

## CONSUMER DURABLES

Q1FY27 Review

26 August 2026

**Demand strengthens broadly; margins diverge on pricing**

- RAC revenues surge, Voltas RAC vol up ~44% vs industry ~20-22%, share to 17.3%; Blue Star's share-first pricing costs 290bps UCP margin
- ECD and W&C grew strongly on summer demand and copper-led pricing; W&C volumes stayed
- We prefer W&C over ECD and large appliances on superior demand visibility

Vineet Shanker  
 Research Analyst  
 Amey Tupe  
 Research Associate  
 research@bobcaps.in

**ECD growth broad-based, but A&P step-up dents margins:** ECD revenue grew 10-23% YoY across Havells, Crompton, V-Guard, Orient Electric and Bajaj Electricals, aided by a stronger summer and BLDC/premiumisation mix. Havells' ECD margin fell 266bps YoY as A&P spend more than doubled; Crompton, V-Guard and Bajaj Electricals saw margin recovery instead.

**Strong revenue growth in W&C but remains largely price-led:** Revenue grew 23-57% YoY (Havells +27%, Polycab +38%, KEI +23%, RR Kabel +57%, Finolex +47%) on copper-led pricing, with underlying volumes flat-to-low-single-digit. Havells' C&W margin fell 219bps on A&P even as KEI, Finolex and RR Kabel expanded margins on better mix and operating efficiency.

**UCP demand surges past pre-crisis levels, margins diverge sharply:** Voltas revenue grew 32% YoY on RAC volume growth of ~44%, with UCP margin up 168bps to 5.3% as ~8-10% of the 10-12% cost inflation was passed through. Blue Star revenue grew 13% YoY, but UCP margin fell 300bps to 2.9% as management chose to protect share over price. Lloyd (Havells) revenue grew 15% YoY, though EBIT losses widened to Rs 563mn on distribution reset and a delayed summer.

**Lighting growth holds steady, but B2B pricing lags costs:** Revenue grew 5-25% YoY across Havells, Crompton, Orient Electric and Bajaj Electricals on double-digit B2C growth. Margins fell YoY for most (Havells -162bps, Crompton -68bps, Orient -240bps YoY though +100bps QoQ) as pre-contracted B2B pricing continued absorbing input costs.

**Induction demand re-rates kitchen appliances:** TTK Prestige revenue grew 34% YoY (EBITDA margin at 11.5% from 8.9%) on broad-based demand across appliances, cookers and cookware. Stove Kraft delivered its strongest-ever Q1 (+41% YoY) on induction cooktops (+316% YoY, 27% of revenue). Butterfly Gandhimathi grew a comparatively modest 14-18% YoY, prioritising core categories over induction by choice.

**Recommendation snapshot**

| Ticker      | Price | Target | Rating |
|-------------|-------|--------|--------|
| BLSTR IN    | 1,515 | 1,700  | HOLD   |
| CROMPTON IN | 243   | 330    | BUY    |
| HAVL IN     | 1,269 | 1,530  | BUY    |
| KEI IN      | 5,588 | 5,700  | HOLD   |
| ORIENTEL IN | 182   | 240    | BUY    |
| POLYCAB IN  | 9,098 | 10,200 | HOLD   |
| VGRD IN     | 333   | 430    | BUY    |
| VOLT IN     | 1,243 | 1,410  | HOLD   |

Price & Target in Rupees | Price as of 25 Aug 2026



**We prefer W&C over ECD/large appliances on superior demand visibility:** W&C remains our preferred segment over ECD/large appliances, supported by better demand visibility across both domestic and export markets. We maintain our ratings across coverage this quarter, with target multiples held largely unchanged on a Jun-27TP basis; target prices are revised higher across the board on updated FY26-29E estimates. Given the meaningful upside in Voltas, we upgrade the stock to BUY.

**Fig 1 – UCP revenue grows across peers; Voltas margin recovers 168bps while Lloyd losses widen to Rs 563mn**

| Large Appliances | Q1FY27 | Q1FY26 | YoY %    | Q4FY26 | QoQ      | FY26    | FY25     | YoY %    |
|------------------|--------|--------|----------|--------|----------|---------|----------|----------|
| <b>Revenue</b>   |        |        |          |        |          |         |          |          |
| Voltas           | 37,935 | 28,679 | 32       | 34,934 | 9        | 95,006  | 1,06,139 | (10)     |
| Blue Star        | 16,893 | 14,994 | 13       | 19,850 | (15)     | 53,324  | 56,211   | (5)      |
| Lloyd            | 14,574 | 12,711 | 15       | 15,205 | (4)      | 39,744  | 51,341   | (23)     |
| <b>EBIT</b>      |        |        |          |        |          |         |          |          |
| Voltas           | 2,016  | 1,044  | 93       | 1,741  | 16       | 3,052   | 8,923    | (66)     |
| EBIT Margin (%)  | 5.3    | 3.6    | 168bps   | 5.0    | 33bps    | 3.2     | 8.4      | (519bps) |
| Blue Star        | 497    | 875    | (43)     | 2,070  | (76)     | 4,348   | 4,713    | (8)      |
| EBIT Margin (%)  | 2.9    | 5.8    | (289bps) | 10.4   | (749bps) | 8.2     | 8.4      | (23bps)  |
| Lloyd            | (563)  | (209)  | 169      | (272)  | 107      | (2,144) | 1,175    | (282)    |
| EBIT Margin (%)  | (3.9)  | (1.6)  | NA       | (1.8)  | NA       | (5.4)   | 2.3      | (768bps) |

Source: Company, BOBCAPS Research

**Fig 2 – Voltas extends RAC leadership to 17.3% share; Blue Star trades margin for share, Lloyd losses deepen**

| Category                     | Voltas                                                                                                                                                                                                                                                                                                                                                 | Blue Star                                                                                                                                                                                                                                                                                                                                       | Lloyd (Havells)                                                                                                                                                                                                              |
|------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Demand                       | UCP revenue grew 32% YoY led by RAC volume (~44% YoY) vs industry primary of 20-22% volume / 25-26% value. Market share rose to 17.3% (from 15.9% in FY26); lead over nearest competitor widened to ~4 ppt.                                                                                                                                            | Unitary products rev grew 13% YoY, weighed by a 15% decline in commercial refrigeration on subdued deep-freezer OEM offtake. RAC vol grew 18% YoY vs industry 21%; tertiary market share slipped 30bps QoQ despite Jun recovery.                                                                                                                | Lloyd revenue grew 15% YoY; AC volume growth in single digits with rest coming from calibrated price hikes. Delayed summer capped April sell-in even as sell-out held up; south and west normalising.                        |
| Margins                      | UCP EBIT margin expanded 168bps YoY on low base, aided by scale absorption, uninterrupted peak-season production and cost-takeout; 8-10% of the 10-12% cost inflation was passed through, cushioned by pre-crisis inventory.                                                                                                                           | UCP EBIT margin contracted 300bps YoY to 2.9% (EBIT -43% YoY) as management prioritised share over pricing; only ~5% of the 13% cost push (5% BEE + 8% commodity/FX) was passed on, with consumer finance and A&P spends stepped up to aid channel liquidation.                                                                                 | Lloyd EBIT loss widened to Rs 563 mn (margin -3.9%) vs Rs 209 mn loss YoY on distribution reset (sell-in normalisation) and delayed summer; consolidated Havells EBITDA margin missed by 318bps, largely on the A&P step-up. |
| Capacity / Strategy          | Manufacturing largely in-house with Panthagar (1.4mn) and Chennai (1.2mn) at high utilisation; split AC in-house: OEM mix steady at 75:25. Signed binding term sheet with Atomberg for a 50:50 JV to manufacture 2.8mn RAC compressors p.a. in India, with commercial production targeted in ~18 months and gradual ramp-up from <1mn to >2.5mn units. | RAC capacity operating near 100%; Sri City line expansion decision expected by October. Portfolio rejig underway to reposition ~90% of range at entry-level price points via alternate sourcing, selective outsourcing and redesign. FY27 capex guided at Rs 3.0-3.5bn (Q1: Rs 0.6-0.7bn); FY27 UCP margin guided at >6.5% (aspiration 7-7.5%). | Refreshed AC portfolio; distribution transitioning from sell-in to sell-out model to normalise elevated channel stock. Ghiloth refrigerator plant already commissioned; no major new capex planned in Lloyd beyond this.     |
| Demand Outlook (Going ahead) | Management remains positive on RAC demand with 18% 5-yr industry CAGR intact; UCP margin recovery gradual amid commodity/FX pressures. Channel inventory at ~4 weeks; festive read-through due over next 4-6 weeks. EMPS recovery pushed to H2; Voltbek EBITDA breakeven deferred by a few quarters.                                                   | <u>Management guided FY27 exit share marginally below 14% (vs FY26 ~14.25%).</u> Industry operating margin has migrated from ~12% historically to 7.5-8%, with a settling at ~6.5% seen unlikely given 18% five-year RAC CAGR.                                                                                                                  | Management expects contribution margin recovery to double-digit in full (seasonal) quarters; <u>brand investment in Lloyd A&amp;P to remain elevated for next couple of years to drive premiumization.</u>                   |

Source: Company, BOBCAPS Research

**Fig 3 – Summer demand and BLDC mix drive ECD growth; on margins Havells cedes 266bps on A&P step-up while peers see recovery**

| Category       | Havells                                                                                                                                                                         | Crompton                                                                                                                                                              | V-Guard                                                                                                                                                                    | Orient Electric                                                                                                                                                    | Bajaj Electricals (Not rated)                                                                                                                            |
|----------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------|
| Demand         | ECD revenue grew 12% YoY; demand held up across categories despite calibrated price hikes taken to offset input cost inflation.                                                 | ECD grew 10.6% YoY, led by BLDC (+45%), pumps and water heaters; supply disruptions impacted sales but largely eased by June-end, supporting a strong Q2 start.       | Consumer Durables grew 19.2% YoY on a strong summer; fans and kitchen appliances grew well, while air coolers were weak amid poor North India weather and some share loss. | ECD grew 22.7% YoY on strong summer and deeper DTM/MD penetration; fans grew high double-digit, with BLDC up 36% and new launches contributing 30% of fan sales.   | Consumer Products grew 1.7% YoY; cooling remained weak due to fan supply constraints, while non-summer categories and Morphy Richards grew double-digit. |
| Margins        | ECD EBIT margin at 5.2% (-266bps YoY; EBIT Rs 583 mn, -26% YoY) - hit by more than 2x YoY A&P step-up frontloaded on seasonal categories.                                       | ECD EBIT margin rose 20bps YoY to 13.5%, supported by pricing and operating leverage despite supply volatility.                                                       | Gross margin held at 36.9%, while EBITDA margin rose to 10.5% from 8.4%, aided by pricing, manufacturing footprint and product mix.                                        | Gross margin fell 277bps YoY on commodity inflation, partly offset by Sanchay savings and operating leverage; EBITDA margin improved 100bps to 7%.                 | EBIT margin improved to 6.6% from 2.5%; CP EBIT turned positive at 3.9%.                                                                                 |
| Demand Outlook | Management positive on demand improving further and healthy margin outlook for the rest of the year as A&P normalizes and contribution margins stabilize                        | Q2 has started strongly as supply issues ease. BLDC and premium fans should support growth in Q2-Q3, while BEE transition could aid share gains at the entry segment. | FY27 growth expected above 15%, with 9-10% EBITDA margin maintained; demand momentum remains healthy, though regional/seasonal variability persists.                       | Demand momentum expected to sustain, aided by premiumisation, distribution expansion and new launches; management remains focused on raising non-fan contribution. | Targets 8-10% growth over the next two years, ahead of expected industry growth; fan share recovery remains a key focus over the next 2-3 quarters.      |
| Price Hike     | 5-20% price hikes across categories (BEE + post-war commodity pass-through); management acknowledged risk that steep broad-based price inflation could dampen consumer offtake. | High-single to low-double-digit hikes taken across segments, covering ~80% of inflation; further hikes depend on commodity movements.                                 | ~80-85% of pricing actions completed; blended growth comprised ~14% price and ~9% volume, with category hikes ranging widely.                                              | Six hikes taken from Dec-Jun; fans saw >10% sequential increase, with further calibrated hikes as commodities move.                                                | Cost inflation ranged 6-13% across categories; selective price hikes were taken, with no major further hikes currently required for margins.             |

Source: Company, BOBCAPS Research

**Fig 4 – Polycab (FMEG) and Orient leads ECD revenue growth; Havells margin falls 266bps on doubled A&P spend**

| ECD               | Q1FY27 | Q1FY26 | YoY %    | Q4FY26 | QoQ      | FY26   | FY25   | YoY %    |
|-------------------|--------|--------|----------|--------|----------|--------|--------|----------|
| <b>Revenue</b>    |        |        |          |        |          |        |        |          |
| Havells           | 11,131 | 9,949  | 12       | 10,824 | 3        | 40,706 | 40,139 | 1        |
| Crompton          | 17,541 | 15,863 | 11       | 17,553 | 0        | 60,978 | 60,100 | 1        |
| V-Guard           | 4,167  | 3,496  | 19       | 4,261  | (2)      | 16,159 | 16,439 | (2)      |
| Orient Electric   | 6,687  | 5,450  | 23       | 6,611  | 1        | 22,938 | 21,730 | 6        |
| Bajaj Electricals | 8,204  | 8,070  | 2        | 9,258  | (11)     | 33,427 | 38,059 | (12)     |
| Polycab (FMEG)    | 7,612  | 4,542  | 68       | 6,631  | 15       | 20,693 | 16,822 | 23       |
| RR Kabel - FMEG   | 2,882  | 2,251  | 28       | 2,977  | (3)      | 9,586  | 9,296  | 3        |
| <b>EBIT</b>       |        |        |          |        |          |        |        |          |
| Havells           | 583    | 787    | (26)     | 1,111  | (47)     | 3,534  | 3,991  | (11)     |
| EBIT Margin (%)   | 5.2    | 7.9    | (266bps) | 10.3   | (502bps) | 8.7    | 9.9    | (126bps) |
| Crompton          | 2,372  | 2,116  | 12       | 2,724  | (13)     | 8,090  | 9,283  | (13)     |
| EBIT Margin (%)   | 13.5   | 13.3   | 18bps    | 15.5   | (199bps) | 13.3   | 15.4   | (218bps) |
| V-Guard           | 149    | (72)   | (308)    | 70     | 114      | 261    | 694    | (62)     |
| EBIT Margin (%)   | 3.6    | (2.1)  | NA       | 1.6    | 195bps   | 1.6    | 4.2    | (261bps) |
| Orient Electric   | 583    | 369    | 58       | 754    | (23)     | 2,252  | 2,204  | 2        |
| EBIT Margin (%)   | 8.7    | 6.8    | 194bps   | 11.4   | (269bps) | 9.8    | 10.1   | (32bps)  |
| Bajaj Electricals | 324    | (136)  | (338)    | (68)   | (580)    | (489)  | 1,229  | (140)    |
| EBIT Margin (%)   | 3.9    | (1.7)  | NA       | (0.7)  | NA       | (1.5)  | 3.2    | (469bps) |
| Polycab - FMEG    | 606    | 95     | 535      | 292    | 107      | 548    | (389)  | (241)    |
| EBIT Margin (%)   | 8.0    | 2.1    | 586bps   | 4.4    | 356bps   | 2.7    | (2.3)  | NA       |
| RR Kabel - FMEG   | 0      | (71)   | (100)    | (93)   | (100)    | (330)  | (459)  | (28)     |
| EBIT Margin (%)   | 0      | (3)    | 317bps   | (3)    | NA       | (3.4)  | (4.9)  | NA       |

Source: Company, BOBCAPS Research

**Fig 5 – Orient outperformed on distribution and luminaire mix; pre-contracted B2B pricing weighs on margins sector-wide**

| Lighting | Havells                                                                                                                                                                  | Crompton                                                                                                                                                   | Orient Electric                                                                                                                                                                                  | Bajaj Electricals (Not Rated)                                                                                                                                                                           |
|----------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Demand   | Lighting revenue grew 5% YoY to Rs 4.0 bn as pricing stabilised, supporting early volume recovery. Management expects further price hikes amid rising electronics costs. | Lighting revenue grew 15% YoY to Rs 2.69 bn, with growth across B2B and B2C. B2C margins continued to expand, while supply constraints limited the upside. | Lighting & switchgear revenue grew 25.4% YoY, led by high double-digit B2C lighting growth; premiumisation and distribution expansion remained key drivers. High-value lumes reached 60% of mix. | Lighting Solutions grew 4.4% YoY, led by double-digit Consumer Lighting growth; management sees the business as a structural growth engine.                                                             |
| Margins  | Lighting EBIT margin declined 162bps YoY to 10.4%, with profitability impacted by higher investment and mix. Management expects contribution margins to stabilise.       | EBIT margin declined 68bps YoY to 12% as pre-contracted B2B pricing compressed margins, partly offset by continued B2C margin expansion.                   | EBIT margin declined 240bps YoY to ~15% due to commodity inflation and a lag in price pass-through; management expects margins to improve as pricing catches up.                                 | Lighting margin remained at ~7% as legacy professional-lighting contracts could not absorb higher input costs; management expects margins to return to double-digit levels as these contracts roll off. |

Source: Company, BOBCAPS Research

**Fig 6 – Lighting revenue grows 4-25% YoY; all four peers see margin compression as B2C pricing lags commodity costs**

| Lighting          | Q1FY27 | Q1FY26 | YoY (%)  | Q4FY26 | QoQ (%)   | FY26   | FY25   | YoY (%) |
|-------------------|--------|--------|----------|--------|-----------|--------|--------|---------|
| <b>Revenue</b>    |        |        |          |        |           |        |        |         |
| Havells           | 4,006  | 3,802  | 5        | 4,487  | (11)      | 16,879 | 16,708 | 1       |
| Crompton          | 2,688  | 2,330  | 15       | 3,156  | (15)      | 10,846 | 10,203 | 6       |
| Orient Electric   | 2,810  | 2,241  | 25       | 2,871  | (2)       | 10,326 | 9,207  | 12      |
| Bajaj Electricals | 2,690  | 2,576  | 4        | 3,137  | (14)      | 11,195 | 10,225 | 9       |
| <b>EBIT</b>       |        |        |          |        |           |        |        |         |
| Havells           | 415    | 455    | (9)      | 958    | (57)      | 2,438  | 2,507  | (3)     |
| EBIT Margin (%)   | 10.4   | 12.0   | (162bps) | 21.3   | (1098bps) | 14.4   | 15.0   | (56bps) |
| Crompton          | 323    | 296    | 9        | 384    | (16)      | 1,419  | 1,196  | 19      |
| EBIT Margin (%)   | 12.0   | 12.7   | (68bps)  | 12.2   | (15bps)   | 13.1   | 11.7   | 136bps  |
| Orient Electric   | 421    | 390    | 8        | 404    | 4         | 1,383  | 1,320  | 5       |
| EBIT Margin (%)   | 15.0   | 17.4   | (240bps) | 14.1   | 92bps     | 13.4   | 14.3   | (94bps) |
| Bajaj Electricals | 179    | 272    | (34)     | 272    | (34)      | 948    | 675    | 40      |
| EBIT Margin (%)   | 6.7    | 10.6   | (389bps) | 8.7    | (201bps)  | 8.5    | 6.6    | 187bps  |

Source: Company, BOBCAPS Research

**Fig 7 – RR Kabel and Finolex lead W&C growth; Havells and Polycab margins dip despite the segment's pricing tailwind**

| Wires & Cables     | Havells                                                                                                                                                                                                                     | Polycab                                                                                                                                                                                                                                          | KEI                                                                                                                                                                                                                                | RR Kabel (Not Rated)                                                                                                                                                                                                                 | Finolex Cables (Not Rated)                                                                                                                                                                                                                     |
|--------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Demand             | C&W revenue grew 27% YoY, with underlying volumes largely flat/low-single-digit. Lower copper prices towards quarter-end impacted dealer restocking as the company shifts towards a sell-out model.                         | W&C revenue grew 38% YoY, with domestic sales up 43%; volumes grew low-to-mid single digit on a high base. Wires outgrew cables, while channel sales outpaced institutional sales; international business declined amid geopolitical disruption. | Consolidated revenue grew 23% YoY, with domestic sales up 29%; EHV grew 48% YoY. Distribution-led sales rose to 42%, while exports declined due to Middle East disruptions.                                                        | W&C revenue grew 57% YoY, with volumes up 17%; cables grew 25% and wires ~12%. Domestic and export demand remained healthy, with Middle East shipments recovering in May-June.                                                       | Electrical Cables revenue grew 47% YoY, led by strong volumes in auto, solar, agricultural and flexible cables; building wires saw low-single-digit volume growth amid channel destocking.                                                     |
| Margins            | C&W EBIT margin declined 219bps YoY %, reflecting higher A&P investment. Management expects contribution margins to remain stable, with mix and operating leverage supporting profitability.                                | W&C EBIT margin stood at 13.3%; sequential improvement was driven by favourable mix and operating efficiencies. Management retained its 11-13% medium-term margin range.                                                                         | Operating margin improved to 12.4%, supported by product mix and operating efficiencies; management indicated margins have moved into the 11-12% range, aided by higher retail contribution and better mix.                        | W&C margin improved to 9.9% from 7.6%, driven by better product mix, commodity management and operating efficiency. Management maintained its FY28 margin target of 10.5%.                                                           | EBITDA margin rose 236bps YoY to 12.1%, aided by stronger realisations and mix. Communication Cable margins near 30% benefited from higher fibre prices and low-cost inventory but are expected to normalise while remaining in double digits. |
| Guidance / Outlook | New cable capacity is being ramped up, with further expansion planned. FY27 capex is guided at Rs 14 bn. Management remains confident of resilient growth and improving profitability but does not provide annual guidance. | Medium-term W&C demand remains supported by T&D, renewables, data centres and private capex; exports targeted to exceed 10% of revenue by FY30. Management expects W&C to grow 1.5-2x industry growth while retaining 11-13% EBIT margin.        | Sanand Phase 1 is at ~50% utilisation and expected to generate Rs 1.5-2.0 bn revenue in FY27; total Sanand potential is ~Rs 7 bn. Annual capex of Rs 6-7 bn is planned for the next 3-4 years, with growth expected more than 20%. | Project RISE capex of Rs 12 bn through FY28 remains on track, with ~Rs 6-6.5 bn planned for FY27; cable utilisation is ~90% and wires 65-70%. FY27 volume growth target remains ~18%, with Silvassa capacity coming on stream in Q2. | Draw tower capacity is being expanded directly from 4mn to 8mn fibre-km by end-Q2, while preform production is being stabilised. FY27 capex remains ~Rs 3 bn; management expects Electrical Cable margins to sustain around 10.5%.             |

Source: Company, BOBCAPS Research

**Fig 8 – W&C revenue grows 24–57% YoY across peers; Havells and Polycab margins contract even as volumes scale**

| Wires & Cables  | Q1FY27 | Q1FY26 | YoY %    | Q4FY26 | QoQ      | FY26     | FY25     | YoY %   |
|-----------------|--------|--------|----------|--------|----------|----------|----------|---------|
| <b>Revenue</b>  |        |        |          |        |          |          |          |         |
| Havells         | 24,556 | 19,332 | 27       | 24,741 | (1)      | 86,767   | 71,836   | 21      |
| Polycab         | 72,018 | 52,286 | 38       | 77,620 | (7)      | 2,55,344 | 1,91,847 | 33      |
| KEI Industries  | 31,420 | 25,292 | 24       | 33,531 | (6)      | 1,14,371 | 93,842   | 22      |
| V Guard         | 6,701  | 5,247  | 28       | 7,718  | (13)     | 24,611   | 21,699   | 13      |
| Finolex         | 17,675 | 12,057 | 47       | 16,964 | 4        | 54,902   | 44,990   | 22      |
| RR Kabel        | 28,800 | 18,335 | 57       | 26,664 | 8        | 87,637   | 66,888   | 31      |
| <b>EBIT</b>     |        |        |          |        |          |          |          |         |
| Havells         | 2,545  | 2,426  | 5        | 3,514  | (28)     | 11,376   | 7,715    | 47      |
| EBIT Margin (%) | 10.4   | 12.6   | (219bps) | 14.2   | (384bps) | 13.1     | 10.7     | 237bps  |
| Polycab         | 9,594  | 7,683  | 25       | 10,180 | (6)      | 34,781   | 26,072   | 33      |
| EBIT Margin (%) | 13.3   | 14.7   | (137bps) | 13.1   | 21bps    | 13.6     | 13.6     | 3bps    |
| KEI Industries  | 4,239  | 2,708  | 57       | 4,154  | 2        | 13,185   | 9,843    | 34      |
| EBIT Margin (%) | 13.5   | 10.7   | 279bps   | 12.4   | 110bps   | 11.5     | 10.5     | 104bps  |
| V Guard         | 706    | 474    | 49       | 951    | (26)     | 2,796    | 2,182    | 28      |
| EBIT Margin (%) | 10.5   | 9.0    | 151bps   | 12.3   | (178bps) | 11.4     | 10.1     | 131bps  |
| Finolex         | 1,820  | 1,174  | 55       | 1,787  | 2        | 5,629    | 4,758    | 18      |
| EBIT Margin (%) | 10.3   | 9.7    | 56bps    | 10.5   | (24bps)  | 10.3     | 10.6     | (32bps) |
| RR Kabel        | 2,854  | 1,391  | 105      | 2,573  | 11       | 7,756    | 4,965    | 56      |
| EBIT Margin (%) | 9.9    | 7.6    | 232bps   | 9.6    | 26bps    | 8.9      | 7.4      | 143bps  |

Source: Company, BOBCAPS Research

**Fig 9 – TTK Prestige and Stove Kraft ride induction cooktop demand; Butterfly's growth capped by LPG cylinder supply constraints**

| Category          | TTK Prestige                                                                                                                                                                                                                                                                              | Stove Kraft                                                                                                                                                                                                                                                     | Butterfly Gandhimati                                                                                                                                                                                                                                                                                             |
|-------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Demand            | Revenue grew 34% YoY, broad-based across appliances, cookers and cookware; volume/mix contributed ~31% of growth vs ~35 from pricing. Induction cooktop share doubled to 8–10% of sales. Exports declined 18% on shipping disruption and Middle East tensions; domestic more than offset. | Strongest-ever Q1, revenue up 41% YoY led by induction cooktops (+316% YoY, 27% of revenue). General trade grew 56%, a 3-year high; retail channel up 86% YoY. Small appliances and gas cooktops saw temporary moderation on capacity reallocated to induction. | Revenue grew 14% YoY, trailing peers; growth capped by limited induction cooktop participation and LPG cylinder supply constraints weighing on gas stove offtake from OMCs.                                                                                                                                      |
| Margins           | EBITDA margin expanded sharply to 11.5% (13.1% ex one-time strategy costs) from 8.9%, aided by cost initiatives and premiumisation-led mix improvement.                                                                                                                                   | Gross margin expanded 127bps YoY to 39.6%; EBITDA margin up 71bps to 11.2%, supported by operating leverage and disciplined cost pass-through despite RM and FX headwinds.                                                                                      | EBIT margin broadly flat YoY at 4.2%, down 194bps QoQ; material margin stable at ~41%.                                                                                                                                                                                                                           |
| Capacity/Strategy | Debt-free with Rs 8.7bn free cash; continuing three-year Rs 5bn transformation investment (innovation, supply chain, distribution). 26 new SKUs launched, premiumisation push via Omnipot, espresso maker, Air Duo air fryer.                                                             | Retail expansion to 500 exclusive outlets by FY27 (17 added in Q1); B+D brand launch to complete three-tier portfolio (Pigeon/Gilma/B+D). China JV to commission tri-ply circle capacity by December, targeting cookware/cooker backward integration.           | Back-to-basics focus on core categories (mixer grinders, pressure cookers, glass cooktops ~85% of turnover); auxiliary categories including induction to be scaled only from Q2 by deliberate choice, not because Q1 growth needed it. Post-merger GT synergies with Crompton to aid non-South market expansion. |
| Demand Outlook    | Management expects growth to moderate off Q1 highs but stay above last year, led by festive demand; value growth to continue outpacing volume growth as premiumisation scales.                                                                                                            | Management guides for more than 15% FY27 revenue growth, aided by GST rationalisation on ~35% of portfolio (cookers, cookware, LED); small appliances, exports and IKEA ramp-up seen as incremental drivers.                                                    |                                                                                                                                                                                                                                                                                                                  |

Source: Company, BOBCAPS Research

**Fig 10 – Kitchen Appliances revenue grows 14–41% YoY; margins expand across all three names, led by TTK Prestige**

| Kitchen Appliances | Q1FY27 | Q1FY26 | YoY %  | Q4FY26 | QoQ      | FY26   | FY25   | YoY %   |
|--------------------|--------|--------|--------|--------|----------|--------|--------|---------|
| <b>Revenue</b>     |        |        |        |        |          |        |        |         |
| TTK Prestige       | 8,139  | 6,093  | 34     | 7,292  | 12       | 29,736 | 27,148 | 10      |
| Stove Kraft        | 4,806  | 3,401  | 41     | 4,145  | 16       | 16,074 | 14,498 | 11      |
| Butterfly          | 2,139  | 1,874  | 14     | 2,182  | (2)      | 9,432  | 8,650  | 9       |
| <b>EBIT</b>        |        |        |        |        |          |        |        |         |
| TTK Prestige       | 603    | 218    | 177    | 436    | 38       | 1,948  | 1,857  | 5       |
| EBIT Margin (%)    | 7.4    | 3.6    | 383bps | 6.0    | 143bps   | 6.5    | 6.8    | (29bps) |
| Stove Kraft        | 305    | 185    | 65     | 184    | 65       | 866    | 794    | 9       |
| EBIT Margin (%)    | 6.3    | 5.4    | 90bps  | 4.4    | 190bps   | 5.4    | 5.5    | (9bps)  |
| Butterfly          | 89     | 75     | 20     | 130    | (31)     | 563    | 427    | 32      |
| EBIT Margin (%)    | 4.2    | 4.0    | 19bps  | 6.0    | (178bps) | 6.0    | 4.9    | 104bps  |

Source: Company, BOBCAPS Research

**Fig 11 – Bobcaps Valuation Table**

| Company         | CMP   | Old Rating | New Rating | OLD TP   |          | Old Target PE (x) | New Target PE (x) | FY26-29E CAGR (%) |        |     | P/E (x) |       |       |       | EV/EBITDA (x) |       |       |       |
|-----------------|-------|------------|------------|----------|----------|-------------------|-------------------|-------------------|--------|-----|---------|-------|-------|-------|---------------|-------|-------|-------|
|                 |       |            |            | Mar-27TP | Jun-27TP |                   |                   | Revenue           | EBITDA | PAT | FY26    | FY27E | FY28E | FY29E | FY26          | FY27E | FY28E | FY29E |
| Havells         | 1,269 | BUY        | BUY        | 1,600    | 1,530    | 48                | 45                | 12                | 16     | 16  | 49      | 43    | 35    | 32    | 31            | 27    | 22    | 12    |
| Voltas          | 1,243 | HOLD       | HOLD       | 1,440    | 1,410    | 45                | 45                | 15                | 29     | 38  | 106     | 56    | 41    | 40    | 66            | 42    | 31    | 15    |
| Blue Star       | 1,515 | HOLD       | HOLD       | 1,790    | 1,700    | 47                | 47                | 14                | 13     | 16  | 57      | 59    | 44    | 37    | 33            | 33    | 26    | 14    |
| Crompton        | 243   | BUY        | BUY        | 330      | 330      | 30                | 30                | 11                | 12     | 16  | 32      | 29    | 24    | 21    | 19            | 18    | 16    | 11    |
| Orient Electric | 185   | BUY        | BUY        | 230      | 240      | 30                | 30                | 11                | 15     | 22  | 35      | 29    | 22    | 19    | 16            | 14    | 12    | 11    |
| V guard         | 332   | BUY        | BUY        | 410      | 430      | 40                | 40                | 13                | 17     | 16  | 39      | 33    | 29    | 25    | 24            | 20    | 17    | 13    |
| KEI Industries  | 5,588 | HOLD       | HOLD       | 4,900    | 5,700    | 40                | 40                | 19                | 22     | 18  | 54      | 43    | 38    | 32    | 37            | 27    | 24    | 19    |
| Polycab         | 9,098 | HOLD       | HOLD       | 9,300    | 10,200   | 44                | 44                | 14                | 13     | 12  | 54      | 45    | 42    | 38    | 35            | 31    | 27    | 14    |

Source: Company, BOBCAPS Research

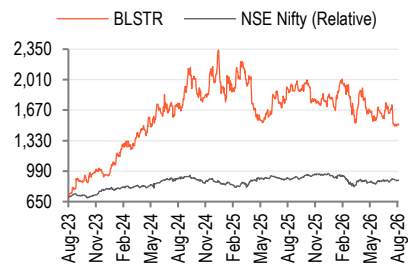
**Fig 12 – Bloomberg Valuation Table**

| Companies          | Revenue  | EBITDA   | PAT      | P/E (x) |      |      |      | EV/EBITDA (x) |      |      |      | P/E-G (x) |
|--------------------|----------|----------|----------|---------|------|------|------|---------------|------|------|------|-----------|
|                    | FY26-29E | FY26-29E | FY26-29E | FY26    | FY27 | FY28 | FY29 | FY26          | FY27 | FY28 | FY29 | FY26-29   |
| VOLT               | 16       | 35       | 36       | 77      | 54   | 38   | 30   | 60            | 39   | 29   | 25   | 0.8       |
| BLSTR              | 15       | 18       | 21       | 57      | 52   | 39   | 32   | 34            | 31   | 24   | 21   | 1.5       |
| HAVL               | 13       | 17       | 17       | 53      | 47   | 39   | 33   | 35            | 31   | 25   | 22   | 2.0       |
| CROMPTON           | 13       | 17       | 19       | 31      | 26   | 21   | 19   | 19            | 16   | 13   | 12   | 1.0       |
| POLYCAB            | 19       | 19       | 18       | 51      | 42   | 35   | 31   | 35            | 28   | 24   | 21   | 1.7       |
| KEII               | 21       | 25       | 20       | 59      | 45   | 38   | 32   | 43            | 31   | 26   | 22   | 1.6       |
| RRKABEL IN Equity  | 22       | 30       | 31       | 67      | 43   | 36   | 30   | 44            | 29   | 24   | 20   | 1.0       |
| VGRD IN Equity     | 14       | 19       | 22       | 46      | 35   | 29   | 26   | 28            | 22   | 19   | 17   | 1.2       |
| ORIENTEL IN Equity | 12       | 19       | 29       | 41      | 29   | 23   | 19   | 17            | 14   | 12   | 10   | 0.6       |
| LGEL               | 13       | 21       | 21       | 65      | 51   | 42   | 37   | 44            | 35   | 29   | 25   | 1.8       |

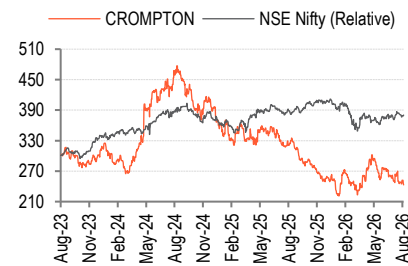
Source: Company, BOBCAPS Research

## Stock performance

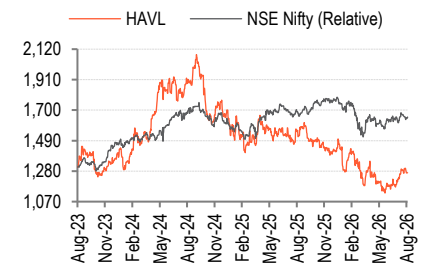
**Fig 13 – BLSTR**



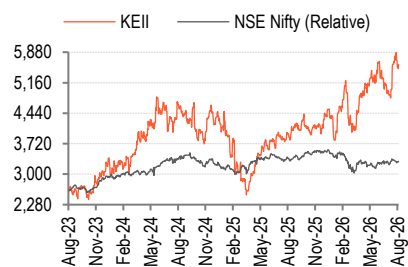
**Fig 14 – CROMPTON**



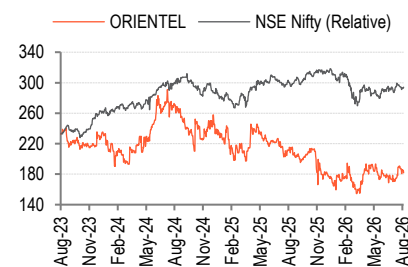
**Fig 15 – HAVL**



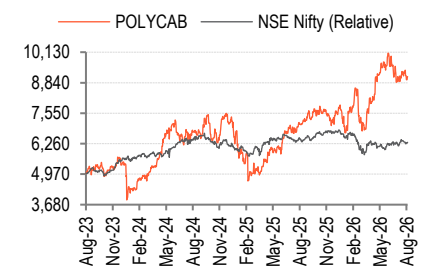
**Fig 16 – KEII**



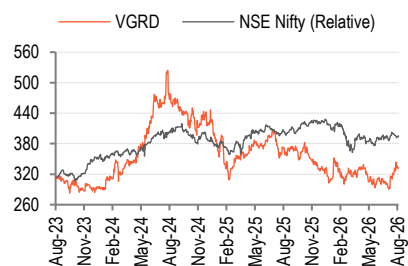
**Fig 17 – ORIENTEL**



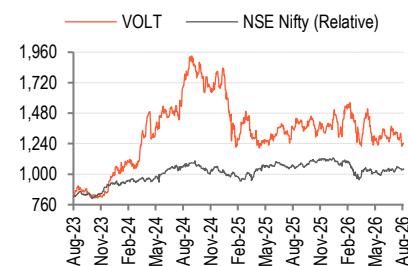
**Fig 18 – POLYCAB**



**Fig 19 – VGRD**



**Fig 20 – VOLT**



Source: NSE

## Financials – BLSTR

### Income Statement

| Y/E 31 Mar (Rs mn)         | FY25A           | FY26A           | FY27E           | FY28E           | FY29E           |
|----------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| <b>Total revenue</b>       | <b>1,19,677</b> | <b>1,24,020</b> | <b>1,39,539</b> | <b>1,60,434</b> | <b>1,82,324</b> |
| EBITDA                     | 8,759           | 9,304           | 9,206           | 11,740          | 13,456          |
| Depreciation               | 1,284           | 1,788           | 2,287           | 2,350           | 2,376           |
| EBIT                       | 7,475           | 7,516           | 6,920           | 9,389           | 11,080          |
| Net interest inc./(exp.)   | (488)           | (721)           | (613)           | (910)           | (1,007)         |
| Other inc./(exp.)          | 750             | 619             | 1,000           | 1,350           | 1,823           |
| Exceptional items          | 0               | 0               | 0               | 0               | 0               |
| EBT                        | 7,737           | 7,414           | 7,306           | 9,829           | 11,895          |
| Income taxes               | 1,937           | 1,758           | 1,841           | 2,477           | 2,998           |
| Extraordinary items        | (125)           | 388             | 0               | 0               | 0               |
| Min. int./Inc. from assoc. | (13)            | 6               | 6               | 6               | 6               |
| <b>Reported net profit</b> | <b>5,912</b>    | <b>5,277</b>    | <b>5,474</b>    | <b>7,361</b>    | <b>8,907</b>    |
| Adjustments                | (125)           | 388             | 0               | 0               | 0               |
| <b>Adjusted net profit</b> | <b>5,787</b>    | <b>5,665</b>    | <b>5,474</b>    | <b>7,361</b>    | <b>8,907</b>    |

### Balance Sheet

| Y/E 31 Mar (Rs mn)              | FY25A         | FY26A         | FY27E         | FY28E           | FY29E           |
|---------------------------------|---------------|---------------|---------------|-----------------|-----------------|
| Accounts payables               | 34,276        | 29,429        | 34,407        | 39,559          | 44,957          |
| Other current liabilities       | 12,745        | 12,372        | 13,920        | 16,004          | 18,188          |
| Provisions                      | 0             | 0             | 0             | 0               | 0               |
| Debt funds                      | 3,810         | 8,100         | 10,221        | 11,377          | 12,589          |
| Other liabilities               | 1,094         | 1,546         | 1,546         | 1,546           | 1,546           |
| Equity capital                  | 411           | 411           | 411           | 411             | 411             |
| Reserves & surplus              | 30,239        | 33,903        | 37,630        | 43,243          | 50,403          |
| Shareholders' fund              | 30,650        | 34,314        | 38,041        | 43,654          | 50,814          |
| <b>Total liab. and equities</b> | <b>82,575</b> | <b>85,760</b> | <b>98,134</b> | <b>1,12,141</b> | <b>1,28,092</b> |
| Cash and cash eq.               | 4,319         | 4,021         | 6,386         | 8,575           | 12,178          |
| Accounts receivables            | 19,594        | 21,397        | 24,849        | 28,570          | 32,469          |
| Inventories                     | 21,492        | 21,662        | 24,849        | 28,570          | 32,469          |
| Other current assets            | 17,723        | 16,803        | 18,924        | 21,758          | 24,727          |
| Investments                     | 0             | 0             | 0             | 0               | 0               |
| Net fixed assets                | 12,342        | 13,612        | 13,825        | 13,975          | 14,099          |
| CWIP                            | 734           | 655           | 737           | 847             | 962             |
| Intangible assets               | 0             | 0             | 0             | 0               | 0               |
| Deferred tax assets, net        | 0             | 0             | 0             | 0               | 0               |
| Other assets                    | 6,372         | 7,611         | 8,563         | 9,846           | 11,189          |
| <b>Total assets</b>             | <b>82,575</b> | <b>85,760</b> | <b>98,134</b> | <b>1,12,141</b> | <b>1,28,092</b> |

### Cash Flows

| Y/E 31 Mar (Rs mn)                 | FY25A          | FY26A          | FY27E          | FY28E          | FY29E          |
|------------------------------------|----------------|----------------|----------------|----------------|----------------|
| <b>Cash flow from operations</b>   | <b>6,881</b>   | <b>1,538</b>   | <b>5,526</b>   | <b>6,672</b>   | <b>8,098</b>   |
| Capital expenditures               | (3,469)        | (3,208)        | (2,500)        | (2,500)        | (2,500)        |
| Change in investments              | (1,303)        | (476)          | 0              | 0              | 0              |
| Other investing cash flows         | 133            | 96             | (1,034)        | (1,393)        | (1,459)        |
| <b>Cash flow from investing</b>    | <b>(4,640)</b> | <b>(3,588)</b> | <b>(3,534)</b> | <b>(3,893)</b> | <b>(3,959)</b> |
| Equities issued/Others             | 0              | 0              | 0              | 0              | 0              |
| Debt raised/repaid                 | 151            | 3,219          | 2,121          | 1,156          | 1,211          |
| Interest expenses                  | 0              | 0              | 0              | 0              | 0              |
| Dividends paid                     | (1,773)        | (1,848)        | (1,748)        | (1,748)        | (1,748)        |
| Other financing cash flows         | 0              | 0              | 0              | 0              | 0              |
| <b>Cash flow from financing</b>    | <b>(1,622)</b> | <b>1,371</b>   | <b>374</b>     | <b>(591)</b>   | <b>(536)</b>   |
| <b>Chg in cash &amp; cash eq.</b>  | <b>619</b>     | <b>(678)</b>   | <b>2,366</b>   | <b>2,188</b>   | <b>3,603</b>   |
| <b>Closing cash &amp; cash eq.</b> | <b>4,319</b>   | <b>4,021</b>   | <b>6,386</b>   | <b>8,575</b>   | <b>12,178</b>  |

### Per Share

| Y/E 31 Mar (Rs)      | FY25A | FY26A | FY27E | FY28E | FY29E |
|----------------------|-------|-------|-------|-------|-------|
| Reported EPS         | 28.8  | 25.7  | 26.6  | 35.8  | 43.3  |
| Adjusted EPS         | 28.1  | 27.6  | 26.6  | 35.8  | 43.3  |
| Dividend per share   | 9.0   | 8.5   | 8.5   | 8.5   | 8.5   |
| Book value per share | 149.1 | 166.9 | 185.0 | 212.3 | 247.1 |

### Valuations Ratios

| Y/E 31 Mar (x) | FY25A | FY26A | FY27E | FY28E | FY29E |
|----------------|-------|-------|-------|-------|-------|
| EV/Sales       | 2.4   | 2.4   | 2.1   | 1.8   | 1.6   |
| EV/EBITDA      | 33.3  | 31.4  | 31.7  | 24.9  | 21.7  |
| Adjusted P/E   | 53.8  | 55.0  | 56.9  | 42.3  | 35.0  |
| P/BV           | 10.2  | 9.1   | 8.2   | 7.1   | 6.1   |

### DuPont Analysis

| Y/E 31 Mar (%)               | FY25A | FY26A | FY27E | FY28E | FY29E |
|------------------------------|-------|-------|-------|-------|-------|
| Tax burden (Net profit/PBT)  | 74.8  | 76.4  | 74.9  | 74.9  | 74.9  |
| Interest burden (PBT/EBIT)   | 103.5 | 98.6  | 105.6 | 104.7 | 107.4 |
| EBIT margin (EBIT/Revenue)   | 6.2   | 6.1   | 5.0   | 5.9   | 6.1   |
| Asset turnover (Rev./Avg TA) | 9.7   | 9.1   | 10.1  | 11.5  | 12.9  |
| Leverage (Avg TA/Avg Equity) | 0.4   | 0.4   | 0.4   | 0.3   | 0.3   |
| Adjusted ROAE                | 20.4  | 17.4  | 15.1  | 18.0  | 18.9  |

### Ratio Analysis

| Y/E 31 Mar            | FY25A | FY26A | FY27E | FY28E | FY29E |
|-----------------------|-------|-------|-------|-------|-------|
| <b>YoY growth (%)</b> |       |       |       |       |       |
| Revenue               | 23.6  | 3.6   | 12.5  | 15.0  | 13.6  |
| EBITDA                | 31.7  | 6.2   | (1.0) | 27.5  | 14.6  |
| Adjusted EPS          | 30.7  | (2.1) | (3.4) | 34.5  | 21.0  |

### Profitability & Return ratios (%)

|                        |      |      |      |      |      |
|------------------------|------|------|------|------|------|
| EBITDA margin          | 7.3  | 7.5  | 6.6  | 7.3  | 7.4  |
| EBIT margin            | 6.2  | 6.1  | 5.0  | 5.9  | 6.1  |
| Adjusted profit margin | 4.8  | 4.6  | 3.9  | 4.6  | 4.9  |
| Adjusted ROAE          | 20.4 | 17.4 | 15.1 | 18.0 | 18.9 |
| ROCE                   | 19.5 | 16.2 | 13.1 | 15.6 | 16.3 |

### Working capital days (days)

|             |     |    |    |    |    |
|-------------|-----|----|----|----|----|
| Receivables | 60  | 63 | 65 | 65 | 65 |
| Inventory   | 66  | 64 | 65 | 65 | 65 |
| Payables    | 105 | 87 | 90 | 90 | 90 |

### Ratios (x)

|                             |      |      |      |      |      |
|-----------------------------|------|------|------|------|------|
| Gross asset turnover        | 6.7  | 5.8  | 5.8  | 6.1  | 6.3  |
| Current ratio               | 1.3  | 1.3  | 1.3  | 1.4  | 1.4  |
| Net interest coverage ratio | 15.3 | 10.4 | 11.3 | 10.3 | 11.0 |
| Adjusted debt/equity        | 0.1  | 0.2  | 0.3  | 0.3  | 0.2  |

Source: Company, BOBCAPS Research | Note: TA = Total Assets

## Financials – CROMPTON

## Income Statement

| Y/E 31 Mar (Rs mn)         | FY25A         | FY26A          | FY27E         | FY28E           | FY29E           |
|----------------------------|---------------|----------------|---------------|-----------------|-----------------|
| <b>Total revenue</b>       | <b>78,636</b> | <b>80,955</b>  | <b>91,200</b> | <b>1,01,666</b> | <b>1,09,904</b> |
| EBITDA                     | 8,882         | 8,274          | 8,910         | 10,202          | 11,528          |
| Depreciation               | 1,528         | 1,718          | 1,803         | 1,834           | 1,842           |
| EBIT                       | 7,354         | 6,555          | 7,107         | 8,369           | 9,686           |
| Net interest inc./(exp.)   | 480           | 440            | 388           | 358             | 358             |
| Other inc./(exp.)          | 688           | 656            | 919           | 1,103           | 1,268           |
| Exceptional items          | 0             | 0              | 0             | 0               | 0               |
| EBT                        | 7,562         | 6,771          | 7,637         | 9,113           | 10,596          |
| Income taxes               | 1,921         | 1,515          | 1,925         | 2,296           | 2,670           |
| Extraordinary items        | 0             | 7,564          | 0             | 0               | 0               |
| Min. int./Inc. from assoc. | 0             | 0              | 0             | 0               | 0               |
| <b>Reported net profit</b> | <b>5,560</b>  | <b>(2,422)</b> | <b>5,713</b>  | <b>6,816</b>    | <b>7,926</b>    |
| Adjustments                | 0             | 7,564          | 0             | 0               | 0               |
| <b>Adjusted net profit</b> | <b>5,560</b>  | <b>5,143</b>   | <b>5,713</b>  | <b>6,816</b>    | <b>7,926</b>    |

## Balance Sheet

| Y/E 31 Mar (Rs mn)              | FY25A         | FY26A         | FY27E         | FY28E         | FY29E         |
|---------------------------------|---------------|---------------|---------------|---------------|---------------|
| Accounts payables               | 13,948        | 18,497        | 16,241        | 18,105        | 19,572        |
| Other current liabilities       | 4,135         | 4,278         | 5,247         | 5,849         | 6,323         |
| Provisions                      | -             | -             | -             | -             | -             |
| Debt funds                      | 4,389         | 1,494         | 1,494         | 1,494         | 1,494         |
| Other liabilities               | 1,952         | 1,702         | 3,578         | 3,578         | 3,578         |
| Equity capital                  | 1,288         | 1,288         | 1,288         | 1,288         | 1,288         |
| Reserves & surplus              | 37,190        | 33,069        | 37,353        | 42,465        | 48,410        |
| Shareholders' fund              | 38,478        | 34,357        | 38,641        | 43,753        | 49,697        |
| <b>Total liab. and equities</b> | <b>63,298</b> | <b>60,826</b> | <b>65,699</b> | <b>73,277</b> | <b>81,162</b> |
| Cash and cash eq.               | 3,530         | 1,839         | 1,486         | 5,567         | 10,386        |
| Accounts receivables            | 6,912         | 10,846        | 11,244        | 12,534        | 13,550        |
| Inventories                     | 8,817         | 7,442         | 12,493        | 13,927        | 15,055        |
| Other current assets            | 9,565         | 13,050        | 11,993        | 13,370        | 14,453        |
| Investments                     | -             | -             | -             | -             | -             |
| Net fixed assets                | 5,916         | 6,218         | 5,915         | 5,581         | 5,239         |
| CWIP                            | 142           | 88            | 1,000         | 500           | 500           |
| Intangible assets               | 27,236        | 19,564        | 19,564        | 19,564        | 19,564        |
| Deferred tax assets, net        | -             | -             | -             | -             | -             |
| Other assets                    | 1,180         | 1,778         | 2,003         | 2,233         | 2,414         |
| <b>Total assets</b>             | <b>63,298</b> | <b>60,826</b> | <b>65,699</b> | <b>73,277</b> | <b>81,162</b> |

## Cash Flows

| Y/E 31 Mar (Rs mn)                 | FY25A          | FY26A          | FY27E          | FY28E          | FY29E          |
|------------------------------------|----------------|----------------|----------------|----------------|----------------|
| <b>Cash flow from operations</b>   | <b>7,374</b>   | <b>7,235</b>   | <b>1,837</b>   | <b>7,015</b>   | <b>8,481</b>   |
| Capital expenditures               | (1,028)        | (795)          | (1,500)        | (1,500)        | (1,500)        |
| Change in investments              | -              | -              | -              | -              | -              |
| Other investing cash flows         | (283)          | (951)          | 738            | 270            | (181)          |
| <b>Cash flow from investing</b>    | <b>(1,311)</b> | <b>(1,746)</b> | <b>(762)</b>   | <b>(1,230)</b> | <b>(1,681)</b> |
| Equities issued/Others             | 204            | 24             | 0              | 0              | 0              |
| Debt raised/repaid                 | (4,021)        | (3,000)        | 0              | 0              | 0              |
| Interest expenses                  | -              | -              | -              | -              | -              |
| Dividends paid                     | -              | -              | -              | -              | -              |
| Other financing cash flows         | (1,930)        | (3,018)        | (1,428)        | (1,704)        | (1,981)        |
| <b>Cash flow from financing</b>    | <b>(5,747)</b> | <b>(5,994)</b> | <b>(1,428)</b> | <b>(1,704)</b> | <b>(1,981)</b> |
| <b>Chg in cash &amp; cash eq.</b>  | <b>316</b>     | <b>(505)</b>   | <b>(353)</b>   | <b>4,081</b>   | <b>4,819</b>   |
| <b>Closing cash &amp; cash eq.</b> | <b>3,530</b>   | <b>1,839</b>   | <b>1,486</b>   | <b>5,567</b>   | <b>10,386</b>  |

## Per Share

| Y/E 31 Mar (Rs)      | FY25A | FY26A | FY27E | FY28E | FY29E |
|----------------------|-------|-------|-------|-------|-------|
| Reported EPS         | 8.6   | (3.8) | 8.9   | 10.6  | 12.3  |
| Adjusted EPS         | 8.6   | 8.0   | 8.9   | 10.6  | 12.3  |
| Dividend per share   | 3.0   | 3.0   | 2.2   | 2.6   | 3.1   |
| Book value per share | 52.7  | 46.1  | 52.7  | 60.7  | 69.9  |

## Valuations Ratios

| Y/E 31 Mar (x) | FY25A | FY26A | FY27E | FY28E | FY29E |
|----------------|-------|-------|-------|-------|-------|
| EV/Sales       | 2.0   | 1.9   | 1.7   | 1.5   | 1.3   |
| EV/EBITDA      | 17.6  | 18.5  | 17.2  | 14.8  | 12.8  |
| Adjusted P/E   | 28.1  | 30.4  | 27.4  | 23.0  | 19.7  |
| P/BV           | 4.6   | 5.3   | 4.6   | 4.0   | 3.5   |

## DuPont Analysis

| Y/E 31 Mar (%)               | FY25A | FY26A | FY27E | FY28E | FY29E |
|------------------------------|-------|-------|-------|-------|-------|
| Tax burden (Net profit/PBT)  | 73.5  | 75.9  | 74.8  | 74.8  | 74.8  |
| Interest burden (PBT/EBIT)   | 102.8 | 103.3 | 107.5 | 108.9 | 109.4 |
| EBIT margin (EBIT/Revenue)   | 9.4   | 8.1   | 7.8   | 8.2   | 8.8   |
| Asset turnover (Rev./Avg TA) | 4.1   | 13.3  | 15.0  | 17.7  | 20.3  |
| Leverage (Avg TA/Avg Equity) | 0.6   | 0.2   | 0.2   | 0.2   | 0.1   |
| Adjusted ROAE                | 17.4  | 16.2  | 18.0  | 18.7  | 18.9  |

## Ratio Analysis

| Y/E 31 Mar                                   | FY25A | FY26A | FY27E | FY28E | FY29E |
|----------------------------------------------|-------|-------|-------|-------|-------|
| <b>YoY growth (%)</b>                        |       |       |       |       |       |
| Revenue                                      | 7.5   | 2.9   | 12.7  | 11.5  | 8.1   |
| EBITDA                                       | 24.5  | (6.8) | 7.7   | 14.5  | 13.0  |
| Adjusted EPS                                 | 26.4  | (7.5) | 11.1  | 19.3  | 16.3  |
| <b>Profitability &amp; Return ratios (%)</b> |       |       |       |       |       |
| EBITDA margin                                | 11.3  | 10.2  | 9.8   | 10.0  | 10.5  |
| EBIT margin                                  | 9.4   | 8.1   | 7.8   | 8.2   | 8.8   |
| Adjusted profit margin                       | 7.1   | 6.4   | 6.3   | 6.7   | 7.2   |
| Adjusted ROAE                                | 17.4  | 16.2  | 18.0  | 18.7  | 18.9  |
| ROCE                                         | 20.2  | 19.7  | 22.3  | 22.7  | 22.7  |

## Working capital days (days)

|             |    |    |    |    |    |
|-------------|----|----|----|----|----|
| Receivables | 32 | 49 | 45 | 45 | 45 |
| Inventory   | 41 | 34 | 50 | 50 | 50 |
| Payables    | 65 | 83 | 65 | 65 | 65 |

## Ratios (x)

|                             |      |      |      |       |       |
|-----------------------------|------|------|------|-------|-------|
| Gross asset turnover        | 3.3  | 6.7  | 6.6  | 6.6   | 6.5   |
| Current ratio               | 1.3  | 1.4  | 1.7  | 1.8   | 2.0   |
| Net interest coverage ratio | 15.3 | 14.9 | 18.3 | 23.3  | 27.0  |
| Adjusted debt/equity        | 0.0  | 0.0  | 0.0  | (0.1) | (0.1) |

Source: Company, BOBCAPS Research | Note: TA = Total Assets

## Financials – HAVL

### Income Statement

| Y/E 31 Mar (Rs mn)         | FY25A           | FY26A           | FY27E           | FY28E           | FY29E           |
|----------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| <b>Total revenue</b>       | <b>2,17,781</b> | <b>2,25,278</b> | <b>2,58,010</b> | <b>2,89,092</b> | <b>3,19,712</b> |
| EBITDA                     | 21,309          | 22,015          | 25,938          | 31,518          | 34,581          |
| Depreciation               | 4,004           | 4,338           | 5,338           | 5,851           | 6,152           |
| EBIT                       | 17,305          | 17,677          | 20,600          | 25,667          | 28,429          |
| Net interest inc./(exp.)   | (432)           | (373)           | (481)           | (515)           | (515)           |
| Other inc./(exp.)          | 3,033           | 2,414           | 2,511           | 2,611           | 2,742           |
| Exceptional items          | 0               | 0               | 0               | 0               | 0               |
| EBT                        | 19,905          | 19,719          | 22,630          | 27,763          | 30,656          |
| Income taxes               | 5,203           | 5,203           | 5,703           | 6,996           | 7,725           |
| Extraordinary items        | 0               | (2,079)         | 0               | 0               | 0               |
| Min. int./Inc. from assoc. | 0               | 298             | 0               | 0               | 0               |
| <b>Reported net profit</b> | <b>14,723</b>   | <b>16,906</b>   | <b>16,927</b>   | <b>20,767</b>   | <b>22,931</b>   |
| Adjustments                | 0               | (2,079)         | 0               | 0               | 0               |
| <b>Adjusted net profit</b> | <b>14,723</b>   | <b>14,826</b>   | <b>16,927</b>   | <b>20,767</b>   | <b>22,931</b>   |

### Balance Sheet

| Y/E 31 Mar (Rs mn)              | FY25A           | FY26A           | FY27E           | FY28E           | FY29E           |
|---------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| Accounts payables               | 30,470          | 29,084          | 38,878          | 43,562          | 48,176          |
| Other current liabilities       | 16,623          | 15,991          | 17,672          | 19,801          | 21,898          |
| Provisions                      | 0               | 0               | 0               | 0               | 0               |
| Debt funds                      | 3,185           | 2,652           | 3,434           | 3,434           | 3,434           |
| Other liabilities               | 4,527           | 5,181           | 5,915           | 6,611           | 7,297           |
| Equity capital                  | 627             | 627             | 627             | 627             | 627             |
| Reserves & surplus              | 82,611          | 93,927          | 1,03,023        | 1,15,959        | 1,33,565        |
| Shareholders' fund              | 83,238          | 94,555          | 1,03,650        | 1,16,586        | 1,34,192        |
| <b>Total liab. and equities</b> | <b>1,38,043</b> | <b>1,47,463</b> | <b>1,69,549</b> | <b>1,89,994</b> | <b>2,14,997</b> |
| Cash and cash eq.               | 33,781          | 23,635          | 34,803          | 40,700          | 53,426          |
| Accounts receivables            | 12,587          | 7,898           | 12,724          | 15,841          | 17,518          |
| Inventories                     | 40,469          | 44,407          | 49,481          | 57,026          | 63,067          |
| Other current assets            | 1,838           | 2,313           | 1,414           | 1,584           | 1,752           |
| Investments                     | 0               | 0               | 0               | 0               | 0               |
| Net fixed assets                | 32,521          | 38,130          | 41,792          | 43,941          | 46,789          |
| CWIP                            | 1,165           | 4,395           | 1,000           | 1,000           | 1,000           |
| Intangible assets               | 13,998          | 15,329          | 15,329          | 15,329          | 15,329          |
| Deferred tax assets, net        | 0               | 0               | 0               | 0               | 0               |
| Other assets                    | 1,684           | 11,356          | 13,006          | 14,573          | 16,117          |
| <b>Total assets</b>             | <b>1,38,043</b> | <b>1,47,463</b> | <b>1,69,549</b> | <b>1,89,994</b> | <b>2,14,997</b> |

### Cash Flows

| Y/E 31 Mar (Rs mn)                 | FY25A          | FY26A          | FY27E          | FY28E          | FY29E          |
|------------------------------------|----------------|----------------|----------------|----------------|----------------|
| <b>Cash flow from operations</b>   | <b>15,153</b>  | <b>15,720</b>  | <b>24,739</b>  | <b>22,598</b>  | <b>27,908</b>  |
| Capital expenditures               | (7,660)        | (14,218)       | (9,000)        | (8,000)        | (9,000)        |
| Change in investments              | 2,131          | 3,708          | 0              | 0              | 0              |
| Other investing cash flows         | 2,513          | 1,581          | 2,478          | (870)          | (857)          |
| <b>Cash flow from investing</b>    | <b>(3,016)</b> | <b>(8,929)</b> | <b>(6,522)</b> | <b>(8,870)</b> | <b>(9,857)</b> |
| Equities issued/Others             | 425            | 330            | 0              | 0              | 0              |
| Debt raised/repaid                 | 0              | 0              | 782            | 0              | 0              |
| Interest expenses                  | 0              | 0              | 0              | 0              | 0              |
| Dividends paid                     | (7,114)        | (7,265)        | (7,831)        | (7,831)        | (5,325)        |
| Other financing cash flows         | 0              | 0              | 0              | 0              | 0              |
| <b>Cash flow from financing</b>    | <b>(6,689)</b> | <b>(6,935)</b> | <b>(7,049)</b> | <b>(7,831)</b> | <b>(5,325)</b> |
| <b>Chg in cash &amp; cash eq.</b>  | <b>5,448</b>   | <b>(144)</b>   | <b>11,168</b>  | <b>5,897</b>   | <b>12,726</b>  |
| <b>Closing cash &amp; cash eq.</b> | <b>33,781</b>  | <b>23,635</b>  | <b>34,803</b>  | <b>40,700</b>  | <b>53,426</b>  |

### Per Share

| Y/E 31 Mar (Rs)      | FY25A | FY26A | FY27E | FY28E | FY29E |
|----------------------|-------|-------|-------|-------|-------|
| Reported EPS         | 23.5  | 27.0  | 27.0  | 33.1  | 36.6  |
| Adjusted EPS         | 23.5  | 23.7  | 27.0  | 33.1  | 36.6  |
| Dividend per share   | 10.0  | 10.0  | 12.5  | 12.5  | 8.5   |
| Book value per share | 132.9 | 150.9 | 165.4 | 186.1 | 214.2 |

### Valuations Ratios

| Y/E 31 Mar (x) | FY25A | FY26A | FY27E | FY28E | FY29E |
|----------------|-------|-------|-------|-------|-------|
| EV/Sales       | 3.7   | 3.5   | 3.1   | 2.8   | 2.5   |
| EV/EBITDA      | 37.3  | 36.1  | 30.7  | 25.2  | 23.0  |
| Adjusted P/E   | 54.0  | 53.6  | 47.0  | 38.3  | 34.7  |
| P/BV           | 9.6   | 8.4   | 7.7   | 6.8   | 5.9   |

### DuPont Analysis

| Y/E 31 Mar (%)               | FY25A       | FY26A       | FY27E       | FY28E       | FY29E       |
|------------------------------|-------------|-------------|-------------|-------------|-------------|
| Tax burden (Net profit/PBT)  | 74.0        | 75.2        | 74.8        | 74.8        | 74.8        |
| Interest burden (PBT/EBIT)   | 115.0       | 111.5       | 109.9       | 108.2       | 107.8       |
| EBIT margin (EBIT/Revenue)   | 7.9         | 7.8         | 8.0         | 8.9         | 8.9         |
| Asset turnover (Rev./Avg TA) | 6.7         | 5.9         | 6.2         | 6.6         | 6.8         |
| Leverage (Avg TA/Avg Equity) | 0.4         | 0.4         | 0.4         | 0.4         | 0.4         |
| <b>Adjusted ROAE</b>         | <b>18.7</b> | <b>16.7</b> | <b>17.1</b> | <b>18.9</b> | <b>18.3</b> |

### Ratio Analysis

| Y/E 31 Mar            | FY25A | FY26A | FY27E | FY28E | FY29E |
|-----------------------|-------|-------|-------|-------|-------|
| <b>YoY growth (%)</b> |       |       |       |       |       |
| Revenue               | 17.1  | 3.4   | 14.5  | 12.0  | 10.6  |
| EBITDA                | 15.6  | 3.3   | 17.8  | 21.5  | 9.7   |
| Adjusted EPS          | 15.9  | 0.7   | 14.2  | 22.7  | 10.4  |

### Profitability & Return ratios (%)

|                        |      |      |      |      |      |
|------------------------|------|------|------|------|------|
| EBITDA margin          | 9.8  | 9.8  | 10.1 | 10.9 | 10.8 |
| EBIT margin            | 7.9  | 7.8  | 8.0  | 8.9  | 8.9  |
| Adjusted profit margin | 6.8  | 6.6  | 6.6  | 7.2  | 7.2  |
| Adjusted ROAE          | 18.7 | 16.7 | 17.1 | 18.9 | 18.3 |
| ROCE                   | 19.1 | 17.0 | 17.4 | 19.2 | 18.6 |

### Working capital days (days)

|             |    |    |    |    |    |
|-------------|----|----|----|----|----|
| Receivables | 21 | 13 | 18 | 20 | 20 |
| Inventory   | 68 | 72 | 70 | 72 | 72 |
| Payables    | 51 | 47 | 55 | 55 | 55 |

### Ratios (x)

|                             |            |            |            |            |            |
|-----------------------------|------------|------------|------------|------------|------------|
| Gross asset turnover        | 4.4        | 3.8        | 3.8        | 3.7        | 3.7        |
| Current ratio               | 1.9        | 1.7        | 1.7        | 1.8        | 1.9        |
| Net interest coverage ratio | 40.0       | 47.4       | 42.8       | 49.8       | 55.2       |
| <b>Adjusted debt/equity</b> | <b>0.0</b> | <b>0.0</b> | <b>0.0</b> | <b>0.0</b> | <b>0.0</b> |

Source: Company, BOBCAPS Research | Note: TA = Total Assets

## Financials – KEIL

## Income Statement

| Y/E 31 Mar (Rs mn)         | FY25A         | FY26A           | FY27E           | FY28E           | FY29E           |
|----------------------------|---------------|-----------------|-----------------|-----------------|-----------------|
| <b>Total revenue</b>       | <b>97,359</b> | <b>1,17,478</b> | <b>1,42,940</b> | <b>1,69,691</b> | <b>1,99,328</b> |
| EBITDA                     | 9,910         | 12,290          | 16,526          | 18,737          | 22,206          |
| Depreciation               | 701           | 912             | 1,167           | 1,262           | 1,612           |
| EBIT                       | 9,208         | 11,379          | 15,359          | 17,475          | 20,594          |
| Net interest inc./(exp.)   | 556           | 641             | 758             | 848             | 997             |
| Other inc./(exp.)          | 718           | 1,586           | 750             | 750             | 750             |
| Exceptional items          | 0             | 0               | 0               | 0               | 0               |
| EBT                        | 9,370         | 12,323          | 15,351          | 17,377          | 20,347          |
| Income taxes               | 2,406         | 3,139           | 3,915           | 4,379           | 5,128           |
| Extraordinary items        | 0             | 0               | 0               | 0               | 0               |
| Min. int./Inc. from assoc. | 0             | 0               | 0               | 0               | 0               |
| <b>Reported net profit</b> | <b>6,964</b>  | <b>9,184</b>    | <b>11,437</b>   | <b>12,998</b>   | <b>15,220</b>   |
| Adjustments                | 0             | 0               | 0               | 0               | 0               |
| <b>Adjusted net profit</b> | <b>6,964</b>  | <b>9,184</b>    | <b>11,437</b>   | <b>12,998</b>   | <b>15,220</b>   |

## Balance Sheet

| Y/E 31 Mar (Rs mn)              | FY25A         | FY26A         | FY27E         | FY28E           | FY29E           |
|---------------------------------|---------------|---------------|---------------|-----------------|-----------------|
| Accounts payables               | 7,792         | 13,346        | 13,707        | 16,272          | 19,114          |
| Other current liabilities       | 3,825         | 5,478         | 4,699         | 5,579           | 6,553           |
| Provisions                      | 0             | 0             | 0             | 0               | 0               |
| Debt funds                      | 1,864         | 1,953         | 1,203         | 703             | 203             |
| Other liabilities               | 1,008         | 2,133         | 2,596         | 3,081           | 3,620           |
| Equity capital                  | 191           | 191           | 191           | 191             | 191             |
| Reserves & surplus              | 57,666        | 66,458        | 77,494        | 90,061          | 1,04,851        |
| Shareholders' fund              | 57,858        | 66,649        | 77,685        | 90,253          | 1,05,042        |
| <b>Total liab. and equities</b> | <b>72,346</b> | <b>89,560</b> | <b>99,889</b> | <b>1,15,888</b> | <b>1,34,532</b> |
| Cash and cash eq.               | 19,153        | 15,126        | 7,690         | 9,347           | 11,356          |
| Accounts receivables            | 17,972        | 18,417        | 23,497        | 26,500          | 31,674          |
| Inventories                     | 17,303        | 24,008        | 30,155        | 34,868          | 40,958          |
| Other current assets            | 1,917         | 4,017         | 4,720         | 5,603           | 6,582           |
| Investments                     | 17            | 17            | 21            | 25              | 29              |
| Net fixed assets                | 9,931         | 13,069        | 18,902        | 24,640          | 29,028          |
| CWIP                            | 3,855         | 10,023        | 10,023        | 10,023          | 10,023          |
| Intangible assets               | 0             | 0             | 0             | 0               | 0               |
| Deferred tax assets, net        | 0             | 0             | 0             | 0               | 0               |
| Other assets                    | 2,197         | 4,882         | 4,882         | 4,882           | 4,882           |
| <b>Total assets</b>             | <b>72,346</b> | <b>89,560</b> | <b>99,889</b> | <b>1,15,888</b> | <b>1,34,532</b> |

## Cash Flows

| Y/E 31 Mar (Rs mn)                 | FY25A           | FY26A          | FY27E          | FY28E          | FY29E          |
|------------------------------------|-----------------|----------------|----------------|----------------|----------------|
| <b>Cash flow from operations</b>   | <b>(322)</b>    | <b>8,400</b>   | <b>256</b>     | <b>9,105</b>   | <b>8,405</b>   |
| Capital expenditures               | (6,943)         | (12,521)       | (7,000)        | (7,000)        | (6,000)        |
| Change in investments              | 0               | 0              | (4)            | (4)            | (4)            |
| Other investing cash flows         | (8,065)         | 9,026          | 462            | 486            | 538            |
| <b>Cash flow from investing</b>    | <b>(15,007)</b> | <b>(3,495)</b> | <b>(6,541)</b> | <b>(6,518)</b> | <b>(5,466)</b> |
| Equities issued/Others             | 19,719          | 11             | 0              | 0              | 0              |
| Debt raised/repaid                 | 441             | 79             | (750)          | (500)          | (500)          |
| Interest expenses                  | 0               | 0              | 0              | 0              | 0              |
| Dividends paid                     | 0               | 0              | 0              | 0              | 0              |
| Other financing cash flows         | (974)           | (1,071)        | (401)          | (430)          | (430)          |
| <b>Cash flow from financing</b>    | <b>19,185</b>   | <b>(982)</b>   | <b>(1,151)</b> | <b>(930)</b>   | <b>(930)</b>   |
| <b>Chg in cash &amp; cash eq.</b>  | <b>3,856</b>    | <b>3,923</b>   | <b>(7,436)</b> | <b>1,657</b>   | <b>2,009</b>   |
| <b>Closing cash &amp; cash eq.</b> | <b>19,153</b>   | <b>15,126</b>  | <b>7,690</b>   | <b>9,347</b>   | <b>11,356</b>  |

## Per Share

| Y/E 31 Mar (Rs)      | FY25A | FY26A | FY27E | FY28E | FY29E   |
|----------------------|-------|-------|-------|-------|---------|
| Reported EPS         | 72.9  | 96.1  | 119.7 | 136.0 | 159.3   |
| Adjusted EPS         | 72.9  | 96.1  | 119.7 | 136.0 | 159.3   |
| Dividend per share   | 4.0   | 4.5   | 4.2   | 4.5   | 4.5     |
| Book value per share | 605.5 | 697.5 | 813.0 | 944.6 | 1,099.3 |

## Valuations Ratios

| Y/E 31 Mar (x) | FY25A | FY26A | FY27E | FY28E | FY29E |
|----------------|-------|-------|-------|-------|-------|
| EV/Sales       | 5.0   | 4.2   | 3.5   | 2.9   | 2.5   |
| EV/EBITDA      | 49.1  | 39.9  | 30.1  | 26.4  | 22.2  |
| Adjusted P/E   | 76.7  | 58.1  | 46.7  | 41.1  | 35.1  |
| P/BV           | 9.2   | 8.0   | 6.9   | 5.9   | 5.1   |

## DuPont Analysis

| Y/E 31 Mar (%)               | FY25A | FY26A | FY27E | FY28E | FY29E |
|------------------------------|-------|-------|-------|-------|-------|
| Tax burden (Net profit/PBT)  | 74.3  | 74.5  | 74.5  | 74.8  | 74.8  |
| Interest burden (PBT/EBIT)   | 101.8 | 108.3 | 100.0 | 99.4  | 98.8  |
| EBIT margin (EBIT/Revenue)   | 9.5   | 9.7   | 10.7  | 10.3  | 10.3  |
| Asset turnover (Rev./Avg TA) | 163.8 | 145.1 | 150.9 | 157.3 | 159.2 |
| Leverage (Avg TA/Avg Equity) | 1.3   | 1.3   | 1.3   | 1.3   | 1.3   |
| Adjusted ROAE                | 15.6  | 14.8  | 15.8  | 15.5  | 15.6  |

## Ratio Analysis

| Y/E 31 Mar            | FY25A | FY26A | FY27E | FY28E | FY29E |
|-----------------------|-------|-------|-------|-------|-------|
| <b>YoY growth (%)</b> |       |       |       |       |       |
| Revenue               | 19.9  | 20.7  | 21.7  | 18.7  | 17.5  |
| EBITDA                | 16.0  | 24.0  | 34.5  | 13.4  | 18.5  |
| Adjusted EPS          | 19.9  | 31.9  | 24.5  | 13.6  | 17.1  |

## Profitability &amp; Return ratios (%)

|                        |      |      |      |      |      |
|------------------------|------|------|------|------|------|
| EBITDA margin          | 10.2 | 10.5 | 11.6 | 11.0 | 11.1 |
| EBIT margin            | 9.5  | 9.7  | 10.7 | 10.3 | 10.3 |
| Adjusted profit margin | 7.2  | 7.8  | 8.0  | 7.7  | 7.6  |
| Adjusted ROAE          | 15.6 | 14.8 | 15.8 | 15.5 | 15.6 |
| ROCE                   | 15.6 | 16.5 | 19.1 | 18.7 | 19.0 |

## Working capital days (days)

|             |    |    |    |    |    |
|-------------|----|----|----|----|----|
| Receivables | 67 | 57 | 60 | 57 | 58 |
| Inventory   | 65 | 75 | 77 | 75 | 75 |
| Payables    | 29 | 41 | 35 | 35 | 35 |

## Ratios (x)

|                             |       |       |       |       |       |
|-----------------------------|-------|-------|-------|-------|-------|
| Gross asset turnover        | 6.9   | 6.4   | 5.7   | 5.3   | 5.2   |
| Current ratio               | 4.2   | 3.0   | 3.4   | 3.4   | 3.5   |
| Net interest coverage ratio | 16.5  | 17.8  | 20.3  | 20.6  | 20.7  |
| Adjusted debt/equity        | (0.3) | (0.2) | (0.1) | (0.1) | (0.1) |

Source: Company, BOBCAPS Research | Note: TA = Total Assets

## Financials – ORIENTEL

## Income Statement

| Y/E 31 Mar (Rs mn)         | FY25A         | FY26A         | FY27E         | FY28E         | FY29E         |
|----------------------------|---------------|---------------|---------------|---------------|---------------|
| <b>Total revenue</b>       | <b>30,937</b> | <b>33,264</b> | <b>37,818</b> | <b>41,483</b> | <b>45,089</b> |
| EBITDA                     | 2,037         | 2,291         | 2,602         | 3,134         | 3,443         |
| Depreciation               | 791           | 771           | 756           | 823           | 839           |
| EBIT                       | 1,246         | 1,520         | 1,846         | 2,312         | 2,604         |
| Net interest inc./(exp.)   | (242)         | (226)         | (240)         | (235)         | (213)         |
| Other inc./(exp.)          | 118           | 100           | 100           | 160           | 160           |
| Exceptional items          | 0             | 0             | 0             | 0             | 0             |
| EBT                        | 1,123         | 1,395         | 1,706         | 2,237         | 2,551         |
| Income taxes               | 290           | 335           | 430           | 564           | 643           |
| Extraordinary items        | 0             | 102           | 0             | 0             | 0             |
| Min. int./Inc. from assoc. | 0             | 0             | 0             | 0             | 0             |
| <b>Reported net profit</b> | <b>832</b>    | <b>958</b>    | <b>1,276</b>  | <b>1,673</b>  | <b>1,908</b>  |
| Adjustments                | 0             | 102           | 0             | 0             | 0             |
| <b>Adjusted net profit</b> | <b>832</b>    | <b>1,060</b>  | <b>1,276</b>  | <b>1,673</b>  | <b>1,908</b>  |

## Balance Sheet

| Y/E 31 Mar (Rs mn)              | FY25A         | FY26A         | FY27E         | FY28E         | FY29E         |
|---------------------------------|---------------|---------------|---------------|---------------|---------------|
| Accounts payables               | 6,001         | 6,007         | 6,735         | 7,387         | 8,030         |
| Other current liabilities       | 1,424         | 1,714         | 1,658         | 1,818         | 1,977         |
| Provisions                      | 0             | 0             | 0             | 0             | 0             |
| Debt funds                      | 864           | 934           | 859           | 784           | 709           |
| Other liabilities               | 315           | 410           | 410           | 410           | 410           |
| Equity capital                  | 213           | 213           | 213           | 213           | 213           |
| Reserves & surplus              | 6,730         | 7,388         | 8,153         | 9,157         | 10,302        |
| Shareholders' fund              | 6,943         | 7,601         | 8,366         | 9,370         | 10,515        |
| <b>Total liab. and equities</b> | <b>15,547</b> | <b>16,666</b> | <b>18,028</b> | <b>19,770</b> | <b>21,640</b> |
| Cash and cash eq.               | 548           | 327           | 149           | 1,608         | 2,402         |
| Accounts receivables            | 5,128         | 6,194         | 7,045         | 6,819         | 7,412         |
| Inventories                     | 4,297         | 4,256         | 4,973         | 5,455         | 5,930         |
| Other current assets            | 486           | 967           | 932           | 1,023         | 1,112         |
| Investments                     | 0             | 0             | 0             | 0             | 0             |
| Net fixed assets                | 4,316         | 3,980         | 3,974         | 3,901         | 3,812         |
| CWIP                            | 0             | 0             | 0             | 0             | 0             |
| Intangible assets               | 129           | 95            | 95            | 95            | 95            |
| Deferred tax assets, net        | 0             | 0             | 0             | 0             | 0             |
| Other assets                    | 644           | 763           | 763           | 763           | 763           |
| <b>Total assets</b>             | <b>15,547</b> | <b>16,582</b> | <b>17,932</b> | <b>19,665</b> | <b>21,526</b> |

## Cash Flows

| Y/E 31 Mar (Rs mn)                 | FY25A        | FY26A        | FY27E        | FY28E        | FY29E        |
|------------------------------------|--------------|--------------|--------------|--------------|--------------|
| <b>Cash flow from operations</b>   | <b>876</b>   | <b>1,100</b> | <b>1,168</b> | <b>2,963</b> | <b>2,391</b> |
| Capital expenditures               | (546)        | (334)        | (750)        | (750)        | (750)        |
| Change in investments              | 213          | (420)        | (11)         | (9)          | (9)          |
| Other investing cash flows         | 43           | 23           | 0            | 0            | 0            |
| <b>Cash flow from investing</b>    | <b>(290)</b> | <b>(731)</b> | <b>(761)</b> | <b>(759)</b> | <b>(759)</b> |
| Equities issued/Others             | 0            | 0            | 0            | 0            | 0            |
| Debt raised/repaid                 | (372)        | (179)        | (75)         | (75)         | (75)         |
| Interest expenses                  | 0            | 0            | 0            | 0            | 0            |
| Dividends paid                     | (347)        | (394)        | (510)        | (669)        | (763)        |
| Other financing cash flows         | 0            | 0            | 0            | 0            | 0            |
| <b>Cash flow from financing</b>    | <b>(720)</b> | <b>(573)</b> | <b>(585)</b> | <b>(744)</b> | <b>(838)</b> |
| <b>Chg in cash &amp; cash eq.</b>  | <b>(134)</b> | <b>(204)</b> | <b>(178)</b> | <b>1,460</b> | <b>794</b>   |
| <b>Closing cash &amp; cash eq.</b> | <b>548</b>   | <b>327</b>   | <b>149</b>   | <b>1,608</b> | <b>2,402</b> |

## Per Share

| Y/E 31 Mar (Rs)      | FY25A | FY26A | FY27E | FY28E | FY29E |
|----------------------|-------|-------|-------|-------|-------|
| Reported EPS         | 3.9   | 4.5   | 6.0   | 7.9   | 9.0   |
| Adjusted EPS         | 3.9   | 5.0   | 6.0   | 7.9   | 9.0   |
| Dividend per share   | 1.5   | 0.0   | 2.4   | 3.1   | 3.6   |
| Book value per share | 32.6  | 35.7  | 39.3  | 44.0  | 49.4  |

## Valuations Ratios

| Y/E 31 Mar (x) | FY25A | FY26A | FY27E | FY28E | FY29E |
|----------------|-------|-------|-------|-------|-------|
| EV/Sales       | 1.2   | 1.2   | 1.0   | 0.9   | 0.9   |
| EV/EBITDA      | 18.9  | 16.8  | 14.8  | 12.3  | 11.2  |
| Adjusted P/E   | 46.5  | 36.5  | 30.3  | 23.1  | 20.3  |
| P/BV           | 5.6   | 5.1   | 4.6   | 4.1   | 3.7   |

## DuPont Analysis

| Y/E 31 Mar (%)               | FY25A | FY26A | FY27E | FY28E | FY29E |
|------------------------------|-------|-------|-------|-------|-------|
| Tax burden (Net profit/PBT)  | 74.1  | 76.0  | 74.8  | 74.8  | 74.8  |
| Interest burden (PBT/EBIT)   | 90.1  | 91.7  | 92.4  | 96.8  | 98.0  |
| EBIT margin (EBIT/Revenue)   | 4.0   | 4.6   | 4.9   | 5.6   | 5.8   |
| Asset turnover (Rev./Avg TA) | 7.2   | 8.4   | 9.5   | 10.6  | 11.8  |
| Leverage (Avg TA/Avg Equity) | 0.6   | 0.5   | 0.5   | 0.4   | 0.4   |
| Adjusted ROAE                | 12.5  | 14.6  | 16.0  | 18.9  | 19.2  |

## Ratio Analysis

| Y/E 31 Mar            | FY25A | FY26A | FY27E | FY28E | FY29E |
|-----------------------|-------|-------|-------|-------|-------|
| <b>YoY growth (%)</b> |       |       |       |       |       |
| Revenue               | 10.0  | 7.5   | 13.7  | 9.7   | 8.7   |
| EBITDA                | 41.1  | 12.4  | 13.6  | 20.5  | 9.8   |
| Adjusted EPS          | 47.0  | 27.4  | 20.4  | 31.2  | 14.1  |

## Profitability &amp; Return ratios (%)

|                        |      |      |      |      |      |
|------------------------|------|------|------|------|------|
| EBITDA margin          | 6.6  | 6.9  | 6.9  | 7.6  | 7.6  |
| EBIT margin            | 4.0  | 4.6  | 4.9  | 5.6  | 5.8  |
| Adjusted profit margin | 2.7  | 3.2  | 3.4  | 4.0  | 4.2  |
| Adjusted ROAE          | 12.5 | 14.6 | 16.0 | 18.9 | 19.2 |
| ROCE                   | 13.2 | 15.1 | 16.4 | 19.1 | 19.3 |

## Working capital days (days)

|             |    |    |    |    |    |
|-------------|----|----|----|----|----|
| Receivables | 60 | 68 | 68 | 60 | 60 |
| Inventory   | 51 | 47 | 48 | 48 | 48 |
| Payables    | 71 | 66 | 65 | 65 | 65 |

## Ratios (x)

|                             |     |     |     |     |      |
|-----------------------------|-----|-----|-----|-----|------|
| Gross asset turnover        | 4.4 | 4.4 | 4.7 | 4.7 | 4.7  |
| Current ratio               | 1.3 | 1.4 | 1.5 | 1.5 | 1.6  |
| Net interest coverage ratio | 5.1 | 6.7 | 7.7 | 9.8 | 12.3 |
| Adjusted debt/equity        | 0.1 | 0.1 | 0.1 | 0.1 | 0.1  |

Source: Company, BOBCAPS Research | Note: TA = Total Assets

## Financials – POLYCAB

## Income Statement

| Y/E 31 Mar (Rs mn)         | FY25A           | FY26A           | FY27E           | FY28E           | FY29E           |
|----------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| <b>Total revenue</b>       | <b>2,24,083</b> | <b>2,88,838</b> | <b>3,52,758</b> | <b>3,93,666</b> | <b>4,27,670</b> |
| EBITDA                     | 29,603          | 40,057          | 46,365          | 51,784          | 57,327          |
| Depreciation               | 2,981           | 3,859           | 4,202           | 6,061           | 7,024           |
| EBIT                       | 26,622          | 36,199          | 42,163          | 45,723          | 50,303          |
| Net interest inc./(exp.)   | (1,689)         | (2,430)         | (3,038)         | (3,190)         | (3,349)         |
| Other inc./(exp.)          | 2,076           | 2,363           | 3,071           | 3,194           | 3,322           |
| Exceptional items          | 0               | 0               | 0               | 0               | 0               |
| EBT                        | 27,009          | 36,131          | 42,196          | 45,727          | 50,276          |
| Income taxes               | 6,553           | 9,046           | 10,422          | 11,295          | 12,418          |
| Extraordinary items        | 0               | 0               | 0               | 0               | 0               |
| Min. int./Inc. from assoc. | 0               | 0               | 0               | 0               | 0               |
| <b>Reported net profit</b> | <b>20,201</b>   | <b>26,720</b>   | <b>31,424</b>   | <b>34,033</b>   | <b>37,458</b>   |
| Adjustments                | 0               | 0               | 0               | 0               | 0               |
| <b>Adjusted net profit</b> | <b>20,201</b>   | <b>26,720</b>   | <b>31,424</b>   | <b>34,033</b>   | <b>37,458</b>   |

## Balance Sheet

| Y/E 31 Mar (Rs mn)              | FY25A           | FY26A           | FY27E           | FY28E           | FY29E           |
|---------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| Accounts payables               | 27,358          | 17,988          | 57,988          | 53,927          | 58,585          |
| Other current liabilities       | 7,073           | 60,732          | 74,172          | 82,774          | 89,923          |
| Provisions                      | 0               | 0               | 0               | 0               | 0               |
| Debt funds                      | 1,090           | 1,325           | 1,481           | 1,563           | 1,623           |
| Other liabilities               | 3,957           | 4,631           | 4,631           | 4,631           | 4,631           |
| Equity capital                  | 1,504           | 1,506           | 1,506           | 1,506           | 1,506           |
| Reserves & surplus              | 96,746          | 1,18,580        | 1,40,248        | 1,64,524        | 1,92,225        |
| Shareholders' fund              | 98,250          | 1,20,086        | 1,41,753        | 1,66,029        | 1,93,730        |
| <b>Total liab. and equities</b> | <b>1,37,727</b> | <b>2,04,762</b> | <b>2,80,025</b> | <b>3,08,924</b> | <b>3,48,493</b> |
| Cash and cash eq.               | 7,706           | 8,825           | 46,226          | 53,869          | 75,723          |
| Accounts receivables            | 25,963          | 37,585          | 46,390          | 51,770          | 56,242          |
| Inventories                     | 36,613          | 55,596          | 72,485          | 80,890          | 87,877          |
| Other current assets            | 5,418           | 10,525          | 12,854          | 14,345          | 15,584          |
| Investments                     | 17,490          | 34,048          | 34,048          | 34,048          | 34,048          |
| Net fixed assets                | 27,913          | 35,051          | 44,890          | 50,870          | 55,887          |
| CWIP                            | 7,081           | 11,393          | 11,393          | 11,393          | 11,393          |
| Intangible assets               | 98              | 41              | 41              | 41              | 41              |
| Deferred tax assets, net        | 0               | 0               | 0               | 0               | 0               |
| Other assets                    | 9,444           | 11,699          | 11,699          | 11,699          | 11,699          |
| <b>Total assets</b>             | <b>1,37,727</b> | <b>2,04,762</b> | <b>2,80,025</b> | <b>3,08,924</b> | <b>3,48,493</b> |

## Cash Flows

| Y/E 31 Mar (Rs mn)                 | FY25A           | FY26A           | FY27E           | FY28E           | FY29E           |
|------------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| <b>Cash flow from operations</b>   | <b>18,086</b>   | <b>38,107</b>   | <b>61,043</b>   | <b>29,358</b>   | <b>43,591</b>   |
| Capital expenditures               | (9,583)         | (14,799)        | (14,041)        | (12,041)        | (12,041)        |
| Change in investments              | 1,956           | (14,342)        | 0               | 0               | 0               |
| Other investing cash flows         | (4,766)         | 644             | 0               | 0               | 0               |
| <b>Cash flow from investing</b>    | <b>(12,393)</b> | <b>(28,497)</b> | <b>(14,041)</b> | <b>(12,041)</b> | <b>(12,041)</b> |
| Equities issued/Others             | 0               | 0               | 0               | 0               | 0               |
| Debt raised/repaid                 | (1,845)         | (2,570)         | 156             | 82              | 60              |
| Interest expenses                  | 0               | 0               | 0               | 0               | 0               |
| Dividends paid                     | (4,438)         | (5,420)         | (9,756)         | (9,756)         | (9,756)         |
| Other financing cash flows         | 0               | 0               | 0               | 0               | 0               |
| <b>Cash flow from financing</b>    | <b>(6,283)</b>  | <b>(7,990)</b>  | <b>(9,600)</b>  | <b>(9,674)</b>  | <b>(9,697)</b>  |
| <b>Chg in cash &amp; cash eq.</b>  | <b>(590)</b>    | <b>1,619</b>    | <b>37,402</b>   | <b>7,642</b>    | <b>21,854</b>   |
| <b>Closing cash &amp; cash eq.</b> | <b>7,706</b>    | <b>8,825</b>    | <b>46,226</b>   | <b>53,869</b>   | <b>75,723</b>   |

## Per Share

| Y/E 31 Mar (Rs)      | FY25A | FY26A | FY27E | FY28E   | FY29E   |
|----------------------|-------|-------|-------|---------|---------|
| Reported EPS         | 134.6 | 177.5 | 209.4 | 226.7   | 249.6   |
| Adjusted EPS         | 134.6 | 177.5 | 209.4 | 226.7   | 249.6   |
| Dividend per share   | 35.0  | 47.0  | 65.0  | 65.0    | 65.0    |
| Book value per share | 654.6 | 797.6 | 944.4 | 1,106.1 | 1,290.7 |

## Valuations Ratios

| Y/E 31 Mar (x) | FY25A | FY26A | FY27E | FY28E | FY29E |
|----------------|-------|-------|-------|-------|-------|
| EV/Sales       | 6.1   | 4.7   | 3.9   | 3.5   | 3.2   |
| EV/EBITDA      | 46.0  | 34.0  | 29.4  | 26.3  | 23.7  |
| Adjusted P/E   | 67.6  | 51.3  | 43.5  | 40.1  | 36.5  |
| P/BV           | 13.9  | 11.4  | 9.6   | 8.2   | 7.0   |

## DuPont Analysis

| Y/E 31 Mar (%)               | FY25A       | FY26A       | FY27E       | FY28E       | FY29E       |
|------------------------------|-------------|-------------|-------------|-------------|-------------|
| Tax burden (Net profit/PBT)  | 74.8        | 74.0        | 74.5        | 74.4        | 74.5        |
| Interest burden (PBT/EBIT)   | 101.5       | 99.8        | 100.1       | 100.0       | 99.9        |
| EBIT margin (EBIT/Revenue)   | 11.9        | 12.5        | 12.0        | 11.6        | 11.8        |
| Asset turnover (Rev./Avg TA) | 8.0         | 8.2         | 7.9         | 7.7         | 7.7         |
| Leverage (Avg TA/Avg Equity) | 0.3         | 0.3         | 0.3         | 0.3         | 0.3         |
| <b>Adjusted ROAE</b>         | <b>22.4</b> | <b>24.5</b> | <b>24.0</b> | <b>22.1</b> | <b>20.8</b> |

## Ratio Analysis

| Y/E 31 Mar                                   | FY25A | FY26A | FY27E | FY28E | FY29E |
|----------------------------------------------|-------|-------|-------|-------|-------|
| <b>YoY growth (%)</b>                        |       |       |       |       |       |
| Revenue                                      | 24.2  | 28.9  | 22.1  | 11.6  | 8.6   |
| EBITDA                                       | 18.8  | 35.3  | 15.7  | 11.7  | 10.7  |
| Adjusted EPS                                 | 13.2  | 31.9  | 18.0  | 8.3   | 10.1  |
| <b>Profitability &amp; Return ratios (%)</b> |       |       |       |       |       |
| EBITDA margin                                | 13.2  | 13.9  | 13.1  | 13.2  | 13.4  |
| EBIT margin                                  | 11.9  | 12.5  | 12.0  | 11.6  | 11.8  |
| Adjusted profit margin                       | 9.0   | 9.3   | 8.9   | 8.6   | 8.8   |
| Adjusted ROAE                                | 22.4  | 24.5  | 24.0  | 22.1  | 20.8  |
| ROCE                                         | 25.0  | 27.7  | 26.1  | 23.3  | 21.9  |

## Working capital days (days)

|             |    |    |    |    |    |
|-------------|----|----|----|----|----|
| Receivables | 42 | 47 | 48 | 48 | 48 |
| Inventory   | 60 | 70 | 75 | 75 | 75 |
| Payables    | 45 | 23 | 60 | 50 | 50 |

## Ratios (x)

|                             |            |            |            |            |            |
|-----------------------------|------------|------------|------------|------------|------------|
| Gross asset turnover        | 5.6        | 5.8        | 5.6        | 5.2        | 4.9        |
| Current ratio               | 2.7        | 1.8        | 1.6        | 1.7        | 1.8        |
| Net interest coverage ratio | 15.8       | 14.9       | 13.9       | 14.3       | 15.0       |
| <b>Adjusted debt/equity</b> | <b>0.0</b> | <b>0.0</b> | <b>0.0</b> | <b>0.0</b> | <b>0.0</b> |

Source: Company, BOBCAPS Research | Note: TA = Total Assets

## Financials – VGRD

## Income Statement

| Y/E 31 Mar (Rs mn)         | FY25A         | FY26A         | FY27E         | FY28E         | FY29E         |
|----------------------------|---------------|---------------|---------------|---------------|---------------|
| <b>Total revenue</b>       | <b>55,778</b> | <b>59,658</b> | <b>69,609</b> | <b>77,999</b> | <b>85,575</b> |
| EBITDA                     | 5,132         | 5,268         | 6,435         | 7,392         | 8,476         |
| Depreciation               | 957           | 1,079         | 1,126         | 1,214         | 1,314         |
| EBIT                       | 4,176         | 4,189         | 5,308         | 6,178         | 7,162         |
| Net interest inc./(exp.)   | (245)         | (124)         | (128)         | (131)         | (141)         |
| Other inc./(exp.)          | 209           | 235           | 282           | 339           | 406           |
| Exceptional items          | 0             | 0             | 0             | 0             | 0             |
| EBT                        | 4,140         | 4,300         | 5,155         | 5,970         | 6,896         |
| Income taxes               | 1,002         | 996           | 1,299         | 1,504         | 1,738         |
| Extraordinary items        | 0             | (221)         | 0             | 0             | 0             |
| Min. int./Inc. from assoc. | 0             | 0             | 0             | 0             | 0             |
| <b>Reported net profit</b> | <b>3,137</b>  | <b>3,083</b>  | <b>3,856</b>  | <b>4,465</b>  | <b>5,159</b>  |
| Adjustments                | 0             | (221)         | 0             | 0             | 0             |
| <b>Adjusted net profit</b> | <b>3,137</b>  | <b>3,304</b>  | <b>3,856</b>  | <b>4,465</b>  | <b>5,159</b>  |

## Balance Sheet

| Y/E 31 Mar (Rs mn)              | FY25A         | FY26A         | FY27E         | FY28E         | FY29E         |
|---------------------------------|---------------|---------------|---------------|---------------|---------------|
| Accounts payables               | 6,570         | 7,385         | 10,489        | 11,753        | 12,895        |
| Other current liabilities       | 3,552         | 3,164         | 3,691         | 4,136         | 4,538         |
| Provisions                      | 0             | 0             | 0             | 0             | 0             |
| Debt funds                      | 1,092         | 1,653         | 1,606         | 1,306         | 1,006         |
| Other liabilities               | 1,191         | 1,206         | 1,206         | 1,206         | 1,206         |
| Equity capital                  | 436           | 437           | 437           | 437           | 437           |
| Reserves & surplus              | 20,543        | 23,294        | 26,328        | 29,972        | 34,310        |
| Shareholders' fund              | 20,978        | 23,731        | 26,765        | 30,409        | 34,747        |
| <b>Total liab. and equities</b> | <b>33,382</b> | <b>37,137</b> | <b>43,757</b> | <b>48,810</b> | <b>54,391</b> |
| Cash and cash eq.               | 645           | 593           | (1,804)       | (23)          | 2,714         |
| Accounts receivables            | 5,423         | 5,329         | 9,917         | 11,112        | 12,191        |
| Inventories                     | 9,973         | 10,239        | 14,113        | 15,813        | 17,349        |
| Other current assets            | 1,484         | 3,484         | 4,065         | 4,556         | 4,998         |
| Investments                     | 0             | 0             | 0             | 0             | 0             |
| Net fixed assets                | 5,297         | 6,621         | 6,595         | 6,481         | 6,267         |
| CWIP                            | 486           | 199           | 199           | 199           | 199           |
| Intangible assets               | 8,447         | 6,912         | 6,912         | 6,912         | 6,912         |
| Deferred tax assets, net        | 0             | 0             | 0             | 0             | 0             |
| Other assets                    | 1,627         | 3,760         | 3,760         | 3,760         | 3,760         |
| <b>Total assets</b>             | <b>33,382</b> | <b>37,137</b> | <b>43,757</b> | <b>48,810</b> | <b>54,391</b> |

## Cash Flows

| Y/E 31 Mar (Rs mn)                 | FY25A          | FY26A          | FY27E          | FY28E          | FY29E          |
|------------------------------------|----------------|----------------|----------------|----------------|----------------|
| <b>Cash flow from operations</b>   | <b>4,770</b>   | <b>4,586</b>   | <b>(429)</b>   | <b>4,002</b>   | <b>4,958</b>   |
| Capital expenditures               | (1,198)        | (1,792)        | (1,100)        | (1,100)        | (1,100)        |
| Change in investments              | 270            | (1,886)        | 0              | 0              | 0              |
| Other investing cash flows         | (41)           | 39             | 0              | 0              | 0              |
| <b>Cash flow from investing</b>    | <b>(969)</b>   | <b>(3,639)</b> | <b>(1,100)</b> | <b>(1,100)</b> | <b>(1,100)</b> |
| Equities issued/Others             | 80             | 60             | 0              | 0              | 0              |
| Debt raised/repaid                 | (2,802)        | (258)          | (47)           | (300)          | (300)          |
| Interest expenses                  | 0              | 0              | 0              | 0              | 0              |
| Dividends paid                     | (1,053)        | (778)          | (821)          | (821)          | (821)          |
| Other financing cash flows         | 0              | 0              | 0              | 0              | 0              |
| <b>Cash flow from financing</b>    | <b>(3,775)</b> | <b>(977)</b>   | <b>(868)</b>   | <b>(1,121)</b> | <b>(1,121)</b> |
| <b>Chg in cash &amp; cash eq.</b>  | <b>25</b>      | <b>(31)</b>    | <b>(2,397)</b> | <b>1,781</b>   | <b>2,737</b>   |
| <b>Closing cash &amp; cash eq.</b> | <b>645</b>     | <b>593</b>     | <b>(1,804)</b> | <b>(23)</b>    | <b>2,714</b>   |

## Per Share

| Y/E 31 Mar (Rs)      | FY25A | FY26A | FY27E | FY28E | FY29E |
|----------------------|-------|-------|-------|-------|-------|
| Reported EPS         | 7.3   | 7.1   | 8.9   | 10.3  | 11.9  |
| Adjusted EPS         | 7.3   | 7.6   | 8.9   | 10.3  | 11.9  |
| Dividend per share   | 1.5   | 1.5   | 1.9   | 1.9   | 1.9   |
| Book value per share | 48.5  | 54.9  | 61.9  | 70.4  | 80.4  |

## Valuations Ratios

| Y/E 31 Mar (x) | FY25A | FY26A | FY27E | FY28E | FY29E |
|----------------|-------|-------|-------|-------|-------|
| EV/Sales       | 2.6   | 2.4   | 2.1   | 1.8   | 1.7   |
| EV/EBITDA      | 28.0  | 27.3  | 22.3  | 19.5  | 17.0  |
| Adjusted P/E   | 45.8  | 43.5  | 37.3  | 32.2  | 27.9  |
| P/BV           | 6.9   | 6.1   | 5.4   | 4.7   | 4.1   |

## DuPont Analysis

| Y/E 31 Mar (%)               | FY25A | FY26A | FY27E | FY28E | FY29E |
|------------------------------|-------|-------|-------|-------|-------|
| Tax burden (Net profit/PBT)  | 75.8  | 66.6  | 74.8  | 74.8  | 74.8  |
| Interest burden (PBT/EBIT)   | 99.1  | 102.7 | 97.1  | 96.6  | 96.3  |
| EBIT margin (EBIT/Revenue)   | 7.5   | 7.0   | 7.6   | 7.9   | 8.4   |
| Asset turnover (Rev./Avg TA) | 10.5  | 9.0   | 10.6  | 12.0  | 13.7  |
| Leverage (Avg TA/Avg Equity) | 0.3   | 0.3   | 0.3   | 0.2   | 0.2   |
| Adjusted ROAE                | 16.0  | 12.8  | 15.3  | 15.6  | 15.8  |

## Ratio Analysis

| Y/E 31 Mar            | FY25A | FY26A | FY27E | FY28E | FY29E |
|-----------------------|-------|-------|-------|-------|-------|
| <b>YoY growth (%)</b> |       |       |       |       |       |
| Revenue               | 14.8  | 7.0   | 16.7  | 12.1  | 9.7   |
| EBITDA                | 20.3  | 2.6   | 22.2  | 14.9  | 14.7  |
| Adjusted EPS          | 21.8  | 5.3   | 16.7  | 15.8  | 15.5  |

## Profitability &amp; Return ratios (%)

|                        |      |      |      |      |      |
|------------------------|------|------|------|------|------|
| EBITDA margin          | 9.2  | 8.8  | 9.2  | 9.5  | 9.9  |
| EBIT margin            | 7.5  | 7.0  | 7.6  | 7.9  | 8.4  |
| Adjusted profit margin | 5.6  | 5.5  | 5.5  | 5.7  | 6.0  |
| Adjusted ROAE          | 16.0 | 12.8 | 15.3 | 15.6 | 15.8 |
| ROCE                   | 15.4 | 14.3 | 14.7 | 15.2 | 15.6 |

## Working capital days (days)

|             |    |    |    |    |    |
|-------------|----|----|----|----|----|
| Receivables | 37 | 33 | 52 | 52 | 52 |
| Inventory   | 59 | 62 | 74 | 74 | 74 |
| Payables    | 39 | 43 | 55 | 55 | 55 |

## Ratios (x)

|                             |      |      |      |      |      |
|-----------------------------|------|------|------|------|------|
| Gross asset turnover        | 6.4  | 5.7  | 5.7  | 5.8  | 5.9  |
| Current ratio               | 1.7  | 1.8  | 1.8  | 1.9  | 2.1  |
| Net interest coverage ratio | 17.0 | 33.8 | 41.3 | 47.3 | 50.9 |
| Adjusted debt/equity        | 0.1  | 0.1  | 0.1  | 0.0  | 0.0  |

Source: Company, BOBCAPS Research | Note: TA = Total Assets

## Financials – VOLT

### Income Statement

| Y/E 31 Mar (Rs mn)         | FY25A           | FY26A           | FY27E           | FY28E           | FY29E           |
|----------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| <b>Total revenue</b>       | <b>1,54,128</b> | <b>1,42,445</b> | <b>1,60,025</b> | <b>1,86,139</b> | <b>2,14,798</b> |
| EBITDA                     | 11,162          | 6,469           | 10,218          | 13,654          | 13,890          |
| Depreciation               | 618             | 841             | 860             | 901             | 1,070           |
| EBIT                       | 10,544          | 5,628           | 9,357           | 12,753          | 12,820          |
| Net interest inc./(exp.)   | (621)           | (868)           | (658)           | (987)           | (1,008)         |
| Other inc./(exp.)          | 3,245           | 2,382           | 2,739           | 2,876           | 3,019           |
| Exceptional items          | 0               | 0               | 0               | 0               | 0               |
| EBT                        | 13,168          | 7,142           | 11,438          | 14,641          | 14,831          |
| Income taxes               | 3,565           | 1,871           | 2,882           | 3,690           | 3,738           |
| Extraordinary items        | 0               | 265             | 0               | 0               | 0               |
| Min. int./Inc. from assoc. | (1,260)         | (1,306)         | (1,037)         | (765)           | (566)           |
| <b>Reported net profit</b> | <b>8,414</b>    | <b>3,759</b>    | <b>7,619</b>    | <b>10,286</b>   | <b>10,627</b>   |
| Adjustments                | 0               | 265             | 0               | 0               | 0               |
| <b>Adjusted net profit</b> | <b>8,414</b>    | <b>4,024</b>    | <b>7,619</b>    | <b>10,286</b>   | <b>10,627</b>   |

### Balance Sheet

| Y/E 31 Mar (Rs mn)              | FY25A           | FY26A           | FY27E           | FY28E           | FY29E           |
|---------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| Accounts payables               | 38,928          | 52,278          | 41,650          | 50,997          | 55,906          |
| Other current liabilities       | 12,670          | 17,357          | 17,537          | 15,299          | 17,655          |
| Provisions                      | 0               | 0               | 0               | 0               | 0               |
| Debt funds                      | 8,633           | 9,664           | 9,393           | 8,976           | 9,164           |
| Other liabilities               | 6,157           | 2,036           | 2,260           | 2,591           | 2,955           |
| Equity capital                  | 331             | 331             | 331             | 331             | 331             |
| Reserves & surplus              | 64,802          | 63,431          | 68,900          | 77,036          | 85,513          |
| Shareholders' fund              | 65,133          | 63,762          | 69,231          | 77,367          | 85,844          |
| <b>Total liab. and equities</b> | <b>1,31,520</b> | <b>1,45,097</b> | <b>1,40,071</b> | <b>1,55,230</b> | <b>1,71,524</b> |
| Cash and cash eq.               | 6,782           | 7,809           | 5,831           | 7,089           | 7,223           |
| Accounts receivables            | 25,115          | 30,350          | 30,690          | 34,168          | 38,252          |
| Inventories                     | 27,148          | 34,329          | 31,567          | 35,698          | 41,194          |
| Other current assets            | 30,500          | 30,805          | 28,511          | 33,164          | 38,270          |
| Investments                     | 0               | 0               | 0               | 0               | 0               |
| Net fixed assets                | 8,198           | 9,352           | 10,992          | 12,590          | 14,020          |
| CWIP                            | 824             | 221             | 248             | 288             | 333             |
| Intangible assets               | 1,097           | 1,077           | 1,077           | 1,077           | 1,077           |
| Deferred tax assets, net        | 0               | 0               | 0               | 0               | 0               |
| Other assets                    | 31,856          | 31,156          | 31,156          | 31,156          | 31,156          |
| <b>Total assets</b>             | <b>1,31,520</b> | <b>1,45,097</b> | <b>1,40,071</b> | <b>1,55,230</b> | <b>1,71,524</b> |

### Cash Flows

| Y/E 31 Mar (Rs mn)                 | FY25A          | FY26A          | FY27E          | FY28E          | FY29E          |
|------------------------------------|----------------|----------------|----------------|----------------|----------------|
| <b>Cash flow from operations</b>   | <b>(8,455)</b> | <b>(3,517)</b> | <b>2,748</b>   | <b>6,034</b>   | <b>4,276</b>   |
| Capital expenditures               | (2,082)        | (1,287)        | (2,500)        | (2,500)        | (2,500)        |
| Change in investments              | 2,841          | 3,059          | 0              | 0              | 0              |
| Other investing cash flows         | 820            | 1,045          | 196            | 291            | 319            |
| <b>Cash flow from investing</b>    | <b>1,579</b>   | <b>2,818</b>   | <b>(2,304)</b> | <b>(2,209)</b> | <b>(2,181)</b> |
| Equities issued/Others             | 0              | 0              | 0              | 0              | 0              |
| Debt raised/repaid                 | 1,500          | 728            | (271)          | (417)          | 188            |
| Interest expenses                  | 0              | 0              | 0              | 0              | 0              |
| Dividends paid                     | (2,497)        | (3,353)        | (2,150)        | (2,150)        | (2,150)        |
| Other financing cash flows         | 0              | 0              | 0              | 0              | 0              |
| <b>Cash flow from financing</b>    | <b>(997)</b>   | <b>(2,624)</b> | <b>(2,421)</b> | <b>(2,567)</b> | <b>(1,962)</b> |
| <b>Chg in cash &amp; cash eq.</b>  | <b>(7,873)</b> | <b>(3,324)</b> | <b>(1,978)</b> | <b>1,258</b>   | <b>134</b>     |
| <b>Closing cash &amp; cash eq.</b> | <b>6,782</b>   | <b>7,809</b>   | <b>5,831</b>   | <b>7,089</b>   | <b>7,223</b>   |

### Per Share

| Y/E 31 Mar (Rs)      | FY25A | FY26A | FY27E | FY28E | FY29E |
|----------------------|-------|-------|-------|-------|-------|
| Reported EPS         | 25.4  | 11.4  | 23.0  | 31.1  | 32.1  |
| Adjusted EPS         | 25.4  | 12.2  | 23.0  | 31.1  | 32.1  |
| Dividend per share   | 7.0   | 4.0   | 6.5   | 6.5   | 6.5   |
| Book value per share | 196.9 | 192.8 | 209.3 | 233.9 | 259.5 |

### Valuations Ratios

| Y/E 31 Mar (x) | FY25A | FY26A | FY27E | FY28E | FY29E |
|----------------|-------|-------|-------|-------|-------|
| EV/Sales       | 2.7   | 2.9   | 2.6   | 2.2   | 1.9   |
| EV/EBITDA      | 36.8  | 63.6  | 40.3  | 30.1  | 29.6  |
| Adjusted P/E   | 48.9  | 102.2 | 54.0  | 40.0  | 38.7  |
| P/BV           | 6.3   | 6.4   | 5.9   | 5.3   | 4.8   |

### DuPont Analysis

| Y/E 31 Mar (%)               | FY25A | FY26A | FY27E | FY28E | FY29E |
|------------------------------|-------|-------|-------|-------|-------|
| Tax burden (Net profit/PBT)  | 63.9  | 56.3  | 66.6  | 70.3  | 71.7  |
| Interest burden (PBT/EBIT)   | 124.9 | 126.9 | 122.2 | 114.8 | 115.7 |
| EBIT margin (EBIT/Revenue)   | 6.8   | 4.0   | 5.8   | 6.9   | 6.0   |
| Asset turnover (Rev./Avg TA) | 18.8  | 15.2  | 14.6  | 14.8  | 15.3  |
| Leverage (Avg TA/Avg Equity) | 0.1   | 0.1   | 0.2   | 0.2   | 0.2   |
| Adjusted ROAE                | 13.6  | 6.2   | 11.5  | 14.0  | 13.0  |

### Ratio Analysis

| Y/E 31 Mar            | FY25A | FY26A  | FY27E | FY28E | FY29E |
|-----------------------|-------|--------|-------|-------|-------|
| <b>YoY growth (%)</b> |       |        |       |       |       |
| Revenue               | 23.5  | (7.6)  | 12.3  | 16.3  | 15.4  |
| EBITDA                | 135.2 | (42.0) | 57.9  | 33.6  | 1.7   |
| Adjusted EPS          | 233.9 | (52.2) | 89.3  | 35.0  | 3.3   |

### Profitability & Return ratios (%)

|                        |      |     |      |      |      |
|------------------------|------|-----|------|------|------|
| EBITDA margin          | 7.2  | 4.5 | 6.4  | 7.3  | 6.5  |
| EBIT margin            | 6.8  | 4.0 | 5.8  | 6.9  | 6.0  |
| Adjusted profit margin | 5.5  | 2.8 | 4.8  | 5.5  | 4.9  |
| Adjusted ROAE          | 13.6 | 6.2 | 11.5 | 14.0 | 13.0 |
| ROCE                   | 12.7 | 6.3 | 10.6 | 13.3 | 12.5 |

### Working capital days (days)

|             |    |     |    |     |    |
|-------------|----|-----|----|-----|----|
| Receivables | 59 | 78  | 70 | 67  | 65 |
| Inventory   | 64 | 88  | 72 | 70  | 70 |
| Payables    | 92 | 134 | 95 | 100 | 95 |

### Ratios (x)

|                             |      |      |      |      |      |
|-----------------------------|------|------|------|------|------|
| Gross asset turnover        | 15.7 | 10.7 | 10.3 | 10.3 | 10.5 |
| Current ratio               | 1.6  | 1.4  | 1.5  | 1.5  | 1.5  |
| Net interest coverage ratio | 17.0 | 6.5  | 14.2 | 12.9 | 12.7 |
| Adjusted debt/equity        | 0.1  | 0.2  | 0.1  | 0.1  | 0.1  |

Source: Company, BOBCAPS Research | Note: TA = Total Assets

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 Registered office Address: **1704, B Wing, Parinee Crescenzo, G Block, BKC, Bandra East, Mumbai 400051**  
 SEBI Research Analyst Registration No: **INH000000040 (Perpetual)**  
 SEBI Stock Broker Registration No: **INZ000159332**  
 SEBI Depository Participant Registration No: **IN-DP-728-2022**  
 SEBI Merchant Banker Registration No: **INM000009926**  
 Phone: +91-22-61389300  
 Name of the Compliance Officer: Mr. Sameer Khobrekar  
 Email ID: Compliance@bobcaps.in; Phone no.: +91-22-61389358  
 For any queries or grievances, you may contact the Grievance Officer.  
 Name of the Grievance Officer: Mr. Nilesh Mehta  
 Email ID: head-customer@bobcaps.in; Phone no: 92288 60945  
 Brand Name: **BOBCAPS**  
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