



ACC

Strong margins; cut to HOLD on full valuations

- Q3 revenue growth of 8% YoY bolstered by 16% uptick in volumes while realisations moderated 5%
- Cost-saving initiatives saw EBITDA margin climb 10ppt YoY and 600bps QoQ to 18.4%
- We raise FY24/FY25 EPS by 3%/7% and roll over to new TP of Rs 2,542 (vs. Rs 2,158); cut from BUY to HOLD on high valuations

Robust volume growth but realisations moderate: ACC reported an 8% YoY (+11% QoQ) increase in Q3FY24 revenue to Rs 49.2bn backed by sharp volume growth of 16% YoY (+10% QoQ) to 8.9mn tonnes. This includes 1.7mt of sales to ACEM under the master supply agreement or MSA. Q3 realisations fell 5% YoY (+2% QoQ) to Rs 5,225/t. Revenue from ACC's ready-mix concrete (RMC) segment dropped 20% YoY (-3% QoQ) to Rs 3bn, with segmental loss at Rs 45mn.

Cost savings continue: Operating cost softened 16% YoY (-6% QoQ) to Rs 4,511/t owing to lower energy and logistics costs. Energy costs (adjusted for inventory) fell by 16% YoY (-2% QoQ) to Rs 2,647/t due to lower pet coke prices and management's cost reduction initiatives, while logistics costs declined 17% YoY (-8% QoQ) to Rs 1,082/t aided by supply agreements with ACEM. Consequently, EBITDA/t jumped to Rs 1,015 from lows of Rs 491 in Q3FY23 and Rs 677 in Q2FY24, and operating margin expanded to 18.4% off a low base.

Capacity expansion on track: Clinker expansion at Ametha (Uttar Pradesh) became operational during Q3FY24, adding 3.3mt of capacity which will be fully utilised by ACC's split grinding units in the state. Further, grinding unit expansion of 1.6mt at Sindri (Jharkhand) and 2.4mt at Salai Banwa (Uttar Pradesh) is expected to become operational by Q4FY25 and Q1FY26 respectively.

Upsides capped - downgrade to HOLD: Factoring in ACC's healthy 9MFY24 performance contributed by MSA-led synergies and a focus on cost savings, we raise our FY24/FY25 EPS forecasts by 3%/7%. We introduce FY26 estimates and roll valuations over for a revised TP of Rs 2,542 (from Rs 2,158). Our valuation multiple remains at 10x on FY26E EV/EBITDA and implies a replacement cost of Rs 9.2bn/mt - a 30% premium to the industry average given ACC's pan-India presence, size (38mt) and operating efficiencies. However, the stock has run up in the last few months and offers limited upside - we thus downgrade to HOLD from BUY.

02 February 2024

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Key changes

Cement

| | Target | Rating | |
|------------|----------|-------------------|--|
| | | • | |
| Ticker/Pri | | | |
| | | ACC IN/Rs 2,530 | |
| Market ca | | US\$ 5.8bn | |
| Free float | | 43% | |
| 3M ADV | | US\$ 16.2mn | |
| 52wk high | n/low | Rs 2,584/Rs 1,592 | |
| Promoter | /FPI/DII | 57%/12%/19% | |

Source: NSE | Price as of 1 Feb 2024

Key financials

| Y/E 31 Mar | FY23A | FY24E | FY25E |
|-------------------------|----------|----------|----------|
| Total revenue (Rs mn) | 2,17,883 | 1,89,849 | 2,07,853 |
| EBITDA (Rs mn) | 19,400 | 31,081 | 35,673 |
| Adj. net profit (Rs mn) | 10,926 | 19,057 | 22,061 |
| Adj. EPS (Rs) | 46.5 | 101.4 | 117.4 |
| Consensus EPS (Rs) | 46.5 | 100.0 | 118.0 |
| Adj. ROAE (%) | 7.9 | 12.8 | 14.1 |
| Adj. P/E (x) | 54.4 | 25.0 | 21.6 |
| EV/EBITDA (x) | 24.4 | 14.6 | 12.0 |
| Adj. EPS growth (%) | (54.3) | 118.0 | 15.8 |

Source: Company, Bloomberg, BOBCAPS Research | FY23 is for 15 months due to a change in year-end from December to March

Stock performance



Source: NSE





Fig 1 – Key quarterly metrics

| Particulars | Q3FY24 | Q3FY23 | YoY (%) | Q2FY24 | QoQ (%) |
|-----------------------------|--------|--------|---------|--------|---------|
| Volumes (mn mt) | 8.9 | 7.7 | 15.6 | 8.10 | 9.9 |
| Cement realisations (Rs/mt) | 5,225 | 5,497 | (5.0) | 5,125 | 1.9 |
| Operating costs (Rs/mt) | 4,511 | 5,401 | (16.5) | 4,798 | (6.0) |
| EBITDA/t (Rs/mt) | 1,015 | 491 | 106.6 | 677 | 49.9 |

Source: Company, BOBCAPS Research

Fig 2 – Quarterly performance

| (Rs mn) | Q3FY24 | Q3FY23 | YoY (%) | Q2FY24 | QoQ (%) |
|---------------------------------|--------|--------|----------|--------|---------|
| Net Sales | 49,183 | 45,370 | 8.4 | 44,347 | 10.9 |
| Expenditure | | | | | |
| Change in stock | (768) | 1,186 | (164.8) | 643 | (219.4) |
| Raw material | 7,645 | 6,087 | 25.6 | 7,192 | 6.3 |
| Purchased products | 6,547 | 5,608 | 16.7 | 5,110 | 28.1 |
| Power & fuel | 10,136 | 11,292 | (10.2) | 8,857 | 14.4 |
| Freight | 9,629 | 10,073 | (4.4) | 9,533 | 1.0 |
| Employee costs | 1,783 | 2,048 | (12.9) | 1,948 | (8.5) |
| Other expenditure | 5,180 | 5,293 | (2.1) | 5,581 | (7.2) |
| Total Operating Expenses | 40,152 | 41,587 | (3.5) | 38,863 | 3.3 |
| EBITDA | 9,032 | 3,783 | 138.7 | 5,484 | 64.7 |
| EBITDA margin (%) | 18.4 | 8.3 | 1,002bps | 12.4 | 600bps |
| Other Income | 839 | 407 | 106.2 | 2,079 | (59.6) |
| Interest | 339 | 188 | 79.9 | 288 | 17.5 |
| Depreciation | 2,343 | 1,716 | 36.6 | 2,118 | 10.6 |
| PBT | 7,189 | 2,286 | 214.5 | 5,156 | 39.4 |
| Non-recurring items | 0 | (791) | 0.0 | 0 | 0.0 |
| PBT (after non-recurring items) | 7,189 | 1,495 | 380.9 | 5,156 | 39.4 |
| Tax | 1,914 | 390 | 390.3 | 1,313 | 45.8 |
| Reported PAT | 5,275 | 1,104 | 377.6 | 3,843 | 37.3 |
| Adjusted PAT | 5,275 | 1,895 | 178.3 | 3,843 | 37.3 |
| NPM (%) | 10.7 | 4.2 | 655bps | 8.7 | 206bps |
| Adjusted EPS (Rs) | 28.1 | 10.1 | 178.3 | 20.4 | 37.3 |

Source: Company, BOBCAPS Research



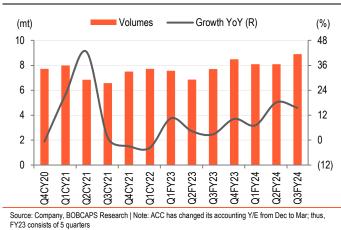


Fig 3 – MSA boosts volumes



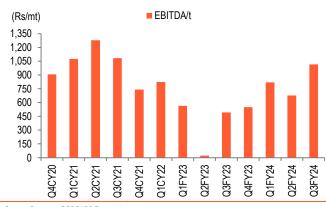
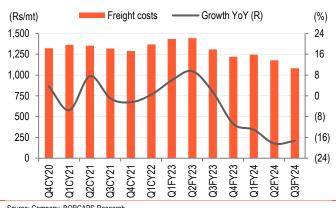


Fig 5 – EBITDA/t surges off a low base

Source: Company, BOBCAPS Research

Fig 7 – Logistic cost savings may limit levers ahead



Source: Company, BOBCAPS Research

Fig 4 – Weak demand keeps realisations weak

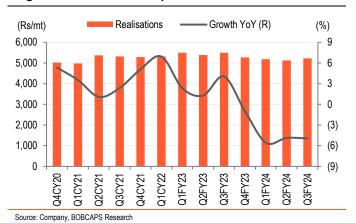
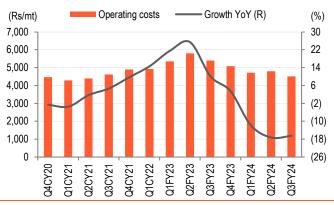
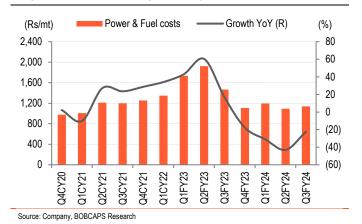


Fig 6 – Cost savings commendable, sustainability is key



Source: Company, BOBCAPS Research

Fig 8 – Fuel cost savings healthy





Valuation methodology

Factoring in ACC's healthy 9MFY24 performance contributed by MSA-led synergies and a focus on cost savings, we raise our FY24/FY25 EPS by 8%/7%. We now introduce FY26 estimates for the company and model for a three-year revenue/ EBITDA/PAT CAGR of 6%/26%30% driven by cost efficiencies. This coupled with rollover of valuations to FY26E results in a higher TP of Rs 2,542 (from Rs 2,158), set at an unchanged 10x EV/EBITDA multiple.

Our TP implies a replacement cost of Rs 9.2bn/mt – a 30% premium to the industry average given ACC's pan-India presence, large size (38mt) and operating efficiencies. However, the stock has run up in the last few months and offers limited upside potential – we thus downgrade to HOLD from BUY.

Fig 9 - Revised estimates

| (Rs mn) | | New | | | Old | | | Change (%) | |
|--------------|----------|----------|----------|---------|---------|-------|-------|------------|-------|
| | FY24E | FY25E | FY26E | FY24E | FY25E | FY26E | FY24E | FY25E | FY26E |
| Revenue | 1,89,849 | 2,07,853 | 2,24,865 | 196,593 | 218,812 | NA | (3.4) | (5.0) | NA |
| EBITDA | 31,081 | 35,673 | 38,939 | 27,692 | 34,422 | NA | 12.2 | 7.7 | NA |
| Adj PAT | 19,057 | 22,061 | 24,398 | 16,871 | 21,146 | NA | 13.0 | 9.3 | NA |
| Adj EPS (Rs) | 101.4 | 117.4 | 129.8 | 93.8 | 110 | NA | 8.1 | 6.7 | NA |

Source: BOBCAPS Research

Fig 10 – Key assumptions

| Parameter | FY23 | FY24E | FY25E | FY26E |
|-------------------------|-------|-------|-------|--------|
| Volumes (mt) | 38.5 | 32.6 | 35.9 | 35.9 |
| Realisations (Rs/mt) | 5169 | 5143 | 5221 | 5325 |
| Operating costs (Rs/mt) | 6,802 | 4,938 | 4,953 | 5,047 |
| EBITDA/mt (Rs) | 467.9 | 996.6 | 989.4 | 1034.0 |

Source: Company, BOBCAPS Research

Fig 11 – Valuation summary

| Business (Rs mn) | FY25E |
|------------------------------|----------|
| Target EV/EBITDA (x) | 10 |
| EBITDA | 38,939 |
| Target EV | 4,06,523 |
| Total EV | 4,06,523 |
| Net debt | (71,288) |
| Target market capitalisation | 4,77,811 |
| Target price (Rs/sh) | 2,542 |
| Weighted average shares (mn) | 188 |
| Source: BOBCADS Desearch | |

Source: BOBCAPS Research

Fig 12 – Peer comparison

| Ticker Rating | | ТР | E١ | //EBITDA (| x) | E\ | //tonne (US | \$) | | ROE (%) | | | ROCE (%) | |
|---------------|------|--------|-------|------------|------|-------|-------------|------|-------|---------|------|-------|----------|------|
| Ticker Rating | (Rs) | FY23 | FY24E | FY25E | FY23 | FY24E | FY25E | FY23 | FY24E | FY25E | FY23 | FY24E | FY25E | |
| ACC IN | HOLD | 2,542 | 24.4 | 14.6 | 11.5 | 161 | 142 | 134 | 7.9 | 12.8 | 14.7 | 7.9 | 17.5 | 19.2 |
| ACEM IN | HOLD | 449 | 18.0 | 10.8 | 8.9 | 286 | 215 | 204 | 9.3 | 9.5 | 10.1 | 9.2 | 13.8 | 14.6 |
| UTCEM IN | HOLD | 9,396 | 24.9 | 18.0 | 13.7 | 229 | 227 | 193 | 9.6 | 12.5 | 15.5 | 12.0 | 16.4 | 20.0 |
| SRCM IN | HOLD | 24,656 | 27.4 | 19.9 | 15.5 | 208 | 207 | 202 | 6.7 | 10.7 | 13.5 | 8.6 | 14.3 | 17.9 |

Source: BOBCAPS Research



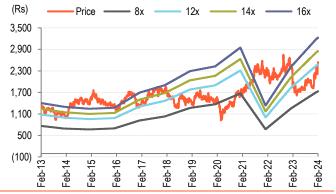
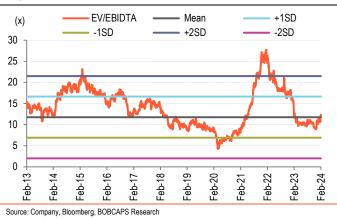


Fig 13 – EV/EBITDA band: We value ACC at 10x on FY26E

Fig 14 – EV/EBITDA 1Y fwd: Limited upside potential



Source: Company, Bloomberg, BOBCAPS Research



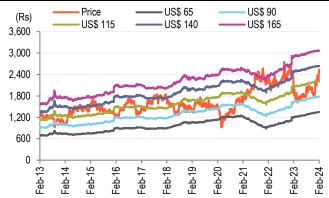
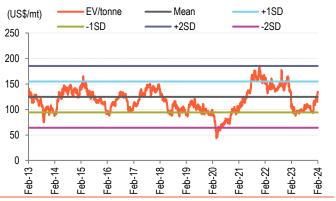




Fig 16 - EV/tonne: Expect reversion to mean



Source: Company, Bloomberg, BOBCAPS Research

Source: Company, Bloomberg, BOBCAPS Research

Key risks

Key upside/downside risks to our estimates are:

- Faster than expected capacity addition helping volume growth
- Further higher than expected cost easing
- Competitive intensity getting fierce putting pricing pressure

Sector recommendation snapshot

| Company | Ticker | Market Cap (US\$ bn) | Price (Rs) | Target (Rs) | Rating |
|-------------------|-------------|----------------------|------------|-------------|--------|
| ACC | ACC IN | 5.8 | 2,530 | 2,542 | HOLD |
| Dalmia Bharat | DALBHARA IN | 5.1 | 2,280 | 2,443 | HOLD |
| JK Cement | JKCE IN | 4.1 | 4,407 | 4,121 | HOLD |
| JK Lakshmi Cement | JKLC IN | 1.3 | 930 | 551 | SELL |
| Orient Cement | ORCMNT IN | 0.7 | 287 | 128 | SELL |
| The Ramco Cements | TRCL IN | 2.8 | 987 | 661 | SELL |
| Ultratech Cement | UTCEM IN | 34.9 | 9,922 | 11,510 | BUY |

Source: BOBCAPS Research, NSE | Price as of 1 Feb 2024



1.7

9.9

2.5

1.5

8.2

9.2

Financials

Income Statement Y/E 31 Mar (Rs mn) CY21A FY23A FY24E FY25E FY26E 2,24,865 Total revenue 1,58,144 2,17,883 1,89,849 2,07,853 EBITDA 30,004 19,400 31,081 35,673 38,939 Depreciation (5,973) (8,351) (8,909) (9,697) (10,253) EBIT 14,421 26,681 30,935 34,141 26,078 Net interest inc./(exp.) (546) (772) (1,100) (1,323) (1,393) 4,959 Other inc./(exp.) 2.048 3,372 4,509 5,455 Exceptional items (548) (1,618) 0 0 0 EBT 24,984 12,031 25.581 29.612 32.748 Income taxes (6,401) (2,723) (6,523) (7,551) (8,351) Extraordinary items 0 0 0 0 0 Min. int./Inc. from assoc. 0 0 0 0 0 18,583 9,309 19,057 22,061 24,398 Reported net profit Adjustments 548 1,618 0 0 0 Adjusted net profit 19,131 10,926 19,057 22,061 24,398 **Balance Sheet** Y/E 31 Mar (Rs mn) CY21A FY23A FY24E FY25E FY26E

| ., | • • • • • • • | | | | |
|---------------------------|---------------|----------|----------|----------|----------|
| Accounts payables | 40,320 | 43,868 | 44,229 | 48,881 | 53,833 |
| Other current liabilities | 20,458 | 13,592 | 22,201 | 23,601 | 25,141 |
| Provisions | 2,300 | 1,863 | 1,321 | 1,331 | 1,341 |
| Debt funds | 0 | 0 | 0 | 0 | 0 |
| Other liabilities | 3,827 | 4,331 | 4,384 | 4,441 | 4,508 |
| Equity capital | 1,880 | 1,880 | 1,880 | 1,880 | 1,880 |
| Reserves & surplus | 1,40,550 | 1,38,696 | 1,53,305 | 1,70,695 | 1,89,972 |
| Shareholders' fund | 1,42,285 | 1,40,430 | 1,55,185 | 1,72,575 | 1,91,852 |
| Total liab. and equities | 2,09,191 | 2,04,086 | 2,27,321 | 2,50,829 | 2,76,675 |
| Cash and cash eq. | 74,042 | 2,868 | 21,790 | 47,762 | 69,361 |
| Accounts receivables | 4,892 | 8,747 | 9,007 | 9,292 | 9,436 |
| Inventories | 12,733 | 16,235 | 18,203 | 19,787 | 21,252 |
| Other current assets | 35,961 | 82,615 | 76,212 | 74,918 | 75,259 |
| Investments | 1,927 | 1,927 | 1,927 | 1,927 | 1,927 |
| Net fixed assets | 66,492 | 73,113 | 81,492 | 81,854 | 81,050 |
| CWIP | 12,408 | 16,831 | 18,500 | 15,000 | 18,000 |
| Intangible assets | 736 | 1,750 | 190 | 290 | 390 |
| Deferred tax assets, net | 0 | 0 | 0 | 0 | 0 |
| Other assets | 0 | 0 | 0 | 0 | 0 |
| Total assets | 2,09,190 | 2,04,085 | 2,27,321 | 2,50,829 | 2,76,675 |

Cash Flows

| CY21A | FY23A | FY24E | FY25E | FY26E |
|----------|--|--|--|--|
| 31,108 | (39,898) | 37,565 | 35,453 | 37,280 |
| (13,342) | (20,113) | (15,879) | (4,810) | (10,560) |
| 2,349 | 2,652 | (15,000) | (25,000) | (25,000) |
| 0 | 0 | 0 | 0 | 0 |
| (10,994) | (17,461) | (30,879) | (29,810) | (35,560) |
| 0 | 0 | 0 | 0 | 0 |
| 0 | 0 | 0 | 0 | 0 |
| 0 | 0 | 0 | 0 | 0 |
| (2,629) | (10,892) | (2,856) | (4,614) | (5,054) |
| (5) | (271) | 92 | (57) | (67) |
| (2,634) | (11,163) | (2,764) | (4,671) | (5,121) |
| 17,480 | (68,522) | 3,922 | 972 | (3,401) |
| 74,042 | 2,868 | 21,789 | 47,762 | 69,361 |
| | 31,108 (13,342) 2,349 0 (10,994) 0 0 0 (2,629) (5) (2,634) 17,480 | 31,108 (39,898) (13,342) (20,113) 2,349 2,652 0 0 (10,994) (17,461) 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 (5) (271) (2,634) (11,163) 17,480 (68,522) | 31,108 (39,898) 37,565 (13,342) (20,113) (15,879) 2,349 2,652 (15,000) 0 0 0 0 0 0 (10,994) (17,461) (30,879) 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 (2,629) (10,892) (2,856) (5) (271) 92 (2,634) (11,163) (2,764) 17,480 (68,522) 3,922 | 31,108 (39,898) 37,565 35,453 (13,342) (20,113) (15,879) (4,810) 2,349 2,652 (15,000) (25,000) 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 10 (2629) (10,892) (2,856) (4,614) (5) (271) 92 |

Per Share Y/E 31 Mar (Rs) CY21A FY23A FY24E FY25E FY26E 39.6 Reported EPS 117.4 129.8 98.9 101.4 Adjusted EPS 101.8 46.5 101.4 117.4 129.8 Dividend per share 14.0 46.4 20.0 21.0 23.0 Book value per share 756.9 747.0 825.5 918.0 1,020.5 Valuations Ratios CY21A FY23A Y/E 31 Mar (x) FY24E FY25E FY26E EV/Sales 2.5 2.2 2.4 2.1 EV/EBITDA 13.4 24.4 14.6 12.0 Adjusted P/E 24.9 54.4 25.0 21.6 19.5 P/BV 3.3 3.4 3.1 2.8 **DuPont Analysis** FY24E FY26E CY21A FY23A Y/E 31 Mar (%) FY25E Tax burden (Net profit/PBT) 74.4 77.4 74.5 74.5 74.5 Interest burden (PBT/EBIT) 97.9 94.6 95.9 95 7 95.9 EBIT margin (EBIT/Revenue) 16.5 6.6 14.1 14.9 15.2 91.4 Asset turnover (Rev./Avg TA) 83.2 113.1 87.0 89.2 Leverage (Avg TA/Avg Equity) 1.5 1.4 1.5 1.5 Adjusted ROAE 7.9 14.8 12.8 14.1 14.1 Ratio Analysis Y/E 31 Mar CY21A FY23A FY24E FY25E FY26E YoY growth (%) Revenue 17.3 10.2 8.9 9.5 EBITDA 20.9 (48.3) 100.3 14.8 Adjusted EPS 31.9 (54.3) 118.0 15.8 10.6 Profitability & Return ratios (%) EBITDA margin 18.6 8.7 16.1 16.9 17.0 EBIT margin 16.1 6.5 13.8 14.6 14.9 0

| Adjusted profit margin | 12.1 | 5.0 | 10.0 | 10.6 | 10.8 |
|-----------------------------|------|------|------|------|------|
| Adjusted ROAE | 14.8 | 7.9 | 12.8 | 14.1 | 14.1 |
| ROCE | 18.9 | 7.9 | 17.5 | 18.4 | 18.3 |
| Working capital days (days) | | | | | |
| Receivables | 11 | 18 | 17 | 16 | 15 |
| Inventory | 29 | 34 | 35 | 35 | 34 |
| Payables | 112 | 99 | 100 | 102 | 104 |
| Ratios (x) | | | | | |
| Gross asset turnover | 1.5 | 1.8 | 1.4 | 1.5 | 1.5 |
| Current ratio | 2.0 | 1.9 | 1.8 | 2.1 | 2.2 |
| Net interest coverage ratio | 47.7 | 18.7 | 24.3 | 23.4 | 24.5 |
| Adjusted debt/equity | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| | | | | | |

Source: Company, BOBCAPS Research | Note: TA = Total Assets | FY23 is for 15 months due to a change in year-end from December to March





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Recommendation scale: Recommendations and Absolute returns (%) over 12 months

BUY – Expected return >+15%

HOLD – Expected return from -6% to +15%

SELL - Expected return <-6%

Note: Recommendation structure changed with effect from 21 June 2021

Our recommendation scale does not factor in short-term stock price volatility related to market fluctuations. Thus, our recommendations may not always be strictly in line with the recommendation scale as shown above.

Ratings and Target Price (3-year history): ACC (ACC IN)



B - Buy, H - Hold, S - Sell, A - Add, R - Reduce

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