25.2 20.1 61 NA	2.9 (1.8) 21.1 17.5 13.7 24.4 19.8 61 NA	11.2 12.7 21.7 18.4 14.3 27.3 22.1 63 NA	8.0 8.7 21.5 18.4 14.3 29.0 23.5 62 62 NA

2.9

NA

2.7

NA

2.7

NA

(0.1)

2.5

NA

(0.1)

2.5

NA

(0.1)

Adjusted debt/equity (0.1) (0.1) Source: Company, BOBCAPS Research | Note: TA = Total Assets

Current ratio

Net interest coverage ratio



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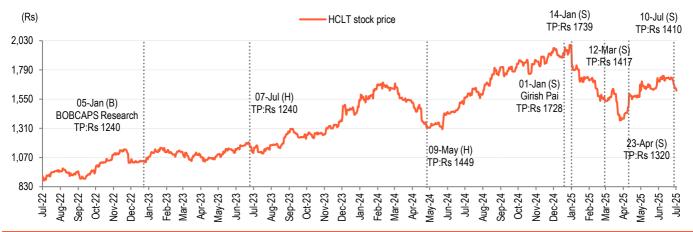
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SELL - Expected return <-6%

Note: Recommendation structure changed with effect from 21 June 2021

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Ratings and Target Price (3-year history): HCL TECHNOLOGIES (HCLT IN)



B - Buy, H - Hold, S - Sell, A - Add, R - Reduce

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