

HOLD**TP: Rs 250 | ▲ 10%****GREENLAM INDUSTRIES**

Building Materials

11 August 2025

Dismal Q1; recovery underway but valuations stretched

- **Dismal Q1 on weak performance across segments and heavy forex loss due to a strong euro**
- **Maintains revenue growth guidance at 18-20% for FY26; along with improvement in laminate margin (13.2% in Q1FY26 to 15% in FY26)**
- **Maintain HOLD with unchanged TP of Rs 250 on a weak return ratio profile of particleboard project and expensive valuations**

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Dismal Q1: GRLM reported a dismal performance yet again as it sharply misses our estimates (Revenue/EBITDA/APAT: -2%/-16%/-52%) for Q1FY26 due to weak performance across segments. The company has booked a forex loss of Rs 188mn in Q1FY26 due to a strong euro (considered as non-operating expense for our analysis purpose). Overall, revenue grew by 11% YoY, but EBITDA/APAT was down 15%/76% YoY in Q1FY26.

Highlights: Laminates segment EBITDA was flat (+0.3% YoY) in Q1FY26 as the impact of higher volumes (+5.8%) was offset by margin contraction (-47bps YoY to 13.2%). Plywood segment reported operating loss for the 9th consecutive quarter given the slow ramp-up of the plant (operated at 30% in Q1FY26). Particleboard segment reported operating loss for the 2nd consecutive quarter due to low operating rate (at 29% in Q1FY26). Interest coverage ratio has fallen sharply from 2.7x in Q1FY25 to 1.1x in Q1FY26, owing to weak operating profit and higher debt.

Outlook: GRLM maintained its revenue growth guidance at 18-20% YoY for FY26. Laminate segment EBITDA margin is targeted to be 15% in near future. The company expects plywood and particleboard segments to reach EBITDA breakeven in FY26. Net debt is projected to be ~Rs 10.0bn in Mar'26 (vs Rs 10.4bn in Jun'25). Capex guidance has been revised upward to Rs 1.5bn (Rs 1.0bn earlier).

Maintain HOLD with unchanged TP of Rs 250: We forecast GRLM's EPS to grow at a strong 45.8% CAGR over FY25-FY28E over a weak base. However, we maintain HOLD due to the weak return ratio profile of its newly commissioned particleboard project (likely to generate high-single-digit ROCE even if we assume ramp-up of the plant capacity to full level with 20% EBITDA margin on account of significantly higher capex cost incurred vs industry benchmark) and expensive valuations (the stock trades at a P/E of 67.6x/34.9x/25.6x on FY26E/FY27E/FY28E vs pre-COVID average of ~26x). We have cut our EPS estimates by 8.2%/8.4% for FY26E/FY27E, based on weak Q1 results, but we have kept our TP unchanged at Rs 250 per share due to roll forward of our valuation to Jun'27E (Mar'27 earlier). Our target P/E remains unchanged at 35x.

Key changes

Target	Rating
◀ ▶	◀ ▶

Ticker/Price	GRLM IN/Rs 228
Market cap	US\$ 663.4mn
Free float	49%
3M ADV	US\$ 0.2mn
52wk high/low	Rs 601/Rs 197
Promoter/FPI/DII	51%/2%/15%

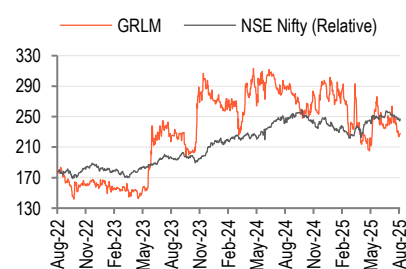
Source: NSE | Price as of 11 Aug 2025

Key financials

Y/E 31 Mar	FY25A	FY26E	FY27E
Total revenue (Rs mn)	25,693	30,726	36,003
EBITDA (Rs mn)	2,746	3,122	4,202
Adj. net profit (Rs mn)	732	860	1,667
Adj. EPS (Rs)	2.9	3.4	6.5
Consensus EPS (Rs)	2.9	6.5	10.1
Adj. ROAE (%)	6.6	7.4	13.1
Adj. P/E (x)	79.5	67.6	34.9
EV/EBITDA (x)	19.1	15.8	11.5
Adj. EPS growth (%)	(47.1)	17.5	93.8

Source: Company, Bloomberg, BOBCAPS Research

Stock performance



Source: NSE



Fig 1 – Quarterly performance - Consolidated

Particulars (Rs mn)	Q1FY26	Q1FY25	YoY (%)	Q4FY25	QoQ (%)	BOBCAPS Q1FY26E	Variance (%)
Total operating income	6,738	6,047	11.4	6,818	(1.2)	6,889	(2.2)
Raw-Material expense	3,163	2,901	9.0	3,363	(5.9)		
Gross Profit	3,575	3,147	13.6	3,455	3.5		
Employee expense	1,527	1,229	24.3	1,305	17.0		
Other expense	1,501	1,278	17.5	1,510	(0.6)		
EBITDA	547	640	(14.5)	640	(14.5)	652	(16.1)
D&A	351	263	33.5	333	5.4		
EBIT	196	377	(48.1)	307	(36.2)		
Interest cost	177	138	28.4	199	(11.0)		
Non-operating expense/(income)	164	(31)	NM	0	NM		
PBT	(145)	270	NM	108	NM		
Tax	12	72	(82.8)	93	(86.8)		
Reported PAT	(157)	199	NM	15	NM		
Adjusted PAT	47	199	(76.4)	20	133.2	97	(51.6)
As % of net revenues			(bps)		(bps)		
Gross margin	53.1	52.0	102	50.7	238		
Employee cost	22.7	20.3	234	19.1	352		
Other cost	22.3	21.1	115	22.2	13		
EBITDA margin	8.1	10.6	(247)	9.4	(127)		
Tax rate	(8.5)	26.5	NM	86.3	NM		
APAT margin	0.7	3.3	(259)	0.3	40		

Source: Company, BOBCAPS Research

Fig 2 – Segment financials

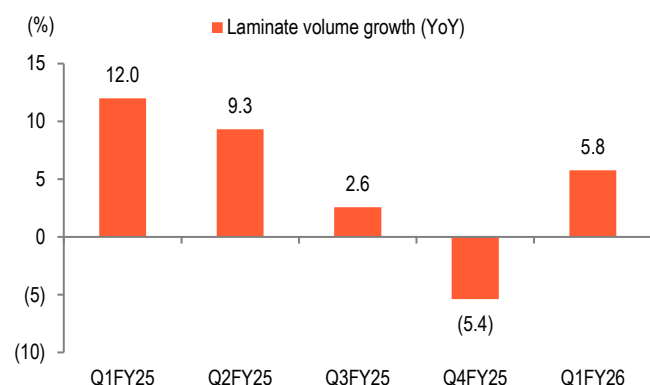
Particulars	Q1FY26	Q1FY25	YoY (%)	Q4FY25	QoQ (%)
Segment Revenue (Rs mn)					
Laminate	5,548	5,343	3.8	5,754	(3.6)
Plywood (incl Veneer)	880	704	25.0	1,013	(13.1)
Particleboard	310	-	NA	51	505.3
Segment Volume					
Laminate (mn sheets)	4.9	4.7	5.8	4.9	0.2
Plywood (msm)	1.4	1.1	21.1	1.5	(8.6)
Particleboard (CBM)	14,609	-	NA	2,395	NM
Segment Realisation					
Laminate (Rs/sheet)	1,123	1,144	(1.8)	1,167	(3.8)
Plywood (Rs/msm)	268	242	10.7	256	4.8
Particleboard (Rs/CBM)	21,220	-	NA	21,294	(0.4)
Segment EBITDA (Rs mn)					
Laminate	731	729	0.3	790	(7.5)
Plywood (incl Veneer)	(86)	(88)	(2.0)	(32)	169.6
Particleboard	(98)	-	NA	(118)	(16.9)
Segment EBITDA margin (%)					
Laminate	13.2	13.6	(47bps)	13.7	(55bps)
Plywood (incl Veneer)	(9.8)	(12.5)	270bps	(3.2)	(664bps)
Particleboard	(31.6)	-	NA	(230.5)	NM
Total	8.1	10.6	(247bps)	9.4	(127bps)

Source: Company, BOBCAPS Research

Earnings call highlights

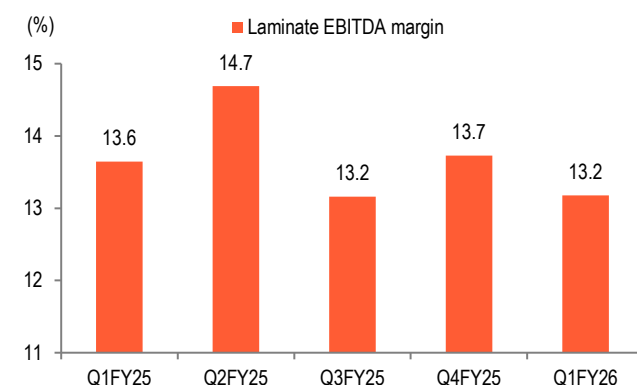
- **Guidance:** GRLM has maintained its guidance of growing revenue at 18-20% YoY in FY26.
- **Laminate:** GRLM laminates revenue grew at a muted pace (+3.8% YoY in Q1FY26) for the 3rd consecutive quarter. Exports revenue was flat on YoY basis in Q1FY26. Laminates segment EBITDA margin (excl-forex impact) was down 47bps YoY to 13.2% in Q1FY26. Revenue share from exports is 50%. The company has not seen any negative impact of exports to US markets (account for 4-5% share) due to higher tariffs in 4MFY26. Going ahead, the segment margin is expected to be 15% in the coming quarters. The company may plan for a brownfield expansion in FY27 based on demand conditions.
- **Plywood (including veneer):** The segment's operating loss has gone up from Rs 32mn in Q4FY25 to Rs 86mn in Q1FY26, due to slow ramp-up of capacity (from 31% in Q4FY25 to 30% in Q1FY26). The company expects the plywood segment operating profit to reach a breakeven level in FY26.
- **Particleboard:** The segment operating loss has gone down from Rs 118mn in Q4FY24 to Rs 98mn in Q1FY26, due to the ramp-up of its plant (from 18% in Q4FY25 to 29% in Q1FY26). Breakeven point is 40-50% rate - which is expected to be achieved in FY26.
- **Capex:** The company has revised its capex guidance upward to Rs 1.5bn (Rs 1bn earlier) in FY26.
- **Net debt:** Peaked out at Rs 10.4bn in Q1FY26 and it is projected to be around Rs 10.0bn in Mar'26.

Fig 3 – GRLM's laminates volumes grew by 5.8% YoY in Q1FY26



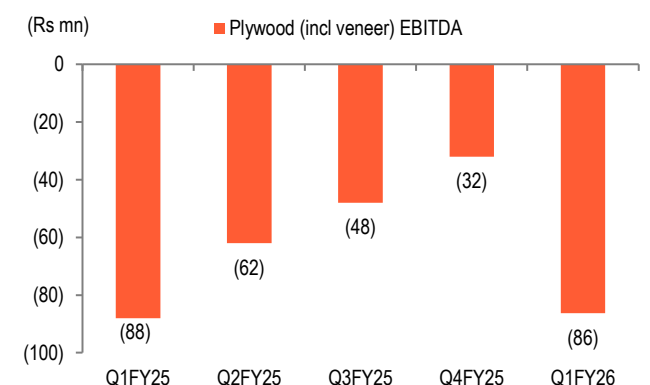
Source: Company, BOBCAPS Research

Fig 4 – Laminates EBITDA margin down 47bps YoY to 13.2% in Q1FY26



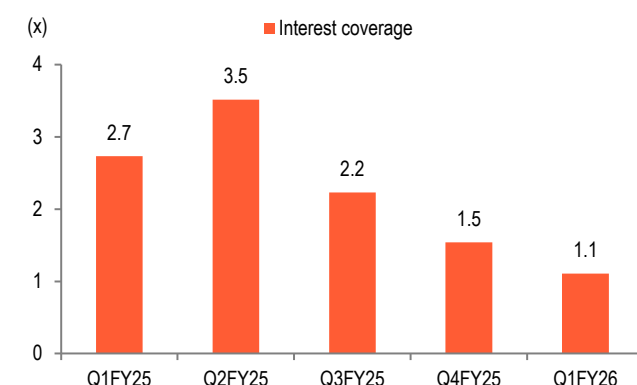
Source: Company, BOBCAPS Research

Fig 5 – Plywood segment reported operating loss for the 9th straight quarter due to slow ramp-up of the plant



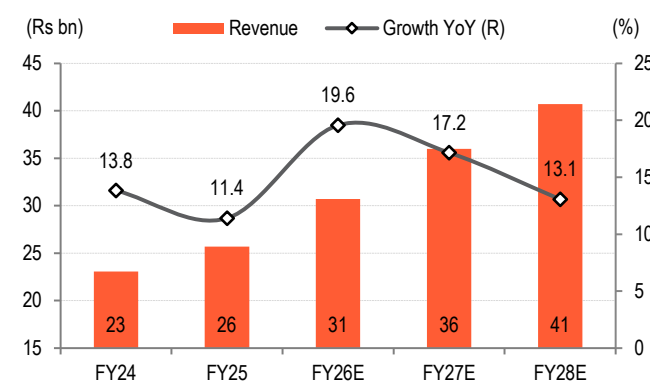
Source: Company, BOBCAPS Research

Fig 6 – GRLM interest coverage ratio has fallen sharply from 2.7x in Q1FY25 to 1.1x in Q1FY26



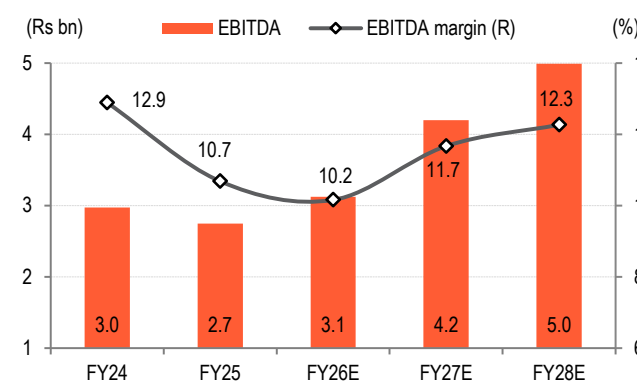
Source: Company, BOBCAPS Research

Fig 7 – GRLM revenue is projected to grow at 16.6% CAGR over FY25-FY28E



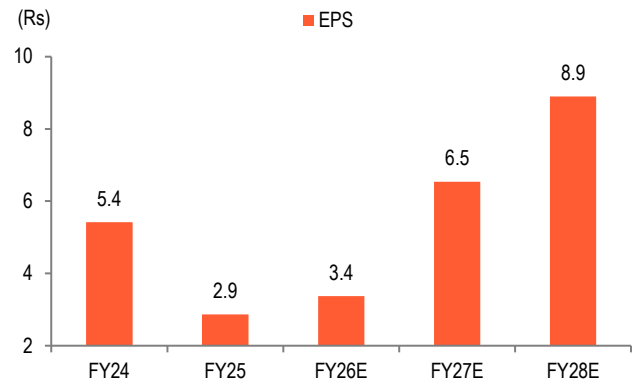
Source: Company, BOBCAPS Research

Fig 8 – GRLM EBITDA margin is forecast to improve from 10.7% in FY25 to 12.3% in FY28E



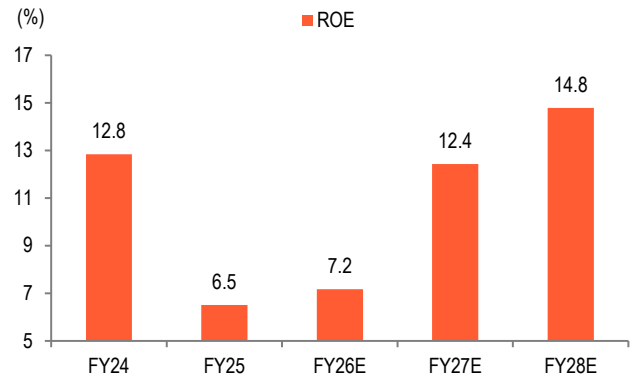
Source: Company, BOBCAPS Research

Fig 9 – GRLM’s EPS to grow at 45.8% CAGR over FY25-FY28E mainly due to a low base



Source: Company, BOBCAPS Research

Fig 10 – ROE projected to improve from 6.5% in FY25 to 14.8% in FY28E due to ramp-up of existing plant



Source: Company, BOBCAPS Research

Valuation Methodology

We forecast GRLM's EPS to grow at a strong 45.8% CAGR over FY25-FY28E over a weak base. However, we maintain HOLD due to the weak return ratio profile of its newly commissioned particleboard project (likely to generate high-single-digit ROCE even if we assume the plant capacity gets ramp-up to full level with 20% EBITDA margin on account of significantly higher capex cost incurred vs industry benchmark) and expensive valuations (the stock trades at a P/E of 67.6x/34.9x/25.6x on FY26E/FY27E/FY28E vs pre-COVID average of ~26x).

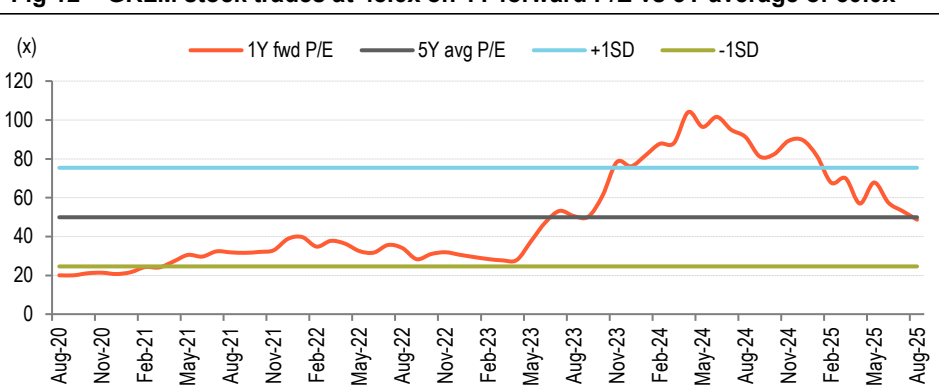
We have cut our EPS estimates by 8.2%/8.4% for FY26E/FY27E based on weak Q1 results, but we have kept our TP unchanged at Rs 250 per share due to roll forward of our valuation to Jun'27E (Mar'27 earlier). Our target P/E remains unchanged at 35x.

Fig 11 – Revised estimates

Change in Estimates Consolidated (Rs bn)	New		Old		Change (%)	
	FY26E	FY27E	FY26E	FY27E	FY26E	FY27E
Total operating income	30.7	36.0	31.4	36.4	(2.2)	(1.0)
EBITDA	3.1	4.2	3.3	4.6	(5.8)	(7.9)
EBITDA Margin (%)	10.2	11.7	10.5	12.6	(38bps)	(88bps)
Adjusted PAT	0.9	1.7	0.9	1.8	(8.2)	(8.4)

Source: BOBCAPS Research

Fig 12 – GRLM stock trades at 48.6x on 1Y forward P/E vs 5Y average of 50.0x



Source: Bloomberg, BOBCAPS Research

Fig 13 – Key assumptions

Particulars (%)	FY24A	FY25A	FY26E	FY27E	FY28E
Revenue mix					
Laminates	88.4	86.7	78.7	73.9	72.6
Plywood	2.5	4.8	6.4	8.4	8.2
Particleboard	-	0.2	7.1	10.1	11.8
Sales volume growth					
Laminates	9.5	4.2	9.0	10.0	10.0
Plywood	NM	98.7	50.9	55.6	10.4
Particleboard	NA	NM	4,172.4	67.9	31.9
EBITDA margin					
Laminates	16.0	13.8	14.8	15.0	15.0
Plywood	(51.8)	(19.2)	(2.6)	6.6	8.2
Particleboard	NA	(231.4)	(13.6)	2.4	6.8

Source: Company, BOBCAPS Research

Key risks

- A sharp recovery in the laminates demand and a quick ramp-up of new facilities are the key upside risks to our estimates.
- Market share loss in the laminates division and weak demand sentiments in the domestic market are the key downside risks.

Financials

Income Statement

Y/E 31 Mar (Rs mn)	FY24A	FY25A	FY26E	FY27E	FY28E
Total revenue	23,063	25,693	30,726	36,003	40,711
EBITDA	2,974	2,746	3,122	4,202	4,995
Depreciation	871	1,137	1,410	1,467	1,495
EBIT	2,103	1,609	1,713	2,736	3,500
Net interest inc./(exp.)	(443)	(655)	(749)	(725)	(684)
Other inc./(exp.)	217	110	188	218	218
Exceptional items	27	0	0	0	0
EBT	1,849	1,064	1,151	2,228	3,034
Income taxes	469	380	291	561	764
Extraordinary items	0	0	0	0	0
Min. int./Inc. from assoc.	4	13	0	0	0
Reported net profit	1,384	697	860	1,667	2,270
Adjustments	(1)	35	0	0	0
Adjusted net profit	1,383	732	860	1,667	2,270

Balance Sheet

Y/E 31 Mar (Rs mn)	FY24A	FY25A	FY26E	FY27E	FY28E
Accounts payables	3,479	4,146	5,088	5,962	6,741
Other current liabilities	1,914	1,690	1,690	1,690	1,690
Provisions	48	45	56	65	74
Debt funds	9,988	10,751	10,658	10,065	9,471
Other liabilities	1,160	1,201	1,201	1,201	1,201
Equity capital	128	255	255	255	255
Reserves & surplus	10,644	11,014	11,748	13,171	15,109
Shareholders' fund	10,769	11,253	11,987	13,410	15,348
Total liab. and equities	27,358	29,086	30,679	32,393	34,526
Cash and cash eq.	1,803	986	613	944	1,911
Accounts receivables	1,521	1,573	1,881	2,204	2,492
Inventories	6,091	6,647	7,821	9,484	11,031
Other current assets	1,426	1,730	2,123	2,488	2,813
Investments	0	0	0	0	0
Net fixed assets	9,725	17,388	17,479	16,512	15,517
CWIP	6,110	281	281	281	281
Intangible assets	137	110	110	110	110
Deferred tax assets, net	99	98	98	98	98
Other assets	445	273	273	273	273
Total assets	27,358	29,086	30,679	32,393	34,526

Cash Flows

Y/E 31 Mar (Rs mn)	FY24A	FY25A	FY26E	FY27E	FY28E
Cash flow from operations	2,368	1,897	1,908	2,175	2,859
Capital expenditures	(6,986)	(2,733)	(1,500)	(500)	(500)
Change in investments	0	0	0	0	0
Other investing cash flows	189	110	188	218	218
Cash flow from investing	(6,796)	(2,623)	(1,312)	(282)	(282)
Equities issued/Others	1	128	0	0	0
Debt raised/repaid	4,289	763	(93)	(593)	(593)
Interest expenses	(443)	(655)	(749)	(725)	(684)
Dividends paid	(421)	(107)	(126)	(244)	(332)
Other financing cash flows	226	(220)	0	0	0
Cash flow from financing	3,652	(91)	(968)	(1,563)	(1,609)
Chg in cash & cash eq.	(777)	(818)	(372)	330	968
Closing cash & cash eq.	1,803	986	613	944	1,911

Per Share

Y/E 31 Mar (Rs)	FY24A	FY25A	FY26E	FY27E	FY28E
Reported EPS	5.4	2.7	3.4	6.5	8.9
Adjusted EPS	5.4	2.9	3.4	6.5	8.9
Dividend per share	1.7	0.4	0.5	1.0	1.3
Book value per share	42.2	44.2	47.1	52.6	60.2

Valuations Ratios

Y/E 31 Mar (x)	FY24A	FY25A	FY26E	FY27E	FY28E
EV/Sales	2.4	2.0	1.6	1.3	1.2
EV/EBITDA	18.7	19.1	15.8	11.5	9.7
Adjusted P/E	42.1	79.5	67.6	34.9	25.6
P/BV	5.4	5.2	4.8	4.3	3.8

DuPont Analysis

Y/E 31 Mar (%)	FY24A	FY25A	FY26E	FY27E	FY28E
Tax burden (Net profit/PBT)	74.8	68.8	74.7	74.8	74.8
Interest burden (PBT/EBIT)	87.9	66.1	67.2	81.5	86.7
EBIT margin (EBIT/Revenue)	9.1	6.3	5.6	7.6	8.6
Asset turnover (Rev./Avg TA)	84.3	88.3	100.2	111.1	117.9
Leverage (Avg TA/Avg Equity)	2.5	2.6	2.6	2.4	2.2
Adjusted ROAE	12.8	6.5	7.2	12.4	14.8

Ratio Analysis

Y/E 31 Mar	FY24A	FY25A	FY26E	FY27E	FY28E
YoY growth (%)					
Revenue	13.8	11.4	19.6	17.2	13.1
EBITDA	27.5	(7.7)	13.7	34.6	18.9
Adjusted EPS	12.5	(47.1)	17.5	93.8	36.2

Profitability & Return ratios (%)

EBITDA margin	12.9	10.7	10.2	11.7	12.3
EBIT margin	9.1	6.3	5.6	7.6	8.6
Adjusted profit margin	6.0	2.8	2.8	4.6	5.6
Adjusted ROAE	13.6	6.6	7.4	13.1	15.8
ROCE	11.2	7.8	8.4	12.6	15.0

Working capital days (days)

Receivables	24	22	22	22	22
Inventory	96	94	93	96	99
Payables	55	59	60	60	60

Ratios (x)

Gross asset turnover	1.9	1.3	1.2	1.4	1.6
Current ratio	1.2	1.2	1.2	1.4	1.5
Net interest coverage ratio	4.7	2.5	2.3	3.8	5.1
Adjusted debt/equity	0.8	0.9	0.8	0.7	0.5

Source: Company, BOBCAPS Research | Note: TA = Total Assets

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Recommendation scale: Recommendations and Absolute returns (%) over 12 months

BUY – Expected return >+15%

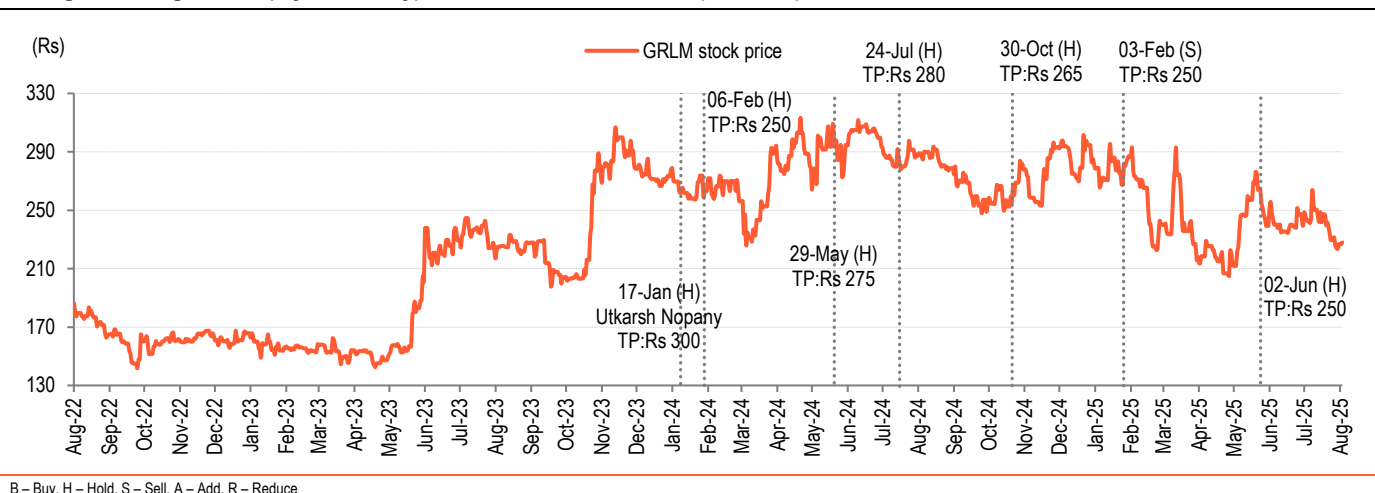
HOLD – Expected return from -6% to +15%

SELL – Expected return <-6%

Note: Recommendation structure changed with effect from 21 June 2021

Our recommendation scale does not factor in short-term stock price volatility related to market fluctuations. Thus, our recommendations may not always be strictly in line with the recommendation scale as shown above.

Ratings and Target Price (3-year history): GREENLAM INDUSTRIES (GRLM IN)



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