

BUY TP: Rs 410 | ▲ 25%

CROMPTON GREAVES

Consumer Durables

16 May 2025

Robust operating performance; capex plans underway

- Revenue broadly in line, EBITDA margin positively surprises (120bps ahead of estimates)
- Revenue grew 5% YoY led by 6% YoY growth in ECD, while lighting declined 2% YoY; lighting margin came in at 15.9% (+700bps YoY)
- Assign 35x to FY27 E EPS to arrive at Mar'26 TP of Rs 410; assume coverage with BUY

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Better-than-expected operating performance led to EBITDA beat: Q4 revenue was broadly in line (1% below estimates). EBITDA margin — coming in as a positive surprise — was 170bps above our estimates; resulting in 9%/10% beat in EBITDA/PAT. Consolidated revenue saw a muted growth of 5% YoY led by 6% YoY growth in ECD and 11% growth in Butterfly, while lighting declined 2% YoY. Gross margin improved significantly by 200bps YoY to 33.9%, on account of improved product mix. Further, EBITDA margin expanded 240bps YoY to 12.8% and adjusted PAT saw a 29% YoY jump. For FY25, consolidated revenue/EBITDA/PAT grew 8%/12%/28% YoY, respectively.

Muted growth in Lighting & ECD; Lighting margins a positive surprise: ECD segment reported a muted growth of 6% YoY, due to subdued consumer demand. In the lighting segment, revenue declined 2% YoY, impacted by continued price erosion. However, profitability improved — ECD EBIT margin remained flat YoY, while lighting EBIT margin expanded sharply by 700bps YoY to 15.9%, despite a fall in revenue. The margin uplift was driven by a structural shift in product mix, with panels emerging as the largest sub-segment, surpassing traditional lamps and battens. Additionally, the Unnati cost efficiency program contributed meaningfully to the margin expansion.

Capex on cards; foray in Solar rooftop: Management has announced two:

(a) Rs 3.5bn greenfield capex plan to expand fan manufacturing capacity in Phase 1, including land acquisition, with further details to be shared in the coming weeks (b) entry into the solar rooftop segment under an outsourcing model, aligned with the PM-KUSUM scheme. We believe these two growth initiatives will provide strong levers for the business to grow, going forward.

Assume coverage with BUY: We expect Crompton to deliver 16% PAT CAGR over FY25–27E, led by product launches in fans (BLDC and induction), better lighting mix, Butterfly revival. Assigning 35x FY27E EPS, we arrive at a Mar'26 TP of Rs 410; assume coverage with a BUY rating.

Key changes

Target	Rating	
▼	∢ ▶	

Ticker/Price	CROMPTON IN/Rs 327
Market cap	US\$ 2.4bn
Free float	100%
3M ADV	US\$ 10.8mn
52wk high/low	Rs 484/Rs 301
Promoter/FPI/DII	0%/40%/44%

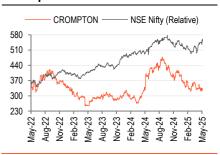
Source: NSE | Price as of 15 May 2025

Key financials

Y/E 31 Mar	FY25A	FY26E	FY27E
Total revenue (Rs mn)	78,636	89,633	1,05,512
EBITDA (Rs mn)	8,882	9,760	11,479
Adj. net profit (Rs mn)	5,560	6,208	7,506
Adj. EPS (Rs)	8.6	9.6	11.7
Consensus EPS (Rs)	9.5	12.0	15.0
Adj. ROAE (%)	17.4	17.1	18.1
Adj. P/E (x)	37.9	34.0	28.1
EV/EBITDA (x)	22.7	21.1	18.0
Adj. EPS growth (%)	26.4	11.7	20.9

Source: Company, Bloomberg, BOBCAPS Research

Stock performance



Source: NSE





Fig 1 – Quarterly performance

Particulars (Rs mn)	Q4FY25	Q4FY24	YoY (%)	Q3FY25	QoQ (%)	FY25	FY24	YoY (%)	Q4FY25E	Var (%)
Revenue	20,606	19,610	5.1	17,692	16.5	78,636	73,128	7.5	20,839	(1)
Gross Profit	6,991	6,258	11.7	5,891	18.7	25,902	23,125	12.0	6,721	4
Gross Margin (%)	33.9	31.9	200bps	33.3	60bps	32.9	31.6	170bps	32.3	167bps
EBITDA	2,644	2,036	29.9	1,880	40.6	8,882	7,137	24.5	2,416	9
EBITDA Margin (%)	12.8	10.4	240bps	10.6	220bps	11.3	9.8	150bps	11.6	124bps
Depreciation	396	350		379		1,528	1,288		392	0.9
Interest	100	156		105		480	792		107	(7.2)
Other Income	159	160		116		688	674		152	5.1
PBT	2,308	1,690	36.5	1,512	52.7	7,562	5,731	32.0	2,068	11.6
Tax	591	356		393		1,921	1,313		514	14.8
Adjusted PAT	1,717	1,334	28.7	1,119	53.4	5,641	4,418	27.7	1,553	10.6
Exceptional item	-	-		-		-	-		-	
Reported PAT	1,717	1,334	28.7	1,119	53.4	5,560	4,399	26.4	1,553	10.6
Adj. PAT Margin (%)	8.3	6.8	150bps	6.3	200bps	7.2	6.0	110bps	7.5	88bps
EPS (Rs)	2.7	2.1	27.9	1.8	53.2	8.6	6.9	24.9	2.4	10.6

Source: Company, BOBCAPS Research

Fig 2 - Segmental performance

Particulars (Rs mn)	Q4FY25	Q4FY24	YoY (%)	Q3FY25	QoQ (%)	FY25	FY24	YoY (%)
Segment revenue								
ECD	16,029	15,160	6	12,878	24	60,100	53,922	11
Lighting	2,761	2,811	(2)	2,577	7	10,203	9,982	2
Butterfly Gandhimathi	1,817	1,639	11	2,237	(19)	8,333	9,225	(10)
EBIT								
ECD	2,675	2,533	6	1,957	37	9,283	7,747	20
EBIT Margin (%)	16.7	16.7	(2bps)	15.2	149bps	15.4	14.4	108bps
Lighting	440	251	75	278	58	1,196	1,053	14
EBIT Margin (%)	15.9	8.9	701bps	10.8	514bps	11.7	11.4	31bps
Butterfly Gandhimathi	123	(261)	NA	123	0	464	82	466
EBIT Margin (%)	6.7	(15.9)	NA	5.5	124bps	5.6	1.1	451bps

Source: Company, BOBCAPS Research



Earnings call highlights

- Butterfly posted 12% YoY revenue growth in Q4FY25, with EBITDA margin improving to 8.6%. EBIT rose to Rs 420mn in FY25. Management expects Butterfly to deliver mid-teen revenue growth and approach double-digit EBITDA margins over the next 3–5 years, driven by portfolio repositioning and upcoming new product launches. Phase-1 of the turnaround is complete, and FY26 marks the beginning of the next leg of profitable growth.
- Large domestic appliances segment delivered high-teen growth, supported by 50% plus YoY growth in air coolers and 30% plus in mixer grinders. Large kitchen appliances revenue touched Rs 600 mn in FY25, with EBITDA losses narrowing and Crompton gaining traction online (now third on Amazon in the category).
- Crompton rolled out two new motor technology platforms Nucleus (in-house BLDC) and X-Tech (Induction) - under its platform-first strategy in fans. These initiatives are aimed at strengthening product differentiation and supporting longterm margin resilience amid evolving energy efficiency norms.
- While FY25 saw modest volume growth, the company added 1–1.5 million units, equivalent to the annual scale of smaller players.
- Crompton is expanding into the solar rooftop segment (Rs 200 bn addressable market), following a similar strategy to its solar pumps business, which scaled Rs 2 bn in 3 years. Solar vertical will be initially outsourced but margin-accretive, leveraging Crompton's brand equity, sourcing capabilities, and B2C distribution network.
- Residential pumps business continues to perform well with sustained market leadership. Solar pumps have reached meaningful scale and are expected to grow further, with the opportunity viewed as structural and not solely subsidy-driven (PM Kusum).
- Extended rainfall and cooler weather conditions led to slower-than-expected Q1 summer offtake, particularly in cooling categories. Management expects demand normalisation as temperature trends improve and remains focused on agile inventory management.



Fig 3 - Revenue growth

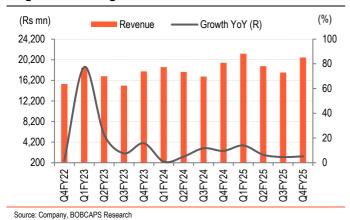


Fig 4 - EBITDA growth

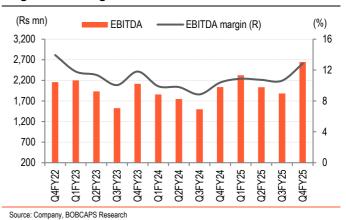
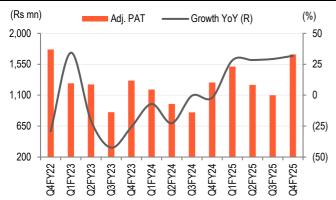
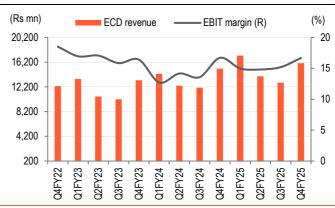


Fig 5 - Profit growth



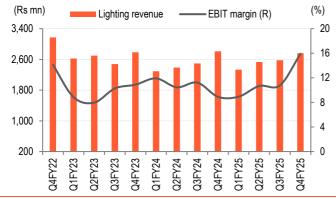
Source: Company, BOBCAPS Research

Fig 6 - ECD business performance



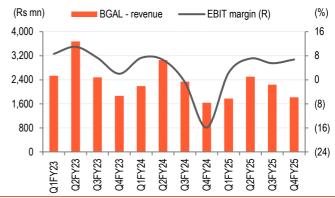
Source: Company, BOBCAPS Research

Fig 7 - Lighting business performance



Source: Company, BOBCAPS Research

Fig 8 – BGAL's performance

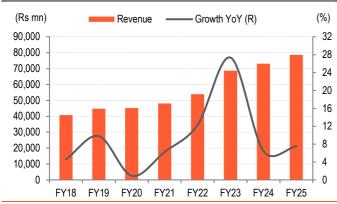


Source: Company, BOBCAPS Research



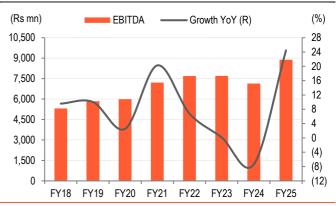
Annual Charts

Fig 9 - Revenue growth



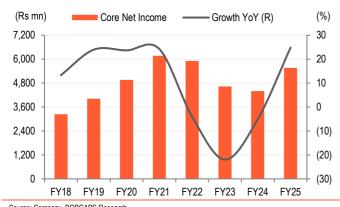
Source: Company, BOBCAPS Research

Fig 10 - EBITDA growth



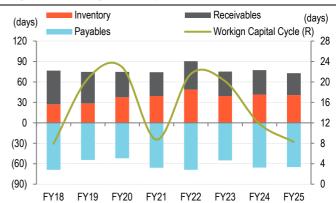
Source: Company, BOBCAPS Research

Fig 11 - Core net income



Source: Company, BOBCAPS Research

Fig 12 - Working capital cycle



Source: Company, BOBCAPS Research



Financials

Income Statement	= 1/00 t		=>/0=4	=>/2.45	m./a
Y/E 31 Mar (Rs mn)	FY23A	FY24A	FY25A	FY26E	FY27E
Total revenue	68,696	73,128	78,636	89,633	1,05,512
EBITDA	7,705	7,137	8,882	9,760	11,479
Depreciation	1,159	1,288	1,528	1,624	1,769
EBIT	6,546	5,849	7,354	8,135	9,710
Net interest inc./(exp.)	1,092	792	480	484	400
Other inc./(exp.)	668	674	688	757	833
Exceptional items	0	0	0	0	C
EBT	6,122	5,731	7,562	8,408	10,143
Income taxes	1,358	1,313	1,921	2,119	2,556
Extraordinary items	0	0	0	0	0
Min. int./Inc. from assoc.	0	0	0	0	0
Reported net profit	4,632	4,399	5,560	6,208	7,506
Adjustments	0	0	0	0	0
Adjusted net profit	4,632	4,399	5,560	6,208	7,506
•	•	,	,	•	· ·
Balance Sheet Y/E 31 Mar (Rs mn)	FY23A	FY24A	FY25A	FY26E	FY27E
Accounts payables	10,354	13,145	13.948	16,208	18,790
Other current liabilities	3,496	4,174	4,135	5.157	
Provisions	3,490	4,174	4,133	5, 157	6,071
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Debt funds	10,051	6,832	4,786	4,286	3,536
Other liabilities	1,567	2,177	1,952	2,259	3,578
Equity capital	1,272	1,286	1,288	1,288	1,288
Reserves & surplus	29,805	33,204	37,190	41,846	47,475
Shareholders' fund	31,077	34,490	38,478	43,133	48,763
Total liab. and equities	56,544	60,817	63,298	71,043	80,737
Cash and cash eq.	1,095	2,608	3,530	2,729	5,449
Accounts receivables	6,706	7,209	6,912	8,841	10,696
Inventories	7,439	8,304	8,817	11,051	13,876
Other current assets	7,344	8,927	9,565	11,051	13,876
Investments	-	-	-	-	
Net fixed assets	32,710	32,439	33,151	34,027	33,757
CWIP	55	114	142	2,000	1,500
Intangible assets	0	0	0	0	0
Deferred tax assets, net	-	-	-	-	
Other assets	1,197	1,216	1,180	1,345	1,584
Total assets	56,544	60,817	63,298	71,043	80,737
Cash Flows					
Y/E 31 Mar (Rs mn)	FY23A	FY24A	FY25A	FY26E	FY27E
Cash flow from operations	5,526	8,434	7,374	5,467	5,266
Capital expenditures	(708)	(805)	(1,028)	(2,500)	(1,500)
Change in investments	-	-	-	-	
Other investing cash flows	3,340	(1,264)	(283)	(1,716)	1,581
Cash flow from investing	2,632	(2,069)	(1,311)	(4,216)	81
Equities issued/Others	416	893	204	0	0
Debt raised/repaid	9,250	(4,394)	(4,021)	(500)	(750)
Interest expenses	-	-	-	-	
Dividends paid		-	-	-	
Other financing cash flows	(18,771)	(1,912)	(1,930)	(1,552)	(1,876)
Cash flow from financing	(9,105)	(5,413)	(5,747)	(2,052)	(2,626)
Chg in cash & cash eq.	(948)	952	316	(801)	2,720
Und in Cash & cash en					

Per Share					
Y/E 31 Mar (Rs)	FY23A	FY24A	FY25A	FY26E	FY27E
Reported EPS	7.3	6.9	8.6	9.6	11.7
Adjusted EPS	7.3	6.9	8.6	9.6	11.7
Dividend per share	3.0	3.0	3.0	2.4	2.9
Book value per share	41.8	47.2	52.7	59.9	68.6
Valuations Ratios					
Y/E 31 Mar (x)	FY23A	FY24A	FY25A	FY26E	FY27E
EV/Sales	3.1	2.8	2.6	2.3	2.0
EV/EBITDA	27.7	28.5	22.7	21.1	18.0
Adjusted P/E	45.0	47.3	37.9	34.0	28.1
P/BV	7.8	6.9	6.2	5.5	4.8
DuPont Analysis					
Y/E 31 Mar (%)	FY23A	FY24A	FY25A	FY26E	FY27E
Tax burden (Net profit/PBT)	75.7	76.8	73.5	73.8	74.0
Interest burden (PBT/EBIT)	93.5	98.0	102.8	103.4	104.5
EBIT margin (EBIT/Revenue)	9.5	8.0	9.4	9.1	9.2
Asset turnover (Rev./Avg TA)	2.1	2.2	2.4	2.7	3.1
Leverage (Avg TA/Avg Equity)	1.3	1.2	1.0	0.9	0.8
Adjusted ROAE	18.1	15.5	17.4	17.1	18.1
Ratio Analysis					
Y/E 31 Mar	FY23A	FY24A	FY25A	FY26E	FY27E
YoY growth (%)					
Revenue	27.4	6.5	7.5	14.0	17.7
EBITDA	0.1	(7.4)	24.5	9.9	17.6
Adjusted EPS	(21.7)	(5.0)	26.4	11.7	20.9
Profitability & Return ratios (%)	, ,	. ,			
EBITDA margin	11.2	9.8	11.3	10.9	10.9
EBIT margin	9.5	8.0	9.4	9.1	9.2
Adjusted profit margin	6.7	6.0	7.1	6.9	7.1
Adjusted ROAE	18.1	15.5	17.4	17.1	18.1
ROCE	16.9	15.9	19.5	20.0	21.4
Working capital days (days)					
Receivables	36	36	32	36	37
Inventory	40	41	41	45	48
Payables	55	66	65	66	65
Ratios (x)					

Adjusted debt/equity 0.2 0.1

Source: Company, BOBCAPS Research | Note: TA = Total Assets

Gross asset turnover
Current ratio

Net interest coverage ratio

2.0

1.3

6.0

2.1

1.3

7.4

2.1

1.3

15.3

0.0

2.3

1.4

16.8

0.0

2.5

1.6

24.3

0.0



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BUY - Expected return >+15%

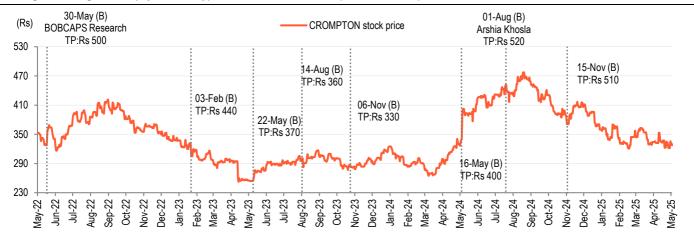
HOLD - Expected return from -6% to +15%

SELL - Expected return <-6%

Note: Recommendation structure changed with effect from 21 June 2021

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Ratings and Target Price (3-year history): CROMPTON GREAVES (CROMPTON IN)



B-Buy, H-Hold, S-Sell, A-Add, R-Reduce

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CROMPTON GREAVES



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